ATLANTIC CITY MUNICIPAL UTILITIES AUTHORITY

REGULAR MEETING

Wednesday - August 25, 2021

Public hearing in the above-referenced matter, conducted at the ATLANTIC CITY MUNICIPAL UTILITIES AUTHORITY, 401 North Virginia Avenue, Atlantic City, New Jersey, before Karen A. Haworth, a New Jersey Certified Court Reporter (CCR), nationally certified Registered Professional Reporter (RPR), nationally certified Certificate of Merit

```
holder (CM), nationally certified Certified
1
2
    Realtime Reporter (CRR), a Delaware Certified
 3
    Shorthand Reporter (CSR), nationally certified
4
    Certified LiveNoteTM Reporter (CLR), and Notary
5
    Public of the State of New Jersey, on the above
6
    date, commencing at 10:09 a.m., there being
7
    present:
8
9
10
11
    BOARD MEMBERS PRESENT:
12
    ATLANTIC CITY MUNICIPAL UTILITIES AUTHORITY:
13
14
    JOHN DEVLIN
    Chairman
15
16
    GLENN BANFIELD
    Board Member
17
    GARY L. HILL
18
    Vice Chairman/Secretary
19
2.0
    NYNELL LANGFORD
    Board Member
21
22
    MOHAMMED DEDAR
    Treasurer
23
    (Present via Zoom)
24
25
```

```
1
    PROFESSIONALS TO THE BOARD FOR THIS HEARING:
 2
 3
    MICHAEL ARMSTRONG, ESQUIRE
 4
 5
    FREDRIC BOR, ESQUIRE
    Authority Solicitor
 6
 7
    VINCENT POLISTINA
    Polistina & Associates
 8
 9
10
11
12
    ALSO PRESENT FOR THE ATLANTIC CITY MUNICIPAL
13
14
    UTILITIES AUTHORITY:
15
    CLAUDE SMITH
16
    Deputy Executive Director, Engineering
17
18
    KELLEY WILLIAMS
19
20
    STELLA JOHNSON
21
22
    ANITA THAPA
23
24
25
```

```
1
     PRESENT FOR THE STATE OF NEW JERSEY:
 2
 3
     PHILIP GONZALEZ
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

		<u> </u>
1	INDEX	
2		
3	WITNESS (ES)	PAGE NO.
4	Opening Statement	
5	By: John Devlin	6
6		
7	Agenda Items	
8	By: Fredric Bor	8
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	[COURT REPORTER'S NOTE:
2	CERTAIN PARTICIPANTS TO THIS
3	PUBLIC HEARING WERE APPEARING VIA THE
4	VIDEOCONFERENCE SOFTWARE PROGRAM ZOOM.
5	THOSE PRESENT VIA ZOOM WILL BE DELINEATED
6	AS SUCH ON THE APPEARANCE PAGE OF THIS
7	TRANSCRIPT.
8	THE COURT REPORTER WILL
9	ACKNOWLEDGE WITHIN THIS TRANSCRIPT ANY
10	POOR INTERNET CONNECTION AND
11	VIDEOCONFERENCE PLATFORM CUTOUTS WHERE
12	THE PUBLIC HEARING DID NOT CEASE.]
13	
14	
15	
16	(Time noted: 10:09 a.m.)
17	
18	JOHN DEVLIN: Good morning,
19	everybody.
20	August 25th, 2021.
21	Opening statement. Adequate notice
22	of this meeting has been provided, as required
23	by law, by mailing to The Press of Atlantic City
24	a list of regularly-scheduled meetings.
25	August 25th, 2021, at 401 North

1	Virginia Avenue, conference room, Atlantic City,
2	New Jersey.
3	A copy of said notice was sent to
4	the city clerk to be posted.
5	All the aforesaid complies with
6	Chapter 231 of the laws of 1975, known as Open
7	Public Meetings Law.
8	Fred?
9	FREDRIC BOR: Yes.
10	Roll call. Mr. Banfield?
11	GLENN BANFIELD: Here.
12	FREDRIC BOR: Dadar? Mr
13	MOHAMMED DADAR: Yes, sir.
14	FREDRIC BOR: Yes. Good morning.
15	Mr. Hill?
16	GARY HILL: Here.
17	FREDRIC BOR: Hi, Gary.
18	Ms. Nynell Langford?
19	NYNELL LANGFORD: Here.
20	FREDRIC BOR: And Chairman Devlin.
21	JOHN DEVLIN: Here.
22	Thanks, Fred.
23	FREDRIC BOR: Here. Present.
24	Quorum. Present.
25	Flag salute.

```
(The salute to the flag of the
1
2
          United States of America was recited at
 3
          this time.)
 4
                  JOHN DEVLIN:
                                 Thank you.
                  We've got roll call. Did we do
5
    roll call?
6
7
                  FREDRIC BOR:
                                 Public participation.
8
                  JOHN DEVLIN: Do we have any public
9
    participation?
10
                  STELLA JOHNSON:
                                    No.
11
                  JOHN DEVLIN: Stella, any emails,
12
    any --
13
                  FREDRIC BOR: Any emails,
14
    communications from the public?
15
                  STELLA JOHNSON:
                                    No.
16
                  FREDRIC BOR:
                                None?
17
                  JOHN DEVLIN:
                                 None.
18
                  FREDRIC BOR:
                                 There being none, --
19
                                 Fred, --
                  JOHN DEVLIN:
20
                  FREDRIC BOR:
                                 -- minutes?
21
                  JOHN DEVLIN: -- before we get
22
    started, I just want to make a little, brief
23
    statement.
2.4
                  I was talking to a couple members.
25
                  And I also want to say, these
```

meetings are getting a little bit out of 1 2 control. 3 As chairman, I'm just gonna say 4 we're gonna conduct these meetings in an orderly 5 fashion. We're gonna go by "Robert" [pronounced 6 incorrectly] Rules of Order. We've been cutting 7 each other off. Let's all respect each other. 8 T --9 For one, I don't have anything 10 personal about anybody in this room. 11 I do hold some personal things when 12 it comes to water of Atlantic City. That's why 13 I'm here. So, again, I'm the chair. 14 If you 15 want to speak, let me recognize you. 16 Between Zoom and everything else, 17 it's gonna be complicated. 18 Again, let's respect each other. 19 know there's different personalities from 20 different parts of the state in this room, and 21 we have to all come together as a -- as a group, 22 collectively. 23 So, I don't want to say too much 2.4 more on that. Let's just keep it respectable. 25 Mind the chair. That's my job until whenever

1	I'm relieved.
2	So, Fred.
3	FREDRIC BOR: Yes. Thank you,
4	Chair.
5	Assuming members or
6	commissioners have received copies of the
7	minutes, if there's any discussion, let's hear
8	it from any commissioner. If not, is there a
9	motion to approve the minutes?
10	JOHN DEVLIN: Motion.
11	GLENN BANFIELD: I'll second.
12	FREDRIC BOR: Mr. Banfield?
13	GLENN BANFIELD: Yes.
14	FREDRIC BOR: Dadar?
15	MOHAMMED DADAR: Yes, sir.
16	FREDRIC BOR: Hill?
17	GARY HILL: Yes.
18	FREDRIC BOR: Ms. Langford?
19	NYNELL LANGFORD: Yes.
20	FREDRIC BOR: John Devlin,
21	chairman.
22	JOHN DEVLIN: Here. Thank you.
23	FREDRIC BOR: Approved.
24	JOHN DEVLIN: We do have
25	Miss

1	Since Miss Bailey's time expired
2	She was the treasurer. We're gonna
3	need to appoint a treasurer.
4	Any motions for a treasurer, and
5	FREDRIC BOR: Well well, right
6	now, you're the chair. Gary is vice chair.
7	JOHN DEVLIN: Right.
8	FREDRIC BOR: The secretary
9	JOHN DEVLIN: Is
10	GARY HILL: Mr. Chairman?
11	FREDRIC BOR: Yes.
12	JOHN DEVLIN: Yes, Gary.
13	GARY HILL: I'd like to nominate
14	Mr. Banfield for the position of treasurer.
15	It's not that difficult, Bill,
16	really. Anita does all the work.
17	JOHN DEVLIN: He did it all he
18	did it these
19	GLENN BANFIELD: No. I thought
20	about it after you
21	JOHN DEVLIN: Okay. I'll second.
22	FREDRIC BOR: Okay. Any
23	discussion?
24	If none, Mr. Dadar?
25	MOHAMMED DADAR: Yes.

1	FREDRIC BOR: And Mr. Hill?
2	GARY HILL: Yes.
3	FREDRIC BOR: Ms. Langford?
4	NYNELL LANGFORD: Yes.
5	FREDRIC BOR: Chairman Devlin?
6	JOHN DEVLIN: Yes. Thank you
7	FREDRIC BOR: Approved.
8	Congratulations, Mr. Banfield.
9	GLENN BANFIELD: Thank you.
10	FREDRIC BOR: Next is the
11	Authority's
12	I have no specific report. There
13	there's some items that Claude and I are
14	working through regarding Aclara and there's
15	some issues pertaining to fluoride that the
16	executive director and I have been communicating
17	about. And I'm waiting for a telephone call
18	back from a representative of the DEP on the
19	whole issue of fluoride.
20	GLENN BANFIELD: Excuse me. I'm
21	sorry.
22	JOHN DEVLIN: Take your time.
23	GLENN BANFIELD: I'll turn it off.
24	JOHN DEVLIN: No problem.
25	FREDRIC BOR: It's a just very,

very briefly, it's a fairly complicated issue that relates, somewhat, to the statutes of New Jersey, the Safe Water Drinking Act, which does not include fluoride as part of the contaminants identified therein. And yet, we had the DEP that wants us to engage in some degree of compliance.

2.4

2.5

But, before we go into a full report, if it's okay with the executive director, I've got a telephone call waiting from them and, as indicated in a conference yesterday between Mr. Armstrong and I, if we can't get relief, we are gonna go to the dispute resolution portion of DEP in lieu of a formal hearing.

DEP, as well as most agencies, has a dispute resolution. The chair of that for DEP is someone named Linda Taylor, I think -- I think her name is.

So, I've already reached out to her. Because I think the difference of opinion on the fluoride issue is amenable to discussions with the appropriate representatives rather than a full hearing.

And if the executive director

1	agrees, I'll follow through in dispute
2	resolution and report back just as soon as I
3	know more.
4	JOHN DEVLIN: Mr. Armstrong, do you
5	have a comment on that?
6	MICHAEL ARMSTRONG: No. I agree.
7	JOHN DEVLIN: Thank you, sir.
8	FREDRIC BOR: Thank you.
9	Committee reports? Anything from
10	engineering?
11	JOHN DEVLIN: Hi, Gary.
12	FREDRIC BOR: Hi, Gary.
13	JOHN DEVLIN: You've got the spot
14	for an hour, Gar.
15	GARY HILL: Oh. No, no, no. We're
16	not gonna need an hour.
17	I just wanted to update the full
18	board on our progress with PFAS.
19	As we all know, it's a very serious
20	problem.
21	We are very proactive in
22	cooperation with the DEP, H2M, Vince Polistina,
23	and the State of New Jersey. And we have made
24	sure that everybody is informed of our progress,
25	problems and costs.

Right now, we're okay with 1 2 budget-wise at this point. 3 But, we do meet every Wednesday. 4 We have another meeting at 1:30 with our core 5 team. And we -- we try to deal with as many 6 agenda items as we can. 7 I'm gonna turn it over to Claude in 8 a minute. And I'm sure he's gonna speak about 9 our progress, especially now that we're getting 10 near Labor Day. 11 We do have some things, I believe, 12 on the agenda that we need to deal with. too many issues. 13 14 I do want to know about the PRI 15 construction schedule. I don't think I got that 16 yet, Claude. Is that still being in the works? 17 CLAUDE SMITH: You are correct, 18 That's still in the works. We have not 19 received a schedule as yet. We know that's 20 something that's actually being worked on right 21 22 GARY HILL: Right. 23 As per the last CLAUDE SMITH: 2.4 meeting that we had, we know that A.C. Schultes 25 was actually on site doing some -- some work,

which we need to get some additional details on that particular scenario.

2.4

2.5

So far, that's about the only work that's actually being done in regards to the PFAS situation, in terms of, like, installation or construction.

There's another aspect of it which

Vince -- Vince Polistina and myself are actually

working on, which is to get the conduit

installed for the electrical work for the -- the

-- the -- the connectivity of the electrical

cabling that's actually there that runs from one

particular well site to another.

But, in regards to the -- the full PFAS situation, that -- that is ongoing. We're just moving along as -- the best that we can as -- in a -- in a timely manner as we can and trying to work out all the different complications, if you want to call it that, with different contractors. Because we have at least two contractors that are working simultaneously, and we have to coordinate that all as we go along to make sure that we're getting everything done in a timely fashion in the coordinated fashion.

mention also those contracts are being reviewed with a major construction firm, as -- as he -- as Claude mentioned, by Michael Riley, and we really -- we want to keep everything on the straight and narrow so the state is happy with everything and we are as an authority, that we're covered.

2.4

2.5

So, those contracts, even though they're big numbers, we are getting them reviewed by our legal counsel, just so everybody else has an idea about that.

And Mr. Dadar sits on that committee with me, and I appreciate his help.

Mr. Armstrong is there.

I -- I have to say, Michael is very good at designating what we need to deal with to whoever it is, if it's the electrical problem or whatever. So, I appreciate Mr. Armstrong's input as much as we all, you know, participate.

Again, and a lot of this is way beyond me, way beyond Mr. Dadar. Some of this stuff is -- is a little complicated. So, we need our experts. That's why we hired H2M as our consultant for that.

1	I appreciate that we have a
2	positive frame. And that's what we want to
3	continue to do.
4	Anybody have a question?
5	JOHN DEVLIN: Uh-uh.
6	GARY HILL: Thank you.
7	JOHN DEVLIN: Thank you, Gar.
8	I think he got everything out.
9	Right?
10	VINCENT POLISTINA: Claude I'm
11	sorry do you want to mention the
12	interconnection with Ventnor, the emergency
13	interconnection that
14	CLAUDE SMITH: I think we could.
15	Yes. We could.
16	[Indiscernible - overtalking]
17	VINCENT POLISTINA: Just so
18	everybody here is aware that we have some
19	CLAUDE SMITH: Yes, we could,
20	definitely.
21	Ventnor
22	Ernie Gratz, which is the licensed
23	operator for Ventnor Ventnor City, last week
24	they had a well that actually went down. And in
25	the process of actually repairing that

particular well, they did call us.

2.4

We do have a interconnection with -- with Ventnor. And they did call us up to actually open up that interconnection.

We can actually serve Ventnor, of course, because of the fact of our capacity and -- and our ability to produce the water at a much higher rate than they do.

So, they did ask us to assist them in terms of providing some water if they needed it on an on-need basis.

They have taken some water from us. Of course, it will become -- it will come at a cost, of course, but, at the same time, they are expecting to probably have their well situation resolved probably by the end of this week or, maybe, next week.

Once -- once they have their well repaired, that particular interconnection will be closed again and it would only be opened on a necessity type of basis if and when necessary. That's all.

FREDRIC BOR: Claude, I -- I don't know how many years ago already, but, as you recall, I was the one, along with counsel for

```
1
      Ventnor, to negotiate the interconnection
2
                   Was there a time frame that --
      agreement.
3
                    Do we have to renew that? I just
4
      don't recall it.
5
                    CLAUDE SMITH:
                                    Well, put it --
6
                    You -- you mean in -- in terms of
7
      an agreement with them?
8
                    FREDRIC BOR:
                                   Yeah.
                                          T --
9
                    It was, actually, --
10
                    CLAUDE SMITH:
                                    I can't --
11
                    FREDRIC BOR:
                                   -- a formal
12
      agreement.
13
                    CLAUDE SMITH: I don't -- I don't
14
      have any -- any knowledge of -- of -- of what
15
      the formal agreement actually says.
                                             If it's --
16
      that's something that you want to revisit as
17
      legal -- legal counsel, you can actually do so.
18
                    But, again, that interconnection
19
      was done several years ago.
20
                    FREDRIC BOR: Yeah.
                                          I know.
21
                    CLAUDE SMITH:
                                    It is -- it is very
22
      rarely used because of the fact that if -- only
23
      if and when they're in a crisis situation, it is
2.4
      actually utilized, but otherwise, it's closed on
2.5
      -- on both sides.
```

1	FREDRIC BOR: Well, importantly,
2	they pay for it.
3	CLAUDE SMITH: Of course they do.
4	FREDRIC BOR: They pay for the
5	usage.
6	CLAUDE SMITH: Of course.
7	FREDRIC BOR: And it's it
8	certainly would be a little unfair if they were
9	down and their well is not to use the
10	interconnection. So, as long as they pay for
11	it, I
12	CLAUDE SMITH: Of course.
13	FREDRIC BOR: I think we're in
14	good shape.
15	But, I'll I'll see if I could
16	dig up that contract just to make sure that
17	there's not a term on it that we have to renew.
18	CLAUDE SMITH: Right.
19	Of course, there is a charge that
20	comes along with the usage of the water
21	FREDRIC BOR: Yeah.
22	CLAUDE SMITH: from us.
23	Definitely.
24	It is monitored via via meter.
25	FREDRIC BOR: Yeah.

1	CLAUDE SMITH: So, we do know what
2	the usage is or will be.
3	GLENN BANFIELD: Mr. Chairman, I
4	have a question.
5	JOHN DEVLIN: Yes, sir.
6	GLENN BANFIELD: Do we have any
7	other interconnections with other
8	municipalities?
9	CLAUDE SMITH: No. There might
10	And I have to double-check on that
11	particular one. Because at one particular time,
12	we were trying to have a interconnection with
13	with
14	FREDRIC BOR: Brigantine.
15	CLAUDE SMITH: with Brigantine.
16	GLENN BANFIELD: Mm-hmm.
17	CLAUDE SMITH: And, of course, you
18	know, having a interconnection that goes across
19	a bridge or goes across the waterways is is
20	very, very costly.
21	But, of course, our closest
22	neighbor is actually Ventnor.
23	GLENN BANFIELD: Right.
24	CLAUDE SMITH: And we do have an
25	interconnection with them.

1	[Indiscernible - overtalking]
2	VINCENT POLISTINA: And New Jersey
3	American Water?
4	CLAUDE SMITH: No.
5	VINCENT POLISTINA: We're still
6	going with New Jersey American; just not used?
7	CLAUDE SMITH: That's been
8	disconnected for quite some time.
9	VINCENT POLISTINA: That's over
10	physically?
11	CLAUDE SMITH: Yes. That's been
12	physically disconnected for quite some time.
13	Yeah. That's why I didn't mention it.
14	VINCENT POLISTINA: Okay. Yeah.
15	That's what I I thought.
16	CLAUDE SMITH: Yeah. We we
17	As per what Mr. Polistina is
18	actually saying, we had a interconnection with
19	New Jersey American at the plant facility in
20	Pleasantville that one particular time. And
21	that's been disconnected
22	GLENN BANFIELD: Mm-hmm.
23	CLAUDE SMITH: and we no longer
24	have a interconnection with them.
25	They were buying water from us.

1	GLENN BANFIELD: Okay. Thank you.
2	MICHAEL ARMSTRONG: Can can
3	Ventnor supply it in the reverse; to us?
4	CLAUDE SMITH: They could, but not
5	to the capacity that we would need it for.
6	MICHAEL ARMSTRONG: Okay.
7	JOHN DEVLIN: Fred?
8	FREDRIC BOR: Yeah. Personnel
9	committee.
10	JOHN DEVLIN: Real quick.
11	FREDRIC BOR: Yeah.
12	JOHN DEVLIN: Being that we didn't
13	have a personnel committee
14	NYNELL LANGFORD: Uh-uh.
15	JOHN DEVLIN: Okay. And we have a
16	
17	NYNELL LANGFORD: We have a board
18	secretary
19	JOHN DEVLIN: Yeah.
20	NYNELL LANGFORD: that we need
21	to
22	JOHN DEVLIN: Discuss?
23	NYNELL LANGFORD: we need to
24	discuss
25	JOHN DEVLIN: So

1	NYNELL LANGFORD: and complete
2	that.
3	We had what was that I think
4	it was five applicants.
5	JOHN DEVLIN: Mm-hmm.
6	NYNELL LANGFORD: About five.
7	So, we need to
8	JOHN DEVLIN: Right.
9	NYNELL LANGFORD: Because it's just
10	been hanging out there too long.
11	JOHN DEVLIN: Mr. Armstrong, was
12	there a reason why
13	Did you have anything? Because I
14	think Stella told me there was nothing for the
15	personnel agenda.
16	MICHAEL ARMSTRONG: What
17	JOHN DEVLIN: There was nothing for
18	personnel?
19	MICHAEL ARMSTRONG: Other than what
20	I have under me. I have a just an
21	announcement of a new hire for something myself.
22	JOHN DEVLIN: Is it
23	I'm sorry. Oh. So, is she hired
24	now? She's hired now?
25	MICHAEL ARMSTRONG: Yes.

1	JOHN DEVLIN: And it didn't go
2	through the personnel committee?
3	MICHAEL ARMSTRONG: We discussed
4	it. It was fine.
5	JOHN DEVLIN: In the personnel
6	committee?
7	MICHAEL ARMSTRONG: Mm-hmm.
8	JOHN DEVLIN: We didn't have one.
9	So
10	MICHAEL ARMSTRONG: No. We
11	This has been going on for months.
12	NYNELL LANGFORD: This one
13	Is this Marylou's replacement?
14	MICHAEL ARMSTRONG: Correct.
15	We had a few personnel meetings.
16	JOHN DEVLIN: Yeah.
17	MICHAEL ARMSTRONG: There were two
18	openings.
19	I discussed that we were in the
20	process of receiving applications and
21	interviewing.
22	JOHN DEVLIN: I
23	MICHAEL ARMSTRONG: But, this has
24	actually been going on for about three, four
25	months.

```
JOHN DEVLIN: You did discuss that
1
2
      on personnel, Nynell?
3
                    NYNELL LANGFORD: The -- the
4
      subject came up. I -- I never knew of the
5
      actual applicants for that, but they -- the
6
      subject of the accounts for Marylou's
7
      replacement --
8
                    JOHN DEVLIN:
                                  Okay.
9
                    NYNELL LANGFORD: -- has come up.
10
                    But, I didn't see who --
11
                    Not that --
12
                    Maybe I didn't need to see who --
13
                    JOHN DEVLIN:
                                  Right.
14
                    NYNELL LANGFORD: -- all applied,
15
      but --
16
                                  Well, I think I --
                    JOHN DEVLIN:
17
                    FREDRIC BOR: You just want to make
18
      certain.
19
                    [Indiscernible - overtalking]
20
                    JOHN DEVLIN: Yeah. I -- I would
21
      like the personnel to just look at the protocol,
22
                  That's what we do. And ask.
      at least.
23
                    I mean, it's your hire, but we --
2.4
      we have to vote on it and I'm --
25
                    NYNELL LANGFORD: Are there any
```

1	other positions that are out there, that are
2	hanging out there, Mike, that we're
3	MICHAEL ARMSTRONG: There is the
4	account clerk and there is also the we're in
5	the process of interviewing for the manager of
6	the
7	CLAUDE SMITH: Distribution.
8	MICHAEL ARMSTRONG: Distribution
9	manager.
10	NYNELL LANGFORD: Distribution.
11	MICHAEL ARMSTRONG: These are
12	fills, these are backfills.
13	JOHN DEVLIN: No. I
14	No no
15	The problem
16	MICHAEL ARMSTRONG: I'm not clear
17	
18	JOHN DEVLIN: And
19	MICHAEL ARMSTRONG: when you say
20	you have to vote on it.
21	JOHN DEVLIN: So
22	Well, we have to vote on the
23	agenda. We we have to vote on hiring.
24	Correct?
25	MICHAEL ARMSTRONG: No. It's a

1	FYI.
2	NYNELL LANGFORD: So, these are
3	just
4	We don't vote. These are just
5	replace
6	MICHAEL ARMSTRONG: Yeah.
7	NYNELL LANGFORD: Okay.
8	MICHAEL ARMSTRONG: It's not
9	creating any position. I'm not asking that a
10	JOHN DEVLIN: Right.
11	MICHAEL ARMSTRONG: position be
12	established.
13	CLAUDE SMITH: Plus, you're not
14	[indiscernible - low speaking voice].
15	JOHN DEVLIN: I'm I'm confused.
16	FREDRIC BOR: Well, usually
17	usually, in past personnel
18	THE COURT REPORTER: I didn't hear
19	any of that.
20	FREDRIC BOR: Oh. I'm sorry. Go
21	ahead.
22	THE COURT REPORTER: Say it again?
23	CLAUDE SMITH: I was just saying
24	something to him.
25	THE COURT REPORTER: I understand

```
1
             But, if it's a public thing, I have to
      that.
2
      write it down. So, could you repeat it, please?
3
                    CLAUDE SMITH: I said we have to
4
      talk about labor as well as [indiscernible - low
5
      speaking voice].
6
                    NYNELL LANGFORD: As far as hiring
7
8
                    CLAUDE SMITH:
                                   Correct.
                    NYNELL LANGFORD: -- replacing,
9
10
      hiring?
                                  Replace.
11
                    JOHN DEVLIN:
                                             Yeah.
12
                    Oh, you guys have got to be down a
13
      bunch of [indiscernible - low speaking voice].
14
      No problem with that. I just --
15
                    Since I've been here, we've always
16
      voted on --
17
                    And I understand that just -- we're
18
      not -- it's a -- not a new position.
                                              But, my
19
      past experience has always been we still vote on
      said -- said hire. Do you know what I mean?
20
21
                    Like we're actually voting on this
22
      today.
              Right?
                     Correct?
23
                    MICHAEL ARMSTRONG: No.
                                              It's FYI.
2.4
                    JOHN DEVLIN: What's that mean,
2.5
      "FYI"?
```

1	MICHAEL ARMSTRONG: I'm just
2	letting you know that a person has been hired.
3	JOHN DEVLIN: Okay.
4	MICHAEL ARMSTRONG: Because they're
5	already hired.
6	JOHN DEVLIN: So, we
7	Is that is that how we always do
8	it? I'm confused.
9	FREDRIC BOR: Well, in the in
10	the past, you
11	NYNELL LANGFORD: For
12	[Indiscernible - overtalking]
13	FREDRIC BOR: In the past,
14	personnel used to review in similar situations
15	and make a recommendation.
16	JOHN DEVLIN: Right.
17	FREDRIC BOR: Even with the
18	Authority's solicitor and labor counsel,
19	personnel makes recommendations. And then, at a
20	meeting, makes its recommendation. And then the
21	board, in our absence, of course, deliberates
22	and then makes a a vote when we come back.
23	So, I
24	NYNELL LANGFORD: So, I'm confused.
25	Is it

1	JOHN DEVLIN: Right.
2	MICHAEL ARMSTRONG: So am I.
3	NYNELL LANGFORD: I'm just
4	I just want clarity as the
5	personnel person.
6	Is it the director's prerogative
7	JOHN DEVLIN: Yes.
8	NYNELL LANGFORD: and right to
9	just say these these positions are vacant and
10	these are the applicants that came in and this
11	is the person, or does it have to come before
12	the committee, then from the committee to the
13	board?
14	JOHN DEVLIN: So
15	MICHAEL ARMSTRONG: Go ahead.
16	[Indiscernible - overtalking]
17	JOHN DEVLIN: So, this is a
18	position that we're backfilling. No problem.
19	NYNELL LANGFORD: Mm-hmm. Mm-hmm.
20	JOHN DEVLIN: My understanding,
21	when I used to be chair, was it would be
22	presented into
23	NYNELL LANGFORD: The committee.
24	JOHN DEVLIN: the committee.
25	NYNELL LANGFORD: From the

1	director.
2	JOHN DEVLIN: Here's the
3	All right. Just like we do across
4	the hall
5	NYNELL LANGFORD: Mm-hmm.
6	JOHN DEVLIN: over at the school
7	district.
8	We have a superintendent. He
9	hires. He reports back to the personnel
10	committee.
11	NYNELL LANGFORD: Mm-hmm.
12	JOHN DEVLIN: And if we have a
13	question, then
14	You know, what's her background,
15	does she live in Atlantic City.
16	NYNELL LANGFORD: So, before that
17	person is hired,
18	JOHN DEVLIN: That's how we usually
19	did it.
20	NYNELL LANGFORD: that is a
21	question that has you're saying, takes place.
22	JOHN DEVLIN: Yeah. It's his
23	it's the ED's
24	He's the appointing authority.
25	Right?

1	NYNELL LANGFORD: Right.
2	JOHN DEVLIN: So
3	But, it it's always been my
4	experience that we review hires through the
5	personnel committee.
6	And we used to do protocols when I
7	was chairperson of a
8	So that I was confused. When we
9	didn't have a personnel committee, you had told
10	me that.
11	NYNELL LANGFORD: Mm-hmm.
12	JOHN DEVLIN: And Stella said the
13	city had MUA had nothing to act on.
14	MICHAEL ARMSTRONG: Let let me
15	just explain.
16	I'm familiar with the board of edu
17	the way the board of education proceeds.
18	JOHN DEVLIN: Thank you.
19	MICHAEL ARMSTRONG: That's entirely
20	different. That's by statute.
21	There's a statute that says that
22	the the superintendent makes recommendations
23	to the board and the board approves those
24	recommendations.
25	JOHN DEVLIN: Right.

MICHAEL ARMSTRONG: That is not in the statute with respect to utilities. That is not in the statute with respect to any other board.

2.4

2.5

My experience with representing ten, 15 boards over the last 30 years is it's not done that way. That the administrative person -- even with the cities, the business administrator hires, and no hires -- if you talk to the city, no hires come before council, okay, for council's approval. This administrator does the hiring.

Same situation if the mayor makes a recommendation. It's the business administrator who ultimately makes a decision. That's how it is with every board.

JOHN DEVLIN: Okay.

MICHAEL ARMSTRONG: Housing authorities, every place I've ever been at.

And even if you start to look at the AEA-suggested guidelines on how utilities authorities run, all decisions with respect to administration are made by the executive director.

My contract is consistent with the

```
1
      AEA.
             It says in there supervise, administrate
2
      -- or administration.
                              If you want --
3
                    I know, at some point, we're gonna
4
      talk about it.
5
                    JOHN DEVLIN:
                                   Okay.
6
                    MICHAEL ARMSTRONG:
                                        We can go into
7
      it.
8
                    But, it's with the AEA.
9
                    GLENN BANFIELD: So, to --
10
                    Excuse me.
11
                    JOHN DEVLIN: Yes, sir.
12
                    GLENN BANFIELD: Mr. Chairman.
13
                    JOHN DEVLIN: Yes, sir.
14
                    GLENN BANFIELD: So -- so, for --
15
      for further under -- understanding, like, say,
16
      you -- you -- it will go by your protocol, like
17
      the type of protocol --
18
                    Like -- like you said, like we
19
      wanted more people from Atlantic City to be
20
      hired or the residents --
21
                    JOHN DEVLIN: Well --
22
                    GLENN BANFIELD:
                                    -- or --
23
                    If they qualified.
2.4
                    MICHAEL ARMSTRONG:
                                        That's a
25
      policy. And that's --
```

1	I agree with that. That is a
2	policy decision.
3	GLENN BANFIELD: Okay.
4	JOHN DEVLIN: So
5	MICHAEL ARMSTRONG: And I
6	And there's nothing wrong with
7	recommendations. I agree with you. I mean,
8	JOHN DEVLIN: Yeah.
9	MICHAEL ARMSTRONG: welcome, but
10	I welcome recommendations.
11	But, what
12	Ultimately, when we're working here
13	every day, in terms of understanding the
14	qualifications and what is needed, the decision,
15	I don't see how
16	JOHN DEVLIN: We're not trying to
17	take your decision away, Mike.
18	MICHAEL ARMSTRONG: No. I'm not
19	saying
20	JOHN DEVLIN: You've got me just
21	totally
22	MICHAEL ARMSTRONG: I'm not saying
23	that. I'm not saying that.
24	JOHN DEVLIN: I was just saying
25	MICHAEL ARMSTRONG: I'm I'm just

1 -- I'm not saying that. 2 I'm just saying that I just don't 3 understand, from my experience, how a board can 4 make that decision not being in the day-to-day 5 grind every day with the -- what's needed and 6 the employees, day-to-day, understanding the 7 job, the title, all of those things. 8 Even in a meeting that occurs, you know, one or two hours a month. 9 10 We're here every day, 40 hours a 11 week, making those determinations. 12 JOHN DEVLIN: Yeah. 13 MICHAEL ARMSTRONG: Keeping up with 14 the -- you know, the requirements, the 15 compliance and everything that's necessary. 16 And we're doing the direct 17 interviewing. We're meeting the people, having 18 contact. We're understanding their 19 qualifications, their communications in person. 20 So, I -- I've never seen it that 21 way anywhere. 22 And I, you know, would suggest that 23 you're welcome to look at any other board, you 2.4 know, around. 25 FREDRIC BOR: Well, are you

1	indicating there's a difference between a
2	statutory appointment as opposed to an in-house
3	appointment?
4	MICHAEL ARMSTRONG: With the school
5	board. The school board is
6	FREDRIC BOR: Well, I'm talking
7	about with the MUA.
8	MICHAEL ARMSTRONG: I'm not sure I
9	understand.
10	FREDRIC BOR: For example, the
11	executive director, Authority solicitor, we're
12	all by statute.
13	MICHAEL ARMSTRONG: Correct.
14	FREDRIC BOR: We've got to have
15	them. And that happens.
16	MICHAEL ARMSTRONG: Oh, yeah.
17	FREDRIC BOR: So, in that
18	situation, we normally have it reviewed by
19	personnel, and they make a recommendation and
20	the board deliberates it.
21	MICHAEL ARMSTRONG: Okay. Mm-hmm.
22	FREDRIC BOR: So, boards do make
23	decisions on hires if they're statutory, as I
24	understand it.
25	MICHAEL ARMSTRONG: Right. And I

agree with you.

2.4

2.5

FREDRIC BOR: For example, when you were hired, we went through a process of a search committee. And eventually, the board voted in your -- in your favor because you're a statutory --

MICHAEL ARMSTRONG: Mm-hmm.

FREDRIC BOR: -- appointment.

So, are we saying we're, going forward, working, that, if it's a statutory appointment, it's got to be approved by the board, but, if not, it's within your purview?

MICHAEL ARMSTRONG: I wouldn't say a general -- that we generally, because then you can have the power in a statute. And you pass that power along, contractually, as well. Okay?

In -- in other words, if you have the power to hire a particular individual and then you say, in a contract with the executive director, that I'm giving you that authority to do that hire, then you've already passed that along, contractually.

The distinction that I was making with respect to the school board is that it's clear in the school board --

1	I've seen this before, where I've
2	represented municipalities and people from the
3	school board come over and they have issue with
4	the fact that the township administrator is now
5	bringing hires to the council because they're
6	familiar with the practices at the school board.
7	But, it's clear. It's in the
8	statute that the superintendent the chairman
9	is correct. The superintendent has to make
10	recommendations.
11	You get a list. You get a list,
12	JOHN DEVLIN: Yeah.
13	MICHAEL ARMSTRONG: and there's
14	recommendations on it.
15	Then you have to approve the list
16	of the suggested hires.
17	And then, also, if he want to
18	terminate somebody.
19	But, it's a list, and you have to
20	approve the list.
21	But, that's in the statute. That's
22	different.
23	FREDRIC BOR: Well, a statute is
24	different than
25	Well, I guess, board secretary is

1	not in the statute.
2	MICHAEL ARMSTRONG: It is in the
3	statute.
4	FREDRIC BOR: Board board
5	secretary?
6	MICHAEL ARMSTRONG: Mm-hmm.
7	FREDRIC BOR: Okay. So, if it's in
8	the statute and we're dealing with statutory
9	appointments have to be approved by the board,
10	how come this one is not being approved by the
11	board?
12	MICHAEL ARMSTRONG: It's not a
13	it's not a statutory appointment.
14	FREDRIC BOR: I thought you just
15	said board secretary is a statutory.
16	MICHAEL ARMSTRONG: We weren't
17	talking about
18	We were talking about the
19	I thought we were still talking
20	about the
21	JOHN DEVLIN: Yeah. We're talking
22	about the
23	MICHAEL ARMSTRONG: hiring of
24	NYNELL LANGFORD: The replacement
25	of the account

1	[Indiscernible - overtalking]
2	JOHN DEVLIN: I don't think the
3	question is that we need an accounts payable
4	clerk. I see it for myself.
5	And I don't question your hiring
6	tactics or hiring procedures. I just want to be
7	make sure that we, as a board and as
8	commissioners, are doing our due diligence.
9	That's all.
10	MICHAEL ARMSTRONG: Mm-hmm.
11	JOHN DEVLIN: I don't question
12	anything else.
13	You can ask Claude. Whatever
14	When I check personnel, anytime you
15	needed a hire, then I always give you the green
16	light, as far as
17	CLAUDE SMITH: Or we discuss it.
18	JOHN DEVLIN: Yeah.
19	So, that that was it.
20	I I don't like doing things
21	And, you know, I'm not in that
22	committee and I'm not the chair on that
23	committee or even on the committee anymore.
24	So, when I heard there wasn't a
25	personnel committee and we we have hirings

I don't know -- I just question it. 1 2 But, if Mrs. Langford --3 MICHAEL ARMSTRONG: We discuss it. 4 I mean, there's no secret. It's, like, 5 everything that we're doing in the process is 6 discussed. 7 So, there's always the opportunity 8 for board input about anything that we're doing. 9 We make it available. We -- we talked about these two 10 11 positions. If you recall, I mentioned that, you 12 know, in the -- actually, to you, in a few 13 weeks, that we were gonna be putting out the 14 distribution manager's position. And we've done 15 that. And, you know, we received one résumé so far, and we interviewed that person this week. 16 17 But, we didn't --18 JOHN DEVLIN: Distribution manager 19 is replacing? Is that a replacing position? 20 MICHAEL ARMSTRONG: Yes. All of 21 these are backfills. Because the state is not 22 permitting us to create any new positions. 23 They're only allowing us to do backfills. 2.4 So, we're -- we're --25 If someone left the position, then

1	we're able to fill the position as is.
2	JOHN DEVLIN: And who left that
3	position?
4	MICHAEL ARMSTRONG: Who is
5	NYNELL LANGFORD: Kevin, Kevin
6	CLAUDE SMITH: Kevin Kevin
7	Jennings I mean. Sorry. Kevin Jordan.
8	JOHN DEVLIN: He retired? Did he
9	retire?
10	CLAUDE SMITH: Kevin's the one that
11	left.
12	JOHN DEVLIN: Oh. Gotcha.
13	NYNELL LANGFORD: So, my question,
14	as personnel chairperson on August 25th, from
15	this point, what are we doing and how are we
16	doing it? Because I'm still confused
17	JOHN DEVLIN: Mm-hmm.
18	NYNELL LANGFORD: at this
19	You know, I hear what's being said,
20	but what is the final direction on how it's
21	gonna be or not? That's what I want to know.
22	Just so I know how to navigate or, you know
23	JOHN DEVLIN: It's a shame we don't
24	have Andy here, too.
25	NYNELL LANGFORD: or, you know,

```
1
      you know, --
2
                    So, that's -- that's -- that's my
3
                Is it the way the executive director
      question.
4
      is saying, you know, this is how it is and what
5
      it is, is it the way that it was?
                                          What is it
              Like, going forward, what -- what is it?
6
      today?
7
                    JOHN DEVLIN:
                                  Well, --
8
                    NYNELL LANGFORD:
                                      I need to know.
9
                    JOHN DEVLIN: -- I think this would
10
      be privy for And -- I'm sorry -- Andy to be
11
      here.
             So...
12
                    NYNELL LANGFORD:
                                       The labor
13
      attorney?
14
                    JOHN DEVLIN: You know, I think
15
      that would be more --
16
                    That's what we pay him for.
17
                    I quess we can revisit it.
                                                 I don't
18
      have a problem moving forward and --
19
                    NYNELL LANGFORD: And maybe, in the
20
      next personnel committee, Mike, we'll -- you
21
      know, one-on-one or --
22
                    MICHAEL ARMSTRONG: I think that's
23
      appropriate.
2.4
                    NYNELL LANGFORD: -- you know, with
25
      the committee, you know, Glenn -- not --
```

1	MICHAEL ARMSTRONG: I think that's
2	what the
3	NYNELL LANGFORD: one-on-one,
4	but as a group,
5	MICHAEL ARMSTRONG: Right.
6	NYNELL LANGFORD: just come up
7	with some type of consensus so we're
8	JOHN DEVLIN: Are you sending that
9	to
10	NYNELL LANGFORD: we're all on
11	the same page,
12	MICHAEL ARMSTRONG: Right. I
13	agree.
14	NYNELL LANGFORD: you know,
15	knowing what it is or isn't or how it's gonna be
16	done or not.
17	MICHAEL ARMSTRONG: I agree.
18	NYNELL LANGFORD: So, maybe that's
19	what I need.
20	FREDRIC BOR: I guess,
21	Commissioner Langford, one of your
22	I'm I'm reading between the
23	lines that your concern is what's the point of
24	even giving you the résumés for review at
25	personnel committee if your recommendation is

```
just -- is -- is the director has the power just
1
2
      to appoint the person. Why go through the
3
      review of résumé process.
4
                    NYNELL LANGFORD: Yeah.
                                              And just
5
      being clear on, you know, which ones are or
6
      aren't, you know.
7
                    Like board secretary.
                                            That's, you
8
      know --
9
                    JOHN DEVLIN:
                                  That us.
10
                    NYNELL LANGFORD: Yeah.
                                              It -- it's
11
      us.
12
                    JOHN DEVLIN:
                                  And that's stat --
13
                    NYNELL LANGFORD:
                                      So, it's coming
14
      double light. I need to know the red light, the
15
      green light. But, being stuck on the yellow
16
      light, for me, is the issue I have. So, it's
17
      like --
18
                    JOHN DEVLIN:
                                  All right.
19
                    NYNELL LANGFORD: -- do you stop or
20
      do you go.
21
                    GLENN BANFIELD: And would
22
      distribution manager fall under the -- the --
23
                    JOHN DEVLIN:
                                  Statute?
2.4
                    GLENN BANFIELD: -- statute?
25
                    NYNELL LANGFORD: So, that would
```

1	just be
2	JOHN DEVLIN: Fred?
3	No?
4	FREDRIC BOR: No?
5	JOHN DEVLIN: Mike says no.
6	GLENN BANFIELD: No?
7	FREDRIC BOR: Distribution manager
8	
9	JOHN DEVLIN: I mean, that's a big
10	position here. Like, I
11	GLENN BANFIELD: That's what
12	that's what
13	[Indiscernible - overtalking]
14	JOHN DEVLIN: I I would like
15	to, you know
16	GLENN BANFIELD: That's what I
17	thought; if
18	You know, distribution manager. I
19	thought, like, any type of
20	JOHN DEVLIN: That's
21	GLENN BANFIELD: You know.
22	JOHN DEVLIN: That's a big big
23	position here.
24	GLENN BANFIELD: Yeah.
25	JOHN DEVLIN: Lynell, I know I

1	tested you.
2	Where are we at with the Table of
3	Organization? You were working with Mike?
4	NYNELL LANGFORD: Yeah.
5	MICHAEL ARMSTRONG: I did send it
6	over.
7	NYNELL LANGFORD: Yeah. Mike sent
8	a copy of several charts from the past and, I
9	guess, what is present at this point.
10	MICHAEL ARMSTRONG: Mm-hmm.
11	NYNELL LANGFORD: What the actual
12	one is going to be for now, for us, that's what
13	you you're in need of. Like what is it now.
14	JOHN DEVLIN: Right. We're
15	I mean, I think I've been
16	Well, since I was chair, we need
17	that chart as a as a board here. I mean,
18	NYNELL LANGFORD: So, I do have
19	copies
20	JOHN DEVLIN: where are we at
21	with it?
22	I mean, it's been
23	MICHAEL ARMSTRONG: I turned it
24	over.
25	NYNELL LANGFORD: Yeah. I have

1	JOHN DEVLIN: Which
2	NYNELL LANGFORD: copies of the
3	ones.
4	So
5	JOHN DEVLIN: I have those, too.
6	NYNELL LANGFORD: You have all the
7	ones that,
8	JOHN DEVLIN: Yeah.
9	NYNELL LANGFORD: yeah, I
10	received.
11	So
12	JOHN DEVLIN: Do you have one now
13	that we can vote on?
14	MICHAEL ARMSTRONG: No.
15	JOHN DEVLIN: We don't have one
16	So, we're not acting
17	What are we acting on right now?
18	MICHAEL ARMSTRONG: There's nothing
19	on the agenda with respect to that.
20	JOHN DEVLIN: I couldn't hear you.
21	MICHAEL ARMSTRONG: There's nothing
22	on the agenda
23	JOHN DEVLIN: Right. What I'm
24	saying is, where are we going to be with this
25	Table of Organization?

1	MICHAEL ARMSTRONG: I I turned
2	it over to the
3	JOHN DEVLIN: Oh. You have one
4	
	now? You have an up to "dated" [pronounced
5	incorrectly] one?
6	NYNELL LANGFORD: The the final
7	one?
8	MICHAEL ARMSTRONG: No;
9	NYNELL LANGFORD: No. It's the
10	the the several ones, the ones you sent,
11	MICHAEL ARMSTRONG: Right.
12	NYNELL LANGFORD: the same
13	You have the same ones I have. So,
14	that's what he sent me.
15	JOHN DEVLIN: Right.
16	NYNELL LANGFORD: You have them.
17	MICHAEL ARMSTRONG: It was supposed
18	to
19	I sent it for discussion at the
20	meeting. We didn't have the meeting to discuss
21	it. And we
22	I guess, it moves to the agenda for
23	September.
24	I sent it over a month ago.
25	NYNELL LANGFORD: But, what we are
2)	MINERE HANGIOND. Duc, what we are

1	in need of is a final like a final one.
2	JOHN DEVLIN: Right.
3	NYNELL LANGFORD: Like just saying,
4	okay, this is
5	JOHN DEVLIN: That's correct.
6	NYNELL LANGFORD: the
7	JOHN DEVLIN: I mean, every
8	organization has it.
9	NYNELL LANGFORD: This is the
10	chart.
11	JOHN DEVLIN: That's that's the
12	most important thing.
13	NYNELL LANGFORD: So, that's what
14	we're in need of. Just one.
15	JOHN DEVLIN: Right. Because now
16	we're talking about hiring a distribution
17	manager that
18	NYNELL LANGFORD: Is it
19	JOHN DEVLIN: we haven't had in
20	a year or more.
21	MICHAEL ARMSTRONG: No. But, the
22	whole
23	My understanding was that we wanted
24	to start with the ones that we had and discuss
25	them as a committee.

1	NYNELL LANGFORD: The the
2	previous charts.
3	MICHAEL ARMSTRONG: Yes.
4	NYNELL LANGFORD: Mm-hmm.
5	MICHAEL ARMSTRONG: That was my
6	understanding. We were gonna receive them.
7	And I think Mr. Banfield wasn't
8	here yet. You you were just coming on and
9	So, we sent out the emails. And we
10	were gonna look at all of the versions and come
11	up with some discussion and then create we
12	discussed creating a committee so that we can
13	get input from people and that we thought had
14	would have relevant knowledge to create the
15	appropriate chart.
16	NYNELL LANGFORD: The actual chart.
17	MICHAEL ARMSTRONG: Yeah.
18	NYNELL LANGFORD: Okay.
19	MICHAEL ARMSTRONG: But, we we
20	wanted to start with having all of the charts.
21	Because the
22	To me, when you start to have
23	discussions about who should the hierarchy
24	with respect to operations, you should have
25	people who have that experience as part of that

```
1
      committee to give the input, you know.
2
                    So, that's where the direction was
3
      going.
4
                    That's what I said before.
                                               Wе
5
      would have labor counsel involved. We're gonna
6
      have --
7
                                  That's -- that's --
                    JOHN DEVLIN:
8
                    I'm with you, but let's get it --
                    NYNELL LANGFORD: Get it done?
9
10
                    JOHN DEVLIN: -- let's do it.
11
                    I mean, we've been talking about it
12
      for a long time.
                         Since -- since you've been
13
      here and prior.
14
                    NYNELL LANGFORD: Mm-hmm.
15
                    JOHN DEVLIN: But, let's --
16
                    We have got nothing.
                                           So...
17
                                      So, I'm -- I'm --
                    NYNELL LANGFORD:
18
      I'm on point with let's get it done.
19
                    But, again, as a layperson, I need
20
      direction on different departments, what's
21
      needed versus what's not. So, I --
22
                    JOHN DEVLIN: Fred, can you assist
23
      her with that, too? Can you assist her?
2.4
                    NYNELL LANGFORD: Yeah.
                                              T -- T
25
      need, you know --
```

1	[Indiscernible - overtalking]
2	JOHN DEVLIN: Yeah. It's it's
3	it's
4	NYNELL LANGFORD: You know, like a
5	distribution
6	You know, we we
7	JOHN DEVLIN: I'm surprised
8	Right.
9	NYNELL LANGFORD: Yeah. We haven't
10	had one, so it if it's been running,
11	JOHN DEVLIN: Right.
12	NYNELL LANGFORD: now we do need
13	one.
14	To me, it's let's what we need,
15	what we don't.
16	MICHAEL ARMSTRONG: Right.
17	NYNELL LANGFORD: But, I need input
18	from people with expertise that can say this is
19	definitely mandatory, this is what
20	Even though we haven't had it,
21	JOHN DEVLIN: So
22	NYNELL LANGFORD: we we need
23	it.
24	JOHN DEVLIN: Nynell, you have
25	copies, I have copies.

1	NYNELL LANGFORD: Mm-hmm.
2	JOHN DEVLIN: Mr. Banfield, because
3	you're on the committee, do you have those
4	copies?
5	GLENN BANFIELD: No, I don't.
6	JOHN DEVLIN: Can you make sure
7	Mr. Banfield
8	MICHAEL ARMSTRONG: They they
9	were part of the
10	GLENN BANFIELD: Were they part
11	NYNELL LANGFORD: Yeah. But, you
12	can't even open it. It's several several
13	JOHN DEVLIN: Yeah. Can you guys
14	review it a little bit on your own time and
15	then, September, can we hit hit it hard,
16	please?
17	NYNELL LANGFORD: Yeah. Yeah.
18	No. Let's get it let's get it
19	done.
20	GLENN BANFIELD: Was this a hard
21	copy that I received, email?
22	MICHAEL ARMSTRONG: Email.
23	NYNELL LANGFORD: Email.
24	MICHAEL ARMSTRONG: Do you want
25	[Indiscernible - overtalking]

1	GLENN BANFIELD: Oh. Or not.
2	Because I thought that's what ya'll was talking
3	about, a hard copy.
4	JOHN DEVLIN: I mean, it's just
5	GLENN BANFIELD: No. I'll I'll
6	go through it again.
7	JOHN DEVLIN: I've seen those
8	GLENN BANFIELD: Is that the one
9	with Mr or that Mike's or Andy's
10	Was that the
11	It was a organizational chart.
12	Right?
13	MICHAEL ARMSTRONG: Yes.
14	JOHN DEVLIN: Yes.
15	GLENN BANFIELD: Okay. Yeah.
16	MICHAEL ARMSTRONG: But, it was
17	multiple organizational charts,
18	GLENN BANFIELD: Yeah. Okay.
19	MICHAEL ARMSTRONG: different
20	versions.
21	GLENN BANFIELD: Yeah. I did look
22	
23	Yeah.
24	JOHN DEVLIN: We have one that
25	CLAUDE SMITH: If you'd if if

1	you'd like to get copies of it, a hard copy, we
2	we could do so and send it to you.
3	GLENN BANFIELD: Okay.
4	NYNELL LANGFORD: And you know
5	what?
6	MICHAEL ARMSTRONG: Is that easier?
7	GLENN BANFIELD: Yeah.
8	NYNELL LANGFORD: And it's probably
9	better, because, one, you're looking at it on
10	the screen and you go to the next one. You
11	almost need to have it in front of you as
12	comparison.
13	[Indiscernible - overtalking]
14	JOHN DEVLIN: Yeah. So
15	NYNELL LANGFORD: So, for me, hard
16	copies, you can look and see and decide.
17	But, it needs to be done,
18	JOHN DEVLIN: SO
19	NYNELL LANGFORD: a final draft.
20	JOHN DEVLIN: Right.
21	Do you have one that
22	GLENN BANFIELD: Yeah. Yeah.
23	Because that's the problem I was having; between
24	
25	JOHN DEVLIN: Yeah.

1	GLENN BANFIELD: look and seeing
2	what which ones were different and similar.
3	JOHN DEVLIN: Can can you get
4	him some hard copies for
5	CLAUDE SMITH: That's what he just
6	said. We can get him hard copies.
7	JOHN DEVLIN: Beautiful.
8	CLAUDE SMITH: We'll get both of
9	you hard copies.
10	GLENN BANFIELD: Thank you.
11	JOHN DEVLIN: My my question is,
12	are we still acting on the one that was voted on
13	years ago? Because when I first came on the
14	board, I asked for a Table of Organization, and
15	I think it was Bruce Bruce Orr was here. He
16	was, like he was like nobody else told you a
17	Table of Organization? No, nobody got
18	That's fine. I got one that was
19	older.
20	NYNELL LANGFORD: So, that was in
21	2019?
22	JOHN DEVLIN: I think it was older
23	than that.
24	NYNELL LANGFORD: Maybe 2018, 2019.
25	JOHN DEVLIN: I think

1	Yeah. It was it was an old one,
2	but that was voted on.
3	So, we're still acting on that?
4	MICHAEL ARMSTRONG: (Nods head in
5	the affirmative.)
6	CLAUDE SMITH: You're acting or
7	saw on the one that's more current, if you want
8	to call it that.
9	JOHN DEVLIN: Did we vote on that
10	one?
11	CLAUDE SMITH: That's the one that
12	you did?
13	JOHN DEVLIN: No. We never voted
14	on that one, Claude. We're still on the old
15	one. I know which one you're talking about.
16	CLAUDE SMITH: Okay.
17	JOHN DEVLIN: The one you worked
18	with.
19	CLAUDE SMITH: Correct.
20	JOHN DEVLIN: Right. We never
21	voted on that. So
22	All right. You know, I
23	If we could, let's move forward on
24	that in September.
25	NYNELL LANGFORD: Yeah.

1	What's the next meeting? When's
2	the next meeting? September
3	JOHN DEVLIN: Is that the
4	KELLEY WILLIAMS: It should be the
5	15th, I believe, September 15th or the 18th.
6	JOHN DEVLIN: 18
7	Let me see.
8	MICHAEL ARMSTRONG: That's the
9	board meeting.
10	You mean the personnel
11	[Indiscernible - overtalking]
12	You mean the personnel committee.
13	Right?
14	KELLEY WILLIAMS: Personnel or the
15	
16	STELLA JOHNSON: Both. So
17	[Indiscernible - overtalking]
18	MICHAEL ARMSTRONG: We switched it
19	to the week after the
20	[Indiscernible - overtalking]
21	CLAUDE SMITH: It would be the 8th.
22	MICHAEL ARMSTRONG: Yeah.
23	STELLA JOHNSON: We switched it.
24	It was September the 2nd. Right?
25	NYNELL LANGFORD: September 8th.

1	MICHAEL JOHNSON: Right.
2	NYNELL LANGFORD: Okay.
3	KELLEY WILLIAMS: But, the board
4	meeting should be September 15th or the 18th?
5	[Indiscernible - overtalking]
6	NYNELL LANGFORD: Fifteenth.
7	KELLEY WILLIAMS: Okay.
8	NYNELL LANGFORD: Okay.
9	CLAUDE SMITH: The personnel is the
10	18th.
11	JOHN DEVLIN: Okay. Fred.
12	FREDRIC BOR: Executive director's
13	report.
14	GLENN BANFIELD: Excuse me. I'm
15	sorry. Is that gonna be Zoom or the
16	That's
17	JOHN DEVLIN: Either. It it's
18	up to the chair. Whatever whatever works for
19	you guys.
20	NYNELL LANGFORD: What's that?
21	Personnel?
22	JOHN DEVLIN: Personnel.
23	MICHAEL ARMSTRONG: Are you done
24	with the board secretary?
25	NYNELL LANGFORD: We need you to be

1 in person. 2 GLENN BANFIELD: Okay. 3 Right. JOHN DEVLIN: Oh. Can we 4 discuss that in closed session today, guys? Ι 5 think that would be more professional. If you 6 don't mind. 7 MICHAEL ARMSTRONG: The --8 We --9 For my item number 9, a new hire we 10 just discussed, the new hire is the account 11 clerk, Rupa Ale. She has a background --12 Do you want to talk a little about 13 Rupa? 14 ANITA THAPA: Okay. So, the girl 15 was -- was hired as account clerk. I think it 16 was in August -- the first week of August --17 here. 18 So, she's kind of replacing another 19 account clerk because she was -- she kind of 20 resigned back in, probably, I would say, March 21 of this year, March of 2021. 22 We weren't --23 Since we were closed to the public, 2.4 so we didn't really hire [indiscernible - low 25 speaking voice], but as the people are out --

1 There's two people -- two employees 2 out on -- on medical leave. 3 So, we -- we definitely need a --4 help here. 5 JOHN DEVLIN: Mm-hmm. 6 ANITA THAPA: So, we -- we decided 7 to, you know, hire Rupa. 8 There was a couple of -- let's see. 9 There's quite a few application that we received 10 under account clerk, and she was the best 11 qualified one. She -- she had a accounting 12 background. Unfortunately, it wasn't from this 13 country; it was from -- I guess, the --14 different country -- nationality, a different 15 country there. 16 But, within the two weeks, she's 17 catch quickly. 18 Stella also kind of trained her, 19 and she's -- she's what we expected for the 20 position now. 21 So, so far, it's working out very 22 well. [Indiscernible - low speaking voice] 23 ...who really needed help in that 2.4 department. She's helping her a lot, along with 25 Stella. Stella was a great help as well.

So, that's -- that's it. 1 2 JOHN DEVLIN: Thank you. 3 MICHAEL ARMSTRONG: The only other 4 thing that I have that -- that's not on here but 5 I wanted to mention it to you is, with respect 6 to --7 Mr. Chairman, you asked that we 8 look into the security assessment out at the 9 plant. And --10 JOHN DEVLIN: Yes. 11 MICHAEL ARMSTRONG: -- we took it a 12 step further and we looked into it here at the distribution center. 13 14 We've met with several individuals. 15 Atlantic County Prosecutor's Office; Agent 16 Joseph McFadden. We met with a Andrew Smith, a 17 representative of the U.S. Department of 18 Homeland Security. A Sean Gorman, a 19 representative of the New Jersey Department of 20 Homeland Security. And two other individuals. 21 One representative of -- of the State Police 22 Department. Also, a representative of their 23 division of homeland security. And they 2.4 provided us with an enormous amount of 2.5 information, said that they could --

Mr. McFadden indicated that he was 1 2 the one who actually prepared the original 3 report and that they can expand on that with 4 other resources, significant resources that they 5 have now, at no cost to the Authority. 6 In fact, I invited Mr. McFadden to 7 come out and speak to the board --8 JOHN DEVLIN: Good. 9 MICHAEL ARMSTRONG: -- in 10 September. 11 And he's gonna come out. I don't 12 think we're gonna have all four or five 13 individuals, but he's gonna give you --14 Oh. By the way, the Atlantic City 15 Police Department is gonna be a part of this, 16 but they weren't able to make our meeting which 17 we had right in this conference room. 18 But, they plan to put a program 19 together and do an assessment of both this facility and, also, the plant and even, maybe, 20 21 look at the reservoir. 22 CLAUDE SMITH: Yes. 23 MICHAEL ARMSTRONG: Okay. 2.4 they're gonna come. Mr. McFadden, at the very 25 least, is gonna come to the next board meeting

1	and speak to
2	CLAUDE SMITH: As well as the
3	[indiscernible - low speaking voice] lines
4	JOHN DEVLIN: Right.
5	CLAUDE SMITH: for the two
6	the two
7	MICHAEL ARMSTRONG: Oh. Yes.
8	CLAUDE SMITH: the two
9	[indiscernible - low speaking voice] pipelines
10	
11	JOHN DEVLIN: Yeah. He
12	I know the previous ED was in
13	communication with him. And I know
14	Mr. McFadden. I used to work with him. He was
15	a cop here.
16	I just make
17	I I want I want to make sure
18	they exceed our expectations. That's all.
19	I mean, it's great it's no cost to
20	the district, and I'm very happy with that. By
21	the same token, it's like you get what you pay
22	for kind of thing.
23	And we have talked to Mr. McFadden
24	years ago. I don't know. And that report
25	I don't know. I I would like to

1	talk to him, see what he says.
2	MICHAEL ARMSTRONG: Okay.
3	JOHN DEVLIN: And if the board
4	decided maybe they want to do something more, we
5	can discuss that.
6	Mike?
7	MICHAEL ARMSTRONG: That's it.
8	That's it.
9	JOHN DEVLIN: Thank you, sir.
10	[Indiscernible - overtalking]
11	Fred?
12	FREDRIC BOR: Yeah. I just had one
13	question about the accounts clerk,
14	Mr. Armstrong. That was a replacement, wasn't
15	it?
16	MICHAEL ARMSTRONG: Yes.
17	NYNELL LANGFORD: Yes.
18	FREDRIC BOR: Okay. Because you
19	have down here a new hire, and, of course, I
20	think we're prohibited by the state on new
21	hires.
22	JOHN DEVLIN: Yes. It says new
23	hire.
24	FREDRIC BOR: But, we can do
25	replacements.

1	Is that what we're saying?
2	MICHAEL ARMSTRONG: No. That
3	that
4	It
5	I don't think it means
6	It just means she's a new hire to
7	the Authority. That's all.
8	FREDRIC BOR: Okay. But, it's
9	truly a replacement. Okay.
10	MICHAEL ARMSTRONG: Yes.
11	JOHN DEVLIN: Fred?
12	FREDRIC BOR: Deputy executive
13	director of engineering. None.
14	Account
15	CLAUDE SMITH: Actually, I do have
16	one
17	FREDRIC BOR: Okay. Go ahead.
18	CLAUDE SMITH: one one thing
19	that I'd like to actually just inform the board
20	about.
21	In compliance, an asset report was
22	actually done on June 22nd of this year.
23	[Indiscernible - background
24	overtalking]
25	That's where the state actually

1	comes out and they go through an inspection of
2	the plant facility in in total.
3	We did get the report back.
4	There's a few a few concerns that they have
5	that we definitely need to to address. And
6	we have to address those issues by by the
7	11th of September to make sure that we are
8	satisfactory in regards to the concerns that
9	they have or the violations that they think we
10	might actually have.
11	So, just just to inform the
12	board that
13	FREDRIC BOR: Are you referring to
14	the fluoride issue?
15	CLAUDE SMITH: No. That's
16	FREDRIC BOR: Oh.
17	CLAUDE SMITH: No.
18	FREDRIC BOR: Not
19	CLAUDE SMITH: It was it was
20	mentioned it was mentioned in the report.
21	Yes, it was mentioned in the report. Correct.
22	And that's where the discussion
23	with you and Mike actually came about because of
24	the fact that it was actually mentioned.
25	FREDRIC BOR: And I think, with the

1	UST, we originally asked for a hearing. And if
2	you guys agree, I think it's much better to
3	transfer that into dispute resolution. It's
4	less costly, less timing. It's more amicable.
5	It's kind of like an EDR.
6	CLAUDE SMITH: Mm-hmm.
7	MICHAEL ARMSTRONG: It's a
8	different process he's talking about. This is
9	totally different.
10	FREDRIC BOR: Yeah. I I I
11	know.
12	But, even with USTs, I filed an
13	appeal. And I think we should switch that over
14	to dispute resolution.
15	There's a whole atmosphere
16	I'm sure you've been to them. It's
17	a whole lot more amenable to working out a
18	resolution.
19	So, if you guys agree, I'll switch
20	that over from an actual adjudicatory hearing to
21	a dispute resolution. It works better.
22	MICHAEL ARMSTRONG: Okay.
23	FREDRIC BOR: Okay?
24	CLAUDE SMITH: Okay.
25	FREDRIC BOR: Thank you.

1	JOHN DEVLIN: Can I see that; the
2	security report? I just want to take a look at
3	it. I have one. I just want to make sure it's
4	the same one. Thank you, sir.
5	MICHAEL ARMSTRONG: Okay.
6	FREDRIC BOR: Okay. If that's all
7	Claude has, accounting and finance.
8	ANITA THAPA: Okay. So, the
9	financial report, cash management and balance
10	adjustments are attached with the board package.
11	If you have any questions, please
12	let me know. I can be [indiscernible - low
13	speaking voice] at any time.
14	And as far as the shutoffs, we are
15	not doing it. It looks like you we're
16	probably not gonna do it this year because
17	mainly due to the COVID-19 situation.
18	But, the list
19	JOHN DEVLIN: I just paid my bill.
20	ANITA THAPA: is just available,
21	just to
22	[Indiscernible - overtalking]
23	JOHN DEVLIN: It pays the bill off.
24	ANITA THAPA: so that the
25	[Indiscernible - overtalking]

1	under accounts.
2	JOHN DEVLIN: Thank you.
3	What's the state saying as far as
4	shutoffs? Are they
5	MICHAEL ARMSTRONG: There was just
6	an email provided that there are gonna be some
7	federal funds provided for people that can't pay
8	their bills. So, at least that balances it with
9	the Authority and we don't we can't shut them
10	off until we get some funds in exchange.
11	JOHN DEVLIN: Okay.
12	MICHAEL ARMSTRONG: That was the
13	[indiscernible - low speaking voice].
14	JOHN DEVLIN: Mike, is there
15	GLENN BANFIELD: Excuse me.
16	Do they have to be so many
17	How far back do they have to be?
18	MICHAEL ARMSTRONG: It
19	We
20	I just got the email. I haven't
21	look at the criteria yet.
22	GLENN BANFIELD: Okay.
23	MICHAEL ARMSTRONG: But, it's
24	something that just
25	ANITA THAPA: It's 60 days.

1	MICHAEL ARMSTRONG: Sixty days?
2	GLENN BANFIELD: Sixty days?
3	MICHAEL ARMSTRONG: Yeah.
4	ANITA THAPA: But, it's just the
5	The the kind of kind of
6	confusion on that program is, like, how do we
7	know the customers are low income from the low
8	income household or how how would you
9	know they are struggling to pay. So, that's
10	another
11	JOHN DEVLIN: I just paid my bill
12	in full.
13	Mike, real quick on this. This is
14	the up-to-date one?
15	CLAUDE SMITH: No.
16	JOHN DEVLIN: No, it's not?
17	CLAUDE SMITH: No, it's not.
18	That's the old one.
19	JOHN DEVLIN: What's the up
20	Where's the up-to-date one?
21	CLAUDE SMITH: It hasn't been done
22	yet.
23	JOHN DEVLIN: Since 2012?
24	CLAUDE SMITH: Yeah. That's the
25	that's the

```
MICHAEL ARMSTRONG:
                                         That is the one
1
2
      she said.
3
                    CLAUDE SMITH:
                                    Yeah. That's the
4
      one that was actually going back to 2012.
5
      Correct.
6
                    JOHN DEVLIN:
                                   What is --
7
                    CLAUDE SMITH:
                                    We're -- we're in
8
      the process of getting to do the actual report.
9
                    JOHN DEVLIN:
                                   I got -- No, no.
10
      got it.
11
                    Do we have to do this yearly or
12
      annually or every five years? How does that
             What's the statute or what -- what --
13
      work?
14
      what do we have --
15
                    What guides us?
16
                    I mean, for me, and that's my
17
      background, it's probably much -- the most
18
      important piece of document.
19
                    CLAUDE SMITH:
                                  Well, you can
20
      probably tell us, then, if that's the case.
21
                    JOHN DEVLIN:
                                   I'm -- I'm sorry?
22
                    CLAUDE SMITH:
                                    I -- I said, you
23
      could probably tell us, then, if that's --
2.4
                    JOHN DEVLIN: I don't know. I'm
25
      asking you. You know, I can
```

	CLAUDE SMITH: Because I I
2	JOHN DEVLIN: quote you what it
3	is from the school district's side, but, I mean,
4	I don't know on the ACMUA side.
5	What is the what is our
6	requirement to have this done?
7	I mean, 2012. That's ten years.
8	MICHAEL ARMSTRONG: We could
9	probably find
10	JOHN DEVLIN: And I'm not putting
11	it on you, Mike. I'm just
12	MICHAEL ARMSTRONG: Yeah. I mean,
13	we could find out
14	JOHN DEVLIN: I'm passionate about
15	this.
16	MICHAEL ARMSTRONG: If if you
17	don't mind, maybe we can ask all those questions
18	when you know, when they come.
19	JOHN DEVLIN: And when
20	And they're coming
21	So, we've got to wait another month
22	for it? Just curious. I thought there was
23	MICHAEL ARMSTRONG: To be to be
24	honest, there's nothing we can do.

```
1
      timeline, he talked -- took us through the
2
      process of how they pulled the team together,
3
      they scheduled --
4
                    We thought they were actually
5
      coming to do the inspection that day and stuff.
6
                    [Indiscernible - overtalking]
7
                    He said it's not how it works.
8
      came to meet with us and lay it out.
                                              They bring
9
      the team together, they -- they -- they create
10
      the security zones, identify the security zones.
11
      They go out, they do their tours.
                                           It's -- it's
12
      pretty extensive, you know.
13
                    And I don't think what you're
14
      seeing there is a good example of what you're
15
      gonna see moving forward. You almost dismiss --
16
                                  Well, Mike wrote --
                    JOHN DEVLIN:
17
      Mike wrote this.
                         I mean --
                    [Indiscernible - overtalking]
18
19
                    CLAUDE SMITH: That -- that was
20
      back then, in 2012, as I mentioned.
21
                    MICHAEL ARMSTRONG:
                                         Yeah.
22
                    CLAUDE SMITH:
                                   But, he --
23
                    [Indiscernible - overtalking]
2.4
                    JOHN DEVLIN: He told me that.
                                                      Ι
25
      spoke to him.
```

```
CLAUDE SMITH: Yeah. Even to the
1
2
      point where [indiscernible - low speaking voice]
3
      we have a questionnaire that we definitely have
4
      to resubmit to them in regards to the -- the --
5
      the -- the -- the inspection itself.
6
                    MICHAEL ARMSTRONG:
                                        Mm-hmm.
7
                    CLAUDE SMITH: And then they'll
8
      formulate the team, like -- like Mike
9
      did mention, to actually come out and do the
10
      different inspections at the different
11
      locations.
                  So...
12
                    JOHN DEVLIN: And that's cool.
13
                    And they're gonna give us
14
      recommendations to improve?
15
                    CLAUDE SMITH: Well, that -- that
16
      does have recommendations. Correct?
17
                    JOHN DEVLIN: I didn't read it
18
      thoroughly.
19
                    CLAUDE SMITH: It's a --
20
                    It -- it -- it would be probably
21
      something similar --
22
                    [Indiscernible - overtalking]
23
                    JOHN DEVLIN: I didn't get past
      2012.
2.4
25
                    CLAUDE SMITH:
                                   -- or -- or
```

1	expanding upon that in regards to the
2	recommendations
3	JOHN DEVLIN: So
4	CLAUDE SMITH: and the and
5	what the findings actually are.
6	JOHN DEVLIN: All right. I'm just
7	a layman, but I know, just from my what I've
8	seen, you know, we definitely need some
9	improvement.
10	Are we gonna act on those
11	improvements that they suggest?
12	MICHAEL ARMSTRONG: Absolutely.
13	JOHN DEVLIN: Just
14	Some probably costly.
15	Thank you, sir.
16	Can you email it to me, Mike?
17	MICHAEL ARMSTRONG: You can have
18	that one, if you want.
19	JOHN DEVLIN: Oh. No, because I
20	have so much other crap.
21	MICHAEL ARMSTRONG: Okay.
22	JOHN DEVLIN: But, just when you
23	get a shot and email it over.
24	MICHAEL ARMSTRONG: Okay.
25	JOHN DEVLIN: Fred? Anything else

1	out of you?
2	FREDRIC BOR: Yes.
3	JOHN DEVLIN: Anything else?
4	FREDRIC BOR: Old business. We
5	have 10(a)(1), to accept the bid of the
6	horizontal directional drilling. Resolution
7	10(a)(1).
8	JOHN DEVLIN: Motion.
9	GARY HILL: Second.
10	FREDRIC BOR: Mr. Banfield?
11	GLENN BANFIELD: Yes.
12	FREDRIC BOR: Mr. Dadar?
13	MOHAMMED DADAR: Yes.
14	FREDRIC BOR: Mr. Hill?
15	GARY HILL: Yes.
16	FREDRIC BOR: Miss Langford?
17	NYNELL LANGFORD: Yes.
18	FREDRIC BOR: Mr Chairman
19	Devlin?
20	JOHN DEVLIN: Yes.
21	FREDRIC BOR: 10(a)(1) is approved.
22	10(a)(2), the Dennis Lagoon
23	Crossing. Resolution 10(a)(2).
24	JOHN DEVLIN: I'll make a motion.
25	GLENN BANFIELD: I'll second.

1	FREDRIC BOR: Mr. Banfield?
2	GLENN BANFIELD: Yes.
3	FREDRIC BOR: Mr. Dadar?
4	MOHAMMED DADAR: Yes.
5	FREDRIC BOR: Mr. Hill?
6	GARY HILL: Yes.
7	FREDRIC BOR: Miss Langford?
8	NYNELL LANGFORD: Yes.
9	FREDRIC BOR: And Chairman.
10	JOHN DEVLIN: Yes.
11	FREDRIC BOR: Resolicit bids.
12	Now, Claude, I I take it, on
13	(b)(1), since I'm kind of involved, too, we're
14	going out again to try to do our best to get
15	fluoride into this Authority. Even though we
16	really don't have to, we're still trying to get
17	it.
18	CLAUDE SMITH: Okay. Well, yes.
19	We are trying to actually put this back out to
20	bid because of the fact that
21	The time frame that we had prior
22	[Vincent Polistina left the
23	conference room at this time and did not
24	return.]
25	See 'ya, Vince.

1	VINCENT POLISTINA: See 'ya.
2	Thanks.
3	CLAUDE SMITH: the time period
4	that we had prior to actually put solicited
5	actually actually had expired.
6	So, we are gonna put it back out
7	with a a longer time frame so we actually
8	receive some bids, if any at all.
9	FREDRIC BOR: Yeah. Well, also, if
10	and when I'm in a discussion with the DEP at the
11	hearing, it will be good that they know that
12	we're trying to get it.
13	CLAUDE SMITH: That's correct.
14	FREDRIC BOR: So, I I agree with
15	going out for a bid again on it, even if we
16	don't get any replies.
17	So, is there a motion on (b)(1)
18	regarding fluoride?
19	JOHN DEVLIN: I'll motion that.
20	NYNELL LANGFORD: Second.
21	FREDRIC BOR: Mr. Banfield?
22	GLENN BANFIELD: Yes.
23	FREDRIC BOR: Mr. Dadar?
24	MOHAMMED DADAR: Yes.
25	FREDRIC BOR: Mr. Hill?

1	GARY HILL: Yes.
2	FREDRIC BOR: Miss Langford?
3	NYNELL LANGFORD: Yes.
4	FREDRIC BOR: Chairman Devlin?
5	JOHN DEVLIN: Yes.
6	FREDRIC BOR: And resoliciting bids
7	on utility locating markout services.
8	This is also one Claude and I kind
9	of worked on to tighten it up a little bit. And
10	I think if the if Claude and the director
11	agree, it's ready to go before the board for a
12	resolution.
13	So, is there a motion on 10(b)(2)?
14	GARY HILL: Question. Question?
15	CLAUDE SMITH: Could you recognize
16	him?
17	FREDRIC BOR: Yes. Gary.
18	GARY HILL: Question on that.
19	Do we have any bids on this or
20	I know it says we're going back
21	out. Did we have a bid and it was too high?
22	CLAUDE SMITH: Gary, we had a bid
23	from several months ago, and it had red lines in
24	it. It had had red lines in it in regards to
25	what the contractor put in as a part of the

1	submittal of the proposal. That was a question
2	that we were discussing with with Fred.
3	We rejected that particular bid
4	because of the red line.
5	So, because of the fact that we
6	didn't necessarily accept that because of the
7	red line, we put it back out for bid.
8	GARY HILL: Okay. Thank you.
9	CLAUDE SMITH: Okay. Good.
10	GARY HILL: Thank you.
11	FREDRIC BOR: Motion on (b)(2).
12	GARY HILL: I'll move 10(b)(2).
13	JOHN DEVLIN: I'll second.
14	FREDRIC BOR: Thank you.
15	Mr. Banfield?
16	GLENN BANFIELD: Yes.
17	FREDRIC BOR: Mr. Dadar?
18	MOHAMMED DADAR: Yes.
19	FREDRIC BOR: Thank you.
20	Mr. Hill?
21	GARY HILL: Yes.
22	FREDRIC BOR: Miss Langford?
23	NYNELL LANGFORD: Yes.
24	FREDRIC BOR: Chairman.
25	JOHN DEVLIN: Yes.

```
Mr. Smith, --
1
2
                    CLAUDE SMITH:
                                  Yes.
3
                    JOHN DEVLIN: We did this before on
4
      10(b)(2)? We've done it in the past?
5
                    CLAUDE SMITH:
                                    10 (b) (2)?
6
                    JOHN DEVLIN:
                                   Yeah.
7
                    CLAUDE SMITH: When you said "in
8
      the past, "we --
9
                    JOHN DEVLIN:
                                   I'm just curious.
10
      Like what cost -- what's the kind of costs are
11
      we looking at on that?
12
                    I mean, I'm -- I'm in favor, but --
                    CLAUDE SMITH: No.
13
                                         We --
14
                         We didn't do this in the past
15
      because we were actually, at one time --
                    [Indiscernible - overtalking]
16
17
                    JOHN DEVLIN:
                                   It saves money,
18
      actually.
19
                    CLAUDE SMITH: We were actually --
20
                    With the -- with the [indiscernible
21
      - low speaking voice] of the security system --
22
      security services that we had and, on top of it,
23
      with the lack of personnel that we had, we were
2.4
      actually doing some of these markouts when they
25
      were called in for. So, we actually decided
```

1	that
2	Of course, last year, we went we
3	did not go out for a bid process. We went out
4	for a a pricing process, where we did
5	actually utilize a locating services to at
6	least administer the particular type of services
7	that we needed.
8	So, this this
9	When we put it out a couple months
10	ago, that was the official or first official
11	proposal that we put out for this particular
12	services.
13	JOHN DEVLIN: Okay. Thank you.
14	CLAUDE SMITH: Sure.
15	FREDRIC BOR: Did we just vote on
16	it already?
17	JOHN DEVLIN: Yeah. We didn't vote
18	on it yet.
19	Did we vote on it?
20	CLAUDE SMITH: I think
21	NYNELL LANGFORD: Mm-hmm.
22	[Indiscernible - overtalking]
23	GLENN BANFIELD: Yes.
24	NYNELL LANGFORD: Yes.
25	JOHN DEVLIN: Thank you.

1	FREDRIC BOR: But, Chairman, are
2	you satisfied with the explanation?
3	JOHN DEVLIN: Yes, I am. Thank
4	you.
5	FREDRIC BOR: Okay.
6	JOHN DEVLIN: Thanks, Fred.
7	FREDRIC BOR: So, we need not
8	revote.
9	So, (b)(2) has been approved.
10	New business.
11	JOHN DEVLIN: Abatements.
12	FREDRIC BOR: No need to appear.
13	So, on 11(a)(1) and (2), there's no need to
14	appear.
15	Is there a motion?
16	JOHN DEVLIN: I'll motion it.
17	GLENN BANFIELD: I'll second.
18	FREDRIC BOR: Mr. Banfield?
19	GLENN BANFIELD: Yes.
20	FREDRIC BOR: Mr. Dadar?
21	JOHN DEVLIN: He's not there.
22	Mr. Dadar?
23	CLAUDE SMITH: He's on mute.
24	JOHN DEVLIN: Okay. Keep going.
25	FREDRIC BOR: Well, we we can

1	
1	still vote.
2	Mr. Hill? Mr. Hill?
3	GLENN BANFIELD: He froze.
4	GARY HILL: Yes.
5	JOHN DEVLIN: Yes. Thank you.
6	FREDRIC BOR: Miss Langford?
7	NYNELL LANGFORD: Yes.
8	FREDRIC BOR: And Mr. Devlin?
9	JOHN DEVLIN: Yes.
10	FREDRIC BOR: Okay. 11(a)(1) and
11	(2) is approved.
12	Next is request for RFP.
13	Mr. Director, do you just want to
14	explain exactly why we're doing this? I know
15	why. I mean why for the board.
16	CLAUDE SMITH: This is this is a
17	general general insurance that we go out for
18	every year. This is no different from what
19	we've done in the past.
20	JOHN DEVLIN: Who has that now?
21	What company?
22	CLAUDE SMITH: Siracusa.
23	JOHN DEVLIN: Okay. I remember
24	that. Yep.
25	MICHAEL ARMSTRONG: The policies

1	have been expired.
2	JOHN DEVLIN: Yep.
3	CLAUDE SMITH: Yes.
4	JOHN DEVLIN: I remember the
5	[indiscernible - low speaking voice].
6	And cyber liability? Who handles
7	that now? Because I remember that was a big
8	discussion a couple years back.
9	CLAUDE SMITH: It's it's also
10	handled through Siracusa
11	JOHN DEVLIN: Siracusa does?
12	CLAUDE SMITH: through
13	through a of course, a third party.
14	JOHN DEVLIN: Well, do you
15	remember, when we sat here with the former
16	executive director, he was saying that Siracusa
17	couldn't handle it or something like that?
18	MICHAEL ARMSTRONG: The way it
19	looks, when I reviewed the policy, is that they
20	have a joint agreement with another company.
21	JOHN DEVLIN: Okay. But, it still
22	falls under
23	CLAUDE SMITH: Right. It still
24	falls under their umbrella in regards to the
25	cyber security,

1	JOHN DEVLIN: Okay. Copy that.
2	Copy that.
3	CLAUDE SMITH: about the package
4	that they actually provide us with.
5	MICHAEL; ARMSTRONG: I think they
6	
7	JOHN DEVLIN: I mean, it's needed.
8	MICHAEL ARMSTRONG: Yeah. I think
9	they bid it together, like as a joint-venture.
10	JOHN DEVLIN: Okay. Thank you.
11	It's definitely needed.
12	FREDRIC BOR: And we need a motion
13	on
14	JOHN DEVLIN: I'll motion that.
15	FREDRIC BOR: Okay.
16	GARY HILL: Second.
17	FREDRIC BOR: Mr. Banfield?
18	GLENN BANFIELD: Yes.
19	FREDRIC BOR: Mr. Dadar?
20	Mr. Dadar?
21	JOHN DEVLIN: It looks like he's
22	frozen.
23	FREDRIC BOR: It looks like he's in
24	a car.
25	JOHN DEVLIN: Go ahead, Fred.

1	FREDRIC BOR: Mr. Hill?
2	GARY HILL: Yes.
3	FREDRIC BOR: Miss Langford?
4	NYNELL LANGFORD: Yes.
5	FREDRIC BOR: Mr. Devlin?
6	JOHN DEVLIN: Yes.
7	Mr. Dadar?
8	MOHAMMED DADAR: Yes.
9	JOHN DEVLIN: Okay.
10	FREDRIC BOR: Thank you.
11	MOHAMMED DADAR: Yes.
12	JOHN DEVLIN: Thank you.
13	Emergency repair.
14	Claude, do you want to explain?
15	CLAUDE SMITH: This is a six-inch
16	Godwin pump that's over at the plant that,
17	apparently, is not functioning at the moment and
18	does need repair.
19	There is estimates received on this
20	particular pump. It was, of course, on a pretty
21	high cost amount. But, this is the only Godwin
22	only large pump that they have at the plant
23	that needs to be on standby for emergency
24	service or any particular storm situations that
25	we might have or any flooding that might occur

1	that we need to have this pump on hand.
2	Is the cost
3	Hold on a second.
4	You can probably pull the page and
5	see. It's 11 (c)(1).
6	It was brought to the board because
7	of the fact of the cost. It's over \$12,000 for
8	actually doing the repair on this particular
9	pump.
10	JOHN DEVLIN: Fred
11	CLAUDE SMITH: This is
12	JOHN DEVLIN: Claude, what makes
13	this emergency? Is it broken now?
14	CLAUDE SMITH: The pump is yes.
15	The pump is
16	JOHN DEVLIN: When did it break?
17	CLAUDE SMITH: I'm not quite sure.
18	JOHN DEVLIN: He said he
19	MICHAEL ARMSTRONG: This is from
20	the the plant that we visited?
21	CLAUDE SMITH: Yeah.
22	MICHAEL ARMSTRONG: Here here's
23	the back story on this. This actually broke
24	broke over a year ago. Anthony and
25	CLAUDE SMITH: No. That's not

1	this.
2	MICHAEL ARMSTRONG: That's not
3	this?
4	CLAUDE SMITH: No. That's not
5	MICHAEL ARMSTRONG: This is a
6	different one?
7	CLAUDE SMITH: Yeah.
8	MICHAEL ARMSTRONG: Oh. That's the
9	next one. Okay.
10	CLAUDE SMITH: This is different.
11	Yeah.
12	JOHN DEVLIN: Okay. We have
13	another broken pump?
14	CLAUDE SMITH: Excuse me?
15	JOHN DEVLIN: We have another
16	broken pump, too?
17	CLAUDE SMITH: No. No. That's
18	something different I was actually talking
19	about.
20	[Indiscernible - overtalking]
21	That's the shaft, which is the next
22	one that's coming up.
23	[Indiscernible - overtalking]
24	MICHAEL ARMSTRONG: Yeah. Yeah.
25	JOHN DEVLIN: So

1	All right. All right. So, going
2	back to this pump, I'm just wondering if I saw
3	it myself.
4	CLAUDE SMITH: We we only
5	respond to things like this when we receive that
6	information. And exactly when it might have
7	actually broken, I I don't know, I don't
8	recall.
9	But, I'm I'm actually putting
10	through the request because of the fact that
11	it's been indicated to us that they do need it.
12	And I I do know that this is
13	something which is of an essential equipment,
14	because in case of. And you never do know.
15	We're still in hurricane season. We still can
16	have flooding. We can still have a hurricane.
17	JOHN DEVLIN: We're in the middle
18	of a hurricane season.
19	CLAUDE SMITH: Yeah.
20	JOHN DEVLIN: Absolutely.
21	CLAUDE SMITH: Yeah.
22	JOHN DEVLIN: No. My my
23	question was two-fold, kind of.
24	CLAUDE SMITH: Mm-hmm.
25	JOHN DEVLIN: When I see

1	"emergency," I always think
2	MICHAEL ARMSTRONG: Yeah.
3	[Indiscernible - overtalking]
4	JOHN DEVLIN: You know, and
5	emergencies happen. I get it. But, are we
6	doing services on you know, doing
7	Do we have monthly service or
8	yearly service on these?
9	CLAUDE SMITH: Well, that that
10	question you'd have we'd have to at least
11	pose to the plant manager.
12	MICHAEL ARMSTRONG: And we are.
13	JOHN DEVLIN: Yeah. I
14	MICHAEL ARMSTRONG: We're having a
15	meeting on that.
16	[Indiscernible - overtalking]
17	JOHN DEVLIN: I mean, I'll
18	CLAUDE SMITH:that particular
19	type of thing.
20	JOHN DEVLIN: be honest with
21	you.
22	You guys
23	This is the first one we've had in
24	a while, but I remember it was like every month
25	an emergency. Guys, come on. Like

1	CLAUDE SMITH: Yeah. I know.
2	JOHN DEVLIN: Are we doing
3	maintenance? If they're not doing maintenance,
4	you've got to step on their toes and say hey,
5	you know.
6	CLAUDE SMITH: Well, we we are
7	trying to get to the bottom of the line and
8	solve that as well, too,
9	JOHN DEVLIN: Yeah. I mean
10	CLAUDE SMITH: in regards to
11	what maintenance
12	JOHN DEVLIN: I mean, things
13	happen.
14	CLAUDE SMITH: and what does
15	that maintenance entail.
16	JOHN DEVLIN: I mean
17	Mm-hmm.
18	CLAUDE SMITH: Because of the fact
19	that, you know, like anything else, you know,
20	whether or not it's equipment or or or
21	operations, yes, it does need maintenance.
22	JOHN DEVLIN: Right.
23	CLAUDE SMITH: And it if it's
24	not being done, then, therefore, we know that's
25	something that needs to start.

1	JOHN DEVLIN: Yeah.
2	MICHAEL ARMSTRONG: And we are
3	addressing it,
4	JOHN DEVLIN: And again, does
5	MICHAEL ARMSTRONG: just so you
6	know, that we we are aware of it.
7	It's in a a compliance report.
8	We've met out at the plant and discussed the
9	issues. And we're gonna be meeting tomorrow out
10	at the plant to
11	And we have a list of maintenance
12	issues that we're going to be discussing with
13	maintenance so that this this doesn't happen,
14	because it becomes quite costly.
15	JOHN DEVLIN: Right. An emergency
16	call, you know.
17	MICHAEL ARMSTRONG: Yeah. There's
18	always emergency
19	JOHN DEVLIN: When they have
20	emergency calls.
21	Now, I know we had this discussion
22	years ago, and I was I put the same question.
23	I thought it was, like, are we doing
24	Because you remember. It was a
25	heated

```
1
                    It was like every -- every month it
2
      was --
3
                    I mean, we understand as a -- as a
4
      body --
                                    When we -- when we
5
                    CLAUDE SMITH:
      have emergencies on the distribution side, it's
6
7
      a little bit different, because when you have a
8
      -- a water main break --
9
                    [Unknown voice breaking in on one
10
             of the participants via Zoom]
11
                    JOHN DEVLIN: Can we mute them,
12
      please?
13
                    MICHAEL ARMSTRONG: She did -- just
      did.
14
15
                    JOHN DEVLIN:
                                   Thank you.
16
                    CLAUDE SMITH:
                                   When you -- when you
17
      have a -- emergency situations on the
18
      distribution side, whereabouts you have a water
19
      main break, --
20
                    JOHN DEVLIN:
                                   Sure.
21
                    CLAUDE SMITH: -- verse --
22
                    And -- and so --
23
                    -- a significant water main break,
2.4
      we have to act on an emergency-type basis, --
25
                    JOHN DEVLIN: I get that, --
```

1	CLAUDE SMITH: which which
2	JOHN DEVLIN: totally get that.
3	CLAUDE SMITH: were some of the
4	ones that you actually received back then.
5	But, in a situation like this, when
6	you're talking about equipment that is supposed
7	to be maintained or should be maintained, and
8	if it's not being maintained, that's just a
9	different story.
10	JOHN DEVLIN: Right.
11	CLAUDE SMITH: So, you know, we
12	just have to handle it as it comes along in
13	regards to what's considered an emergency.
14	JOHN DEVLIN: Okay. Thank you.
15	And what
16	Also, emergency purchase of this
17	tank?
18	CLAUDE SMITH: This is a drive
19	shaft of a tank. Apparently this is what
20	Mike was alluding to is that when we
21	This this particular
22	sedimentation tank that needs this particular
23	drive shaft. Now, they have a right angled
24	pipe, and that actually comes down to this
25	particular drive shaft. And apparently, they've

been having breakage off this particular drive shaft over the years.

2.4

2.5

We were informed that, you know, this particular operation of the drive shaft can break anywhere -- you know, twice to four times a year.

This -- this sedimentation tank
number four has been out of service for
approximately two years because of the fact
that, I guess, they didn't act upon it or they
were trying to make repairs and whatever repairs
were being done, it was not being -- it was not
actually maintaining that particular repair.

This KRS company, quote, unquote, was able to manufacturer a -- a drive shaft that was -- that is actually proprietary to that particular tank operation.

JOHN DEVITN: Mm-hmm.

CLAUDE SMITH: And it -- it is a drive shaft that is not -- does not have any lead base in it or any lead fill in it or any -- I guess they were talking about oil in it as well, too.

So, this is -- this particular one is almost like an experimental drive shaft that

1	they're gonna be that will be utilized to
2	correct the problems that they've been having.
3	Apparently, this cost is over
4	\$24,000. And, of course, we had to bring it to
5	the board to get that particular approval to
6	purchase this particular material or
7	equipment.
8	JOHN DEVLIN: Motion.
9	FREDRIC BOR: Now, I guess we have
10	to do separate ones; one for the emergency
11	repair, which is 11(c)(1).
12	CLAUDE SMITH: That's correct.
13	JOHN DEVLIN: I'll make a motion on
14	that.
15	FREDRIC BOR: I need a second.
16	NYNELL LANGFORD: Second.
17	FREDRIC BOR: Mr. Banfield?
18	GLENN BANFIELD: Yes.
19	FREDRIC BOR: Mr. Dadar?
20	MOHAMMED DADAR: Yes.
21	FREDRIC BOR: Mr. Hill?
22	JOHN DEVLIN: Ut-oh.
23	CLAUDE SMITH: Gary's also muted.
24	GARY HILL: Yes.
25	FREDRIC BOR: Is that

1	Who just said yes?					
2	JOHN DEVLIN: Gary.					
3	[Indiscernible - overtalking]					
4	FREDRIC BOR: Oh. Gary.					
5	Thank you, Gary.					
6	Mr. Dedar?					
7	GLENN BANFIELD: You have to unmute					
8	him.					
9	FREDRIC BOR: He's on mute again.					
10	MOHAMMED DEDAR: Yes.					
11	FREDRIC BOR: Thank you.					
12	Miss Langford?					
13	NYNELL LANGFORD: Yes.					
14	FREDRIC BOR: Mr. Devlin?					
15	JOHN DEVLIN: Yes.					
16	FREDRIC BOR: It passes.					
17	And then let's move over to the D,					
18	emergency purchase, sedimentation tank. Is					
19	there a motion on that?					
20	JOHN DEVLIN: I'll say a motion.					
21	GLENN BANFIELD: I'll second.					
22	FREDRIC BOR: Mr. Banfield?					
23	GLENN BANFIELD: Yes.					
24	FREDRIC BOR: Mr. Dadar?					
25	Mr. Dadar?					

1	MOHAMMED DADAR: Yes, sir.					
2	FREDRIC BOR: Thank you.					
3	Mr. Hill?					
4	GARY HILL: Yes.					
5	FREDRIC BOR: And Ms. Langford?					
6	NYNELL LANGFORD: Yes.					
7	FREDRIC BOR: Mr. Devlin?					
8	JOHN DEVLIN: Yes.					
9	FREDRIC BOR: The next item is					
10	12(a), monthly bills. If there are no					
11	discussions by any commissioners, is there a					
12	motion?					
13	JOHN DEVLIN: Pay them. Motion.					
14	Pay them.					
15	GLENN BANFIELD: Second.					
16	FREDRIC BOR: Mr. Banfield?					
17	GLENN BANFIELD: Yes.					
18	FREDRIC BOR: Mr. Dadar? Monthly					
19	bills.					
20	JOHN DEVLIN: Pay our people.					
21	MOHAMMED DADAR: Yes.					
22	FREDRIC BOR: Thank you.					
23	Mr. Hill?					
24	GARY HILL: Yes.					
25	FREDRIC BOR: And Ms. Langford?					

1	NYNELL LANGFORD: Yes.					
2	FREDRIC BOR: Mr. Devlin?					
3	JOHN DEVLIN: Yes.					
4	FREDRIC BOR: Monthly bills.					
5	Is there a motion to go into					
6	executive session?					
7	JOHN DEVLIN: Motion.					
8	GLENN BANFIELD: Second.					
9	FREDRIC BOR: Mr. Banfield?					
10	GLENN BANFIELD: Yeah.					
11	FREDRIC BOR: Mr. Dadar?					
12	MOHAMMED DADAR: Yes.					
13	FREDRIC BOR: Thank you.					
14	Mr. Hill?					
15	GARY HILL: Yes.					
16	FREDRIC BOR: Miss Langford?					
17	NYNELL LANGFORD: Yes.					
18	FREDRIC BOR: Mr. Devlin?					
19	JOHN DEVLIN: Yes.					
20	FREDRIC BOR: Approved.					
21	Take five?					
22	JOHN DEVLIN: Take five.					
23	FREDRIC BOR: Okay.					
24						
25	(This public hearing concluded at					

```
11:10 a.m.)
 1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

CERTIFICATION

1 2

3

4

5

6

7

8

9

10

11

12

13

I, KAREN A. HAWORTH, a New Jersey Certified Court Reporter (CCR), nationally certified Registered Professional Reporter (RPR), nationally certified Certificate of Merit holder (CM), nationally certified Certified Realtime Reporter (CRR), a Delaware Certified Shorthand Reporter (CSR), nationally certified Certified LiveNoteTM Reporter (CLR), and Notary Public of the State of New Jersey, hereby certify that the proceedings were reported by me fully and accurately stenographically, reduced to typewritten form under my personal direction and supervision and that this is a true and correct transcript of the proceedings in this matter.

I further certify that I am neither an attorney nor counsel of any of the parties in the subject proceedings, nor a relative or employee of any attorney or counsel employed by the parties hereto, nor financially interested in the outcome of the subject proceedings.

14

15

16

17

18

19

20

KAREN A. HAWORTH, CCR, RPR, CM, CRR, CSR, CLR Certified Court Reporter (NJ) (License No. 915) Registered Professional Reporter (RPR) Certificate of Merit holder (CM) Certified Realtime Reporter (CRR)

Certified Shorthand Reporter (CSR) (DE) Certified LiveNote Reporter (CLR)

Notary Public of the State of NJ (Identification No. 2192424)

2122

The foregoing certification of this transcript does not apply to any reproduction of the same by any means, unless under the

direct control and supervision of the certifying reporter.

		110	 			
A	adjudicatory 72:20	allowing 44:23	appoint 11:3			
A.C 15:24		alluding	48:2			
a.m 2:6 6:16	adjustments	100:20	appointing			
106:1	73:10	amenable 13:22	33:24			
Abatements	administer	72:17	appointment			
88:11	87:6 administrate	America 8:2	39:2,3 40:8 40:11 42:13			
ability 19:7	36:1	American 23:3 23:6,19				
able 45:1	administra	amicable 72:4	appointments 42:9			
67:16 101:15	35:23 36:2	amount 66:24				
above-refe	administra	92:21	appreciate 17:14,19			
1:13	35:7	Andrew 66:16	18:1			
absence 31:21	administrator	Andy 45:24				
Absolutely	35:9,11,14	46:10	<pre>appropriate 13:23 46:23</pre>			
80:12 95:20	41:4	Andy's 58:9	54:15			
accept 81:5	AEA 36:1,8	angled 100:23	approval 35:11			
85:6	AEA-suggested	Anita 3:22	102:5			
account 28:4	35:21	11:16 64:14	approve 10:9			
42:25 64:10	affirmative	65:6 73:8,20	41:15,20			
64:15,19	61:5	73:24 74:25	approved 10:23			
65:10 70:14	aforesaid 7:5	75:4	12:7 40:11			
accounting	agencies 13:16	announcement	42:9,10			
65:11 73:7	agenda 5:7	25 : 21	81:21 88:9			
accounts 27:6	15:6,12	annually 76:12	89:11 105:20			
43:3 69:13	25:15 28:23	Anthony 93:24	approves 34:23			
74:1	51:19,22	anybody 9:10	approximately			
accurately 107:8	52:22	18:4	101:9			
ACKNOWLEDGE	Agent 66:15	anymore 43:23	Armstrong 3:3			
6:9	ago 19:24	anytime 43:14	13:12 14:4,6			
Aclara 12:14	20:19 52:24	apparently	17:15 24:2,6			
ACMUA 77:4	60:13 68:24	92:17 100:19	25:11,16,19			
act 13:3 34:13	84:23 87:10	100:25 102:3	25:25 26:3,7			
80:10 99:24	93:24 98:22	appeal 72:13	26:10,14,17			
101:10	agree 14:6	appear 88:12	26:23 28:3,8			
acting 51:16	37:1,7 40:1	88:14	28:11,16,19			
51:17 60:12	47:13,17	APPEARANCE 6:6	28:25 29:6,8			
61:3,6	72:2,19	APPEARING 6:3	29:11 30:23			
actual 27:5	83:14 84:11	applicants	31:1,4 32:2			
50:11 54:16	agreement20:2	25:4 27:5	32:15 34:14			
72:20 76:8	20:7,12,15	32:10	34:19 35:1			
additional	90:20	application	35:18 36:6			
16:1	agrees 14:1	65:9	36:24 37:5,9			
address 71:5,6	ahead 29:21	applications	37:18,22,25			
addressing	32:15 70:17	26:20	38:13 39:4,8			
98:3	91:25	applied27:14	39:13,16,21			
Adequate 6:21	Ale 64:11	apply 107:23	39:25 40:7			

40:13 41:13	55:22,23	90:8 93:23	base 101:21
42:2,6,12,16	Associates 3:7	95:2 100:4	basis 19:11,21
42:23 43:10	Assuming 10:5	backfilling	99:24
44:3,20 45:4	Atlantic 1:1	32:18	Beautiful 60:7
46:22 47:1,5	1:14,15 2:12	backfills	believe 15:11
47:12,17	3:13 6:23	28:12 44:21	62:5
50:5,10,23	7:1 9:12	44:23	best 16:16
51:14,18,21	33:15 36:19	background	65:10 82:14
52:1,8,11,17	66:15 67:14	33:14 64:11	better 59:9
53:21 54:3,5	atmosphere	65:12 70:23	72:2,21
54:17,19	72:15	76 : 17	beyond 17:22
56:16 57:8	attached 73:10	Bailey's 11:1	17:22
57:22,24	attorney 46:13	balance 73:9	bid 81:5 82:20
58:13,16,19	107:11,12	balances 74:8	83:15 84:21
59:6 61:4	August1:10	Banfield2:16	84:22 85:3,7
62:8,18,22	6:20,25	7:10,11	87:3 91:9
63:23 64:7	45:14 64:16	10:11,12,13	bids 82:11
66:3,11 67:9	64:16	11:14,19	83:8 84:6,19
67:23 68:7	authorities	12:8,9,20,23	big 17:10 49:9
69:2,7,14,16	35:19,22	22:3,6,16,23	49:22,22
70:2,10 72:7	authority1:1	23:22 24:1	90:7
72:22 73:5	1:14 2:12	36:9,12,14	bill 11:15
74:5,12,18	3:5,14 17:7	36:22 37:3	73:19,23
74:23 75:1,3	33:24 39:11	48:21,24	75:11
76:1 77:8,12	40:20 67:5	49:6,11,16	bills 74:8
77:16,23	70:7 74:9	49:21,24	104:10,19
78:21 79:6	82:15	54:7 57:2,5	105:4
80:12,17,21	Authority's	57:7,10,20	bit 9:1 57:14
80:24 89:25	12:11 31:18	58:1,5,8,15	84:9 99:7
90:18 91:5,8	available 44:9	58:18 , 21	board2:11,16
93:19,22	73:20	59:3 , 7 , 22	2:20 3:1
94:2,5,8,24	Avenue 1:15	60:1,10	14:18 24:17
96:2,12,14	7:1	63:14 64:2	31:21 32:13
98:2,5,17	aware 18:18	74:15,22	34:16,17,23
99:13	98:6	75:2 81:10	34:23 35:4
Armstrong's		81:11,25	35:16 38:3
17:19	<u>B</u>	82:1,2 83:21	38:23 39:5,5
asked 60:14	b 82:13 83:17	83:22 85:15	39:20 40:4
66:7 72:1	85:11 88:9	85:16 87:23	40:12,24,25
asking29:9	back 12:18	88:17,18,19	41:3,6,25
76:25	14:2 31:22	89:3 91:17	42:4,4,9,11
aspect16:7	33:9 64:20	91:18 102:17	42:15 43:7
assessment	71:3 74:17	102:18 103:7	44:8 48:7
66:8 67:19	76:4 78:20	103:21,22,23	50:17 60:14
asset 70:21	82:19 83:6	104:15,16,17	62:9 63:3,24
assist19:9	84:20 85:7	105:8,9,10	67:7,25 69:3
	<u> </u>	<u> </u>	<u> </u>

	1		
70:19 71:12	85:19,22,24		chairman 2:14
73:10 84:11	87:15 88:1,5	c 93:5 107:1,1	7:20 9:3
89:15 93:6	88:7,12,18	•	10:21 11:10
102:5	88:20,25	cabling 16:12	12:5 22:3
boards 35:6	89:6,8,10	call 7:10 8:5	36:12 41:8
39:22	91:12,15,17	8:6 12:17	66:7 81:18
body 99:4	91:19,23	13:10 16:19	82:9 84:4
Bor 3:5 5:8	· ·	19:1,3 61:8	85:24 88:1
	92:1,3,5,10	98:16	
7:9,12,14,17	102:9,15,17	called 86:25	Chairman/S
7:20,23 8:7	102:19,21,25	calls 98:20	2:18
8:13,16,18	103:4,9,11	capacity 19:6	chairperson
8:20 10:3,12	103:14,16,22	24:5	34:7 45:14
10:14,16,18	103:24 104:2	car 91:24	Chapter 7:6
10:20,23	104:5,7,9,16	case 76:20	charge 21:19
11:5,8,11,22	104:18,22,25	95:14	chart 50:17
12:1,3,5,7	105:2,4,9,11	cash 73:9	53:10 54:15
12:10,25	105:13,16,18	catch 65:17	54:16 58:11
14:8,12	105:20,23	CCR1:17 107:3	charts 50:8
19:23 20:8	bottom 97:7	CCR, RPR, CM	54:2,20
20:11,20	break 93:16	107:16	58:17
21:1,4,7,13	99:8,19,23	CEASE 6:12	check 43:14
21:21,25	101:5	center 66:13	cities 35:8
22:14 24:8	breakage 101:1	certain 6:2	city1:1,14,15
24:11 27:17	breaking 99:9	27:18	2:12 3:13
29:16,20	bridge 22:19	certainly 21:8	6:23 7:1,4
31:9,13,17	brief8:22	Certainiy 21.0	9:12 18:23
38:25 39:6	briefly 13:1	1:19 107:4	33:15 34:13
39:10,14,17	Brigantine	107:18	35:10 36:19
39:22 40:2,8	22:14,15		67:14
41:23 42:4,7	bring 78:8	certification	clarity 32:4
42:14 47:20	102:4	107:23	Claude 3:16
49:4,7 63:12	bringing 41:5	certified1:17	12:13 15:7
69:12,18,24	broke 93:23,24	1:18,19 2:1	15:16,17,23
70:8,12,17	broken 93:13	2:1,2,3,4	17:4 18:10
	94:13,16	107:3,3,4,4	
71:13,16,18		107:5,5,6,6	18:14,19
71:25 72:10	95:7	107:17,19,19	19:23 20:5
72:23,25	brought 93:6	107:20	20:10,13,21
73:6 81:2,4	Bruce 60:15,15	certify 107:7	21:3,6,12,18
81:10,12,14	budget-wise	107:10	21:22 22:1,9
81:16,18,21	15:2	certifying	22:15,17,24
82:1,3,5,7,9	bunch 30:13	107:25	23:4,7,11,16
82:11 83:9	business 35:8	chair 9:14,25	23:23 24:4
83:14,21,23	35:14 81:4	10:4 11:6,6	28:7 29:13
83:25 84:2,4	88:10	13:17 32:21	29:23 30:3,8
84:6,17	buying 23:25	43:22 50:16	43:13,17
85:11,14,17		63 : 18	45:6,10
	1		

58:25 60:5,8	65:10 69:13	12:16	15:15 16:6
61:6,11,14	closed 19:20	communication	17:3
61:16,19	20:24 64:4	68:13	consultant
62:21 63:9	64:23	communicat	17:25
67:22 68:2,5	closest 22:21	8:14 38:19	contact 38:18
68:8 70:15	CLR 2:4 107:6	company 89:21	contaminants
70:18 71:15	107:20	90:20 101:14	13:5
71:17,19	CM 2:1 107:4	comparison	continue 18:3
72:6,24 73:7	107:18	59:12	contract 21:16
75:15,17,21	collectively	complete 25:1	35:25 40:19
75:24 76:3,7	9:22	complete 23.1	contractor
76:19,22	come 9:21	13:7 38:15	84:25
77:1 78:19	19:13 27:9	70:21 98:7	contractors
	31:22 32:11		
78:22 79:1,7	35:10 41:3	complicated 9:17 13:1	16:20,21 contracts 17:2
79:15,19,25			
80:4 82:12	42:10 47:6	17:23	17:9
82:18 83:3	54:10 67:7	complications	contractually
83:13 84:8	67:11,24,25	16:19	40:16,22
84:10,15,22	77:18 79:9	complies 7:5	control 9:2
85:9 86:2,5	96:25	concern 47:23	107:24
86:7,13,19	comes 9:12	concerns 71:4	cool 79:12
87:14,20	21:20 71:1	71:8	cooperation
88:23 89:16	100:12,24	concluded	14:22
89:22 90:3,9	coming 48:13	105:25	coordinate
90:12,23	54:8 77:20	conduct 9:4	16:22
91:3 92:14	78:5 94:22	conducted 1:13	coordinated
92:15 93:11	commencing 2:6	conduit 16:9	16:24
93:12,14,17	comment 14:5	conference 7:1	cop 68:15
93:21,25	commissioner	13:11 67:17	copies 10:6
94:4,7,10,14	10:8 47:21	82:23	50:19 51:2
94:17 95:4	commissioners	confused 29:15	56:25,25
95:19,21,24	10:6 43:8	31:8,24 34:8	57:4 59:1,16
96:9,18 97:1	104:11	45:16	60:4,6,9
97:6,10,14	committee 14:9	confusion 75:6	copy 7:3 50:8
97:18,23	17:14 24:9	Congratula	57:21 58:3
99:5,16,21	24:13 26:2,6	12:8	59:1 91:1,2
100:1,3,11	32:12,12,23	CONNECTION	core 15:4
100:18	32:24 33:10	6:10	correct 15:17
101:19	34:5,9 40:4	connectivity	26:14 28:24
102:12,23	43:22,23,23	16:11	30:8,22
clear 28:16	43:25 46:20	consensus 47:7	39:13 41:9
40:25 41:7	46:25 47:25	considered	53:5 61:19
48:5	53:25 54:12	100:13	71:21 76:5
clerk 7:4 28:4	55:1 57:3	consistent	79:16 83:13
43:4 64:11	62:12	35:25	102:2,12
64:15,19	communicating	construction	107:9
	l	l	<u> </u>

cost19:14	107:19	38:4	24:25 25:5,8
67:5 68:19	CSR 2:3 107:5	decisions	25:11 , 17 , 22
86:10 92:21	107:19	35:22 39:23	26:1,5,8,16
93:2,7 102:3	curious 77:22	Dedar 2:22	26:22 27:1,8
costly 22:20	86:9	103:6,10	27:13,16,20
72:4 80:14	current 61:7	definitely	28:13,18,21
98:14	customers 75:7	18:20 21:23	29:10,15
costs 14:25	CUTOUTS 6:11	56:19 65:3	30:11 , 24
86:10	cutting 9:6	71:5 79:3	31:3,6,16
council 35:10	cyber 90:6,25	80:8 91:11	32:1,7,14,17
41:5		degree 13:7	32:20,24
council's	D	Delaware 2:2	33:2,6,12,18
35:11	D 5:1 103:17	107:5	33:22 34:2
counsel 17:11	Dadar 7:12,13	deliberates	34:12,18,25
19:25 20:17	10:14,15	31:21 39:20	35:17 36:5
31:18 55:5	11:24,25	DELINEATED 6:5	36:11,13,21
107:11,12	17:13,22	Dennis 81:22	37:4,8,16,20
country 65:13	81:12,13	DEP 12:18 13:6	37:24 38:12
65:14,15	82:3,4 83:23	13:14,16,17	41:12 42:21
County 66:15	83:24 85:17	14:22 83:10	43:2,11,18
couple 8:24	85:18 88:20	department	44:18 45:2,8
65:8 87:9	88:22 91:19	65:24 66:17	45:12,17,23
90:8	91:20 92:7,8	66:19,22	46:7,9,14
course 19:6,13	92:11 102:19	67:15	47:8 48:9,12
19:14 21:3,6	102:20	departments	48:18,23
21:12,19	103:24,25	55:20	49:2,5,9,14
22:17,21	104:1,18,21	Deputy 3:16	49:20,22,25
31:21 69:19	105:11,12	70:12	50:14 , 20
87:2 90:13	date 2:6	designating	51:1,5,8,12
92:20 102:4	dated 52:4	17:17	51:15,20,23
Court1:17 6:1	day 15:10	details 16:1	52:3,15 53:2
6:8 29:18,22	37:13 38:5	determinat	53:5,7,11,15
29:25 107:3	38:10 78:5	38:11	53:19 55:7
107:17	day-to-day	Devlin 2:14	55:10,15,22
covered 17:8	38:4,6	5:5 6:18	56:2,7,11,21
COVID-19 73:17	days 74:25	7:20,21 8:4	56:24 57:2,6
crap 80:20	75:1,2	8:8,11,17,19	57:13 58:4 , 7
create 44:22	DE 107:19	8:21 10:10	58:14 , 24
54:11,14	deal 15:5,12	10:20,22,24	59:14,18,20
78:9	17:17	11:7,9,12,17	59:25 60:3,7
creating 29:9	dealing 42:8	11:21 12:5,6	60:11,22,25
54:12	decide 59:16	12:22,24	61:9,13,17
crisis 20:23	decided 65:6	14:4,7,11,13	61:20 62:3,6
criteria 74:21	69:4 86:25	18:5,7 22:5	63:11,17,22
Crossing 81:23	decision 35:15	24:7,10,12	64:3 65:5
CRR 2:2 107:5	37:2,14,17	24:15,19,22	66:2,10 67:8
	l	l	

68:4,11 69:3	105:19,22	discussing	101:20,25
69:9,22	difference	85:2 98:12	due 43:8 73:17
70:11 73:1	13:21 39:1	discussion	
73:19,23	different 9:19	10:7 11:23	E
74:2,11,14	9:20 16:18	52:19 54:11	E 5:1 107:1
75:11,16,19	16:20 34:20	71:22 83:10	easier 59:6
75:23 76:6,9	41:22,24	90:8 98:21	ED 68:12
76:21,24	55:20 58:19	discussions	ED's 33:23
77:2,10,14	60:2 65:14	13:22 54:23	EDR 72:5
77:19 78:16	65:14 72:8,9	104:11	edu 34:16
78:24 79:12	79:10,10	dismiss 78:15	education
79:17 , 23	89:18 94:6	dispute 13:13	34:17
80:3,6,13,19	94:10,18	13:17 14:1	Either 63:17
80:22 , 25	99:7 100:9	72:3,14,21	electrical
81:3,8,19,20	difficult	distinction	16:10,11
81:24 82:10	11:15	40:23	17:18
83:19 84:4,5	dig 21:16	distribution	email 57:21,22
85:13 , 25	diligence 43:8	28:7,8,10	57:23 74:6
86:3,6,9,17	direct38:16	44:14,18	74:20 80:16
87:13,17,25	107:24	48:22 49:7	80:23
88:3,6,11,16	direction	49:18 53:16	emails 8:11,13
88:21,24	45:20 55:2	56:5 66:13	54:9
89:5,8,9,20	55:20 107:8	99:6,18	emergencies
89:23 90:2,4	directional	district 33:7	96:5 99:6
90:11,14,21	81:6	68:20	emergency
91:1,7,10,14	director 3:16	district's	18:12 92:13
91:21,25	12:16 13:10	77:3	92:23 93:13 96:1,25
92:5,6,9,12	13:25 33:1	division 66:23	98:15,18,20
93:10,12,16	35:24 39:11	document 76:18	99:17 100:13
93:18 94:12	40:20 46:3	doing 15:25	100:16
94:15,25 95:17,20,22	48:1 70:13	38:16 43:8	100:10
	84:10 89:13	43:20 44:5,8	103:18
95:25 96:4	90:16	45:15,16 73:15 86:24	emergency
96:13,17,20 97:2,9,12,16	director's 32:6 63:12	89:14 93:8	99:24
97:22 98:1,4	disconnected	96:6,6 97:2	employed
98:15,19	23:8,12,21	97:3 98:23	107:12
99:11,15,20	discuss 24:22	double 48:14	employee
99:25 100:2	24:24 27:1	double-check	107:12
100:10,14	43:17 44:3	22:10	employees 38:6
100:10,14	52:20 53:24	draft 59:19	65:1
102:13,22	64:4 69:5	drilling 81:6	engage 13:6
103:2,14,15	discussed 26:3	Drinking 13:3	engineering
103:20 104:7	26:19 44:6	drive 100:18	3:16 14:10
104:8,13,20	54:12 64:10	100:23,25	70:13
105:2,3,7,18	98:8	101:1,4,15	enormous 66:24

entail 97:15	54:25	59:19	88:6 91:25
entirely 34:19	experimental	finance 73:7	93:10
equipment	101:25	financial 73:9	Fredric 3:5
95:13 97:20	expertise	financially	5:8 7:9,12
100:6 102:7	56:18	107:13	7:14,17,20
Ernie 18:22	experts 17:24	find 77:9,13	7:23 8:7,13
especially	expired 11:1	findings 80:5	8:16,18,20
15:9	83:5 90:1	fine 26:4	10:3,12,14
ESQUIRE 3:3,5	explain 34:15	60:18	10:16,18,20
essential	89:14 92:14	firm 17:3	10:23 11:5,8
95:13	explanation	first 60:13	11:11,22
established	88:2	64:16 87:10	12:1,3,5,7
29:12	extensive	96:23	12:10,25
estimates	78:12	five 25:4,6	14:8,12
92:19		67:12 76:12	19:23 20:8
eventually	F	105:21,22	20:11,20
40:4	F 107:1	flag7:25 8:1	21:1,4,7,13
everybody 6:19	facility 23:19	flooding 92:25	21:21,25
14:24 17:11	67:20 71:2	95:16	22:14 24:8
18:18	fact 19:6	fluoride 12:15	24:11 27:17
exactly 89:14	20:22 41:4	12:19 13:4	29:16,20
95:6	67:6 71:24	13:22 71:14	31:9,13,17
example 39:10	82:20 85:5	82:15 83:18	38:25 39:6
40:2 78:14	93:7 95:10	follow 14:1	39:10,14,17
exceed 68:18	97:18 101:9	foregoing	39:22 40:2,8
exchange 74:10	fairly 13:1	107:23	41:23 42:4,7
Excuse 12:20	fall 48:22	form 107:8	42:14 47:20
36:10 63:14	falls 90:22,24	formal 13:14	49:4,7 63:12
74:15 94:14	familiar 34:16	20:11,15	69:12,18,24
executive 3:16	41:6	former 90:15	70:8,12,17
12:16 13:9	far 16:3 30:6	formulate 79:8	71:13,16,18
13:25 35:23	43:16 44:16	forward 40:10	71:25 72:10
39:11 40:19	65:21 73:14	46:6,18	72:23,25
46:3 63:12	74:3,17	61:23 78:15	73:6 81:2,4
70:12 90:16	fashion 9:5	four 26:24	81:10,12,14
105:6	16:24,25	67:12 101:5	81:16,18,21
expand 67:3	favor 40:5	101:8	82:1,3,5,7,9
expanding 80:1	86:12	frame 18:2	82:11 83:9
expectations	federal 74:7	20:2 82:21	83:14,21,23
68:18	Fifteenth 63:6	83:7	83:25 84:2,4
expected 65:19	filed 72:12	Fred 7:8,22	84:6,17
expected 05.19	fill 45:1	8:19 10:2	85:11,14,17
19:15	101:21	24:7 49:2	85:19,22,24
experience	fills 28:12	55:22 63:11	87:15 88:1,5
30:19 34:4	final 45:20	69:11 70:11	88:7,12,18
35:5 38:3	52:6 53:1,1	80:25 85:2	88:20,25
33.3 30.3	32.0 33.1,1	00.20 00.2	00.20,23
l I I			

	1	1	
89:6,8,10	104:4,24	29:20 32:15	group 9:21
91:12,15,17	105:15	36:6,16 48:2	47:4
91:19,23	Gary's 102:23	48:20 58:6	guess 41:25
92:1,3,5,10	general 40:14	59:10 70:17	46:17 47:20
102:9,15,17	89:17,17	71:1 78:11	50:9 52:22
102:19,21,25	generally	84:11 87:3	65:13 101:10
	40:14	89:17 91:25	101:22 102:9
103:4,9,11			
103:14,16,22	getting 9:1	105:5	guidelines
103:24 104:2	15:9 16:23	Godwin 92:16	35:21
104:5,7,9,16	17:10 76:8	92:21	guides 76:15
104:18,22,25	girl 64:14	goes 22:18,19	guys 30:12
105:2,4,9,11	give 43:15	going 23:6	57:13 63:19
105:13,16,18	55:1 67:13	26:11,24	64:4 72:2,19
105:20,23	79:13	40:9 46:6	96:22,25
front 59:11	giving 40:20	50:12 51:24	
froze 89:3	47:24	55:3 76:4	н
frozen 91:22	Glenn 2:16	82:14 83:15	H2M 14:22
full 13:8,24	7:11 10:11	84:20 88:24	17:24
14:17 16:14	10:13 11:19	95:1 98:12	hall 33:4
75:12	12:9,20,23	gonna 9:3,4,5	hand 93:1
fully 107:7	22:3,6,16,23	9:17 11:2	handle 90:17
functioning	23:22 24:1	13:13 14:16	100:12
92:17	36:9,12,14	15:7,8 36:3	handled 90:10
funds 74:7,10	36:22 37:3	44:13 45:21	handles 90:6
further 36:15	46:25 48:21	47:15 54:6	hanging 25:10
66:12 107:10	48:24 49:6	54:10 55:5	28:2
FYI 29:1 30:23	49:11,16,21	63:15 67:11	happen 96:5
	· · ·		97:13 98:13
30:25	49:24 57:5	67:12,13,15	happens 39:15
G	57:10,20	67:24,25	
	58:1,5,8,15	73:16 74:6	happy 17:6
Gar 14:14 18:7	58:18,21	78:15 79:13	68:20
Gary 2:18 7:16	59:3,7,22	80:10 83:6	hard 57:15,20
7:17 10:17	60:1,10	98:9 102:1	58:3 59:1,15
11:6,10,12	63:14 64:2	GONZALEZ 4:3	60:4,6,9
11:13 12:2	74:15,22	good 6:18 7:14	Haworth 1:16
14:11,12,15	75:2 81:11	17:17 21:14	107:2,16
15:18,22	81:25 82:2	67:8 78:14	head 61:4
17:1 18:6	83:22 85:16	83:11 85:9	hear 10:7
81:9,15 82:6	87:23 88:17	Gorman 66:18	29:18 45:19
84:1,14,17	88:19 89:3	Gotcha 45:12	51:20
84:18,22	91:18 102:18	Gratz 18:22	heard 43:24
85:8,10,12	103:7,21,23	great 65:25	hearing1:12
85:21 89:4	104:15,17	68:19	3:1 6:3,12
91:16 92:2	105:8,10	green 43:15	13:15,24
102:24 103:2	go 9:5 13:8,13	48:15	72:1,20
103:4,5	16:22 26:1	grind 38:5	83:11 105:25
	10.22 20.1	9	
	1	1	1

		l	1
heated 98:25	69:21	95:11	16:10
help17:14	hiring 28:23	indicating	insurance
65:4,23,25	30:6,10	39:1	89:17
helping 65:24	35:12 42:23	indiscernible	interconne
hereto 107:12	43:5,6 53:16	18:16 23:1	18:12,13
hey 97:4	hirings 43:25	27:19 29:14	19:2,4,19
Hi 7:17 14:11	hit 57:15,15	30:4,13	20:1,18
14:12	hold 9:11 93:3	31:12 32:16	21:10 22:12
hierarchy	holder 2:1	43:1 49:13	22:18,25
54:23	107:4,18	56:1 57:25	23:18,24
high 84:21	homeland 66:18	59:13 62:11	interconne
92:21	66:20,23	62:17,20	22:7
higher 19:8	honest77:24	63:5 64:24	interested
Hill 2:18 7:15	96:20	65:22 68:3,9	107:13
7:16 10:16	horizontal	69:10 70:23	INTERNET 6:10
10:17 11:10	81:6	73:12,22,25	interviewed
11:13 12:1,2	hour 14:14,16	74:13 78:6	44:16
14:15 15:22	hours 38:9,10	78:18,23	interviewing
17:1 18:6	household 75:8	79:2,22	26:21 28:5
81:9,14,15	Housing 35:18	86:16,20	38:17
82:5,6 83:25	hurricane	87:22 90:5	invited 67:6
84:1,14,18	95:15,16,18	94:20,23	involved 55:5
85:8,10,12]	96:3,16	82:13
85:20,21	I	103:3	issue 12:19
89:2,2,4	idea 17:12	individual	13:1,22 41:3
91:16 92:1,2	Identifica	40:18	48:16 71:14
102:21,24	107:21	individuals	issues 12:15
	identified	66:14,20	15:13 71:6
104:3,4,23 104:24	13:5	67:13	
	identify 78:10	inform 70:19	98:9,12
105:14,15	important		item 64:9
hire 25:21	53:12 76:18	71:11	104:9
27:23 30:20		information	items 5:7
40:18,21	importantly	66:25 95:6	12:13 15:6
43:15 64:9	21:1	informed 14:24	J
64:10,24	improve 79:14	101:3	l ———
65:7 69:19	improvement	input 17:20	Jennings 45:7
69:23 70:6	80:9	44:8 54:13	Jersey 1:16,16
hired 17:24	improvements	55:1 56:17	2:5 4:1 7:2
25:23,24	80:11	inspection	13:3 14:23
31:2,5 33:17	in-house 39:2	71:1 78:5	23:2,6,19
36:20 40:3	include 13:4	79:5	66:19 107:2
64:15	income 75:7,8	inspections	107:7
hires 33:9	incorrectly	79:10	job 9:25 38:7
34:4 35:9,9	9:6 52:5	installation	John 2:14 5:5
35:10 39:23	indicated	16:5	6:18 7:21
41:5,16	13:11 67:1	installed	8:4,8,11,17

	<u> </u>	<u> </u>	
8:19,21	58:14,24	99:25 100:2	43:21 44:1
·			
10:10,20,22	59:14,18,20	100:10,14	44:12,15
10:24 11:7,9	59:25 60:3 , 7	101:18 102:8	45:19,21,22
11:12,17,21	60:11,22,25	102:13,22	45:22,25
12:6,22,24	61:9,13,17	103:2,15,20	46:1,4,8,14
1	I	· · · · · ·	
14:4,7,11,13	61:20 62:3,6	104:8,13,20	46:21,24,25
18:5,7 22:5	63:11,17,22	105:3,7,19	47:14 48:5,6
24:7,10,12	64:3 65:5	105:22	48:8,14
24:15,19,22	66:2,10 67:8	JOHNSON 3:20	49:15,18,21
24:25 25:5,8	68:4,11 69:3	8:10,15	49:25 55:1
· ·	,	l ·	
25:11,17,22	69:9 , 22	62:16,23	55:25 56:4,6
26:1,5,8,16	70:11 73:1	63:1	59:4 61:15
26:22 27:1,8	73:19,23	joint 90:20	61:22 65:7
27:13,16,20	74:2,11,14		68:12,13,24
		joint-venture	
28:13,18,21	75:11,16,19	91:9	68:25 72:11
29:10,15	75:23 76:6,9	Jordan 45:7	73:12 75:7,9
30:11,24	76:21,24	Joseph 66:16	76:24,25
31:3,6,16	77:2,10,14	June 70:22	77:4,18
	· · ·		•
32:1,7,14,17	77:19 78:16	K	78:12 80:7,8
32:20,24	78:24 79:12	-	83:11 84:20
33:2,6,12,18	79:17 , 23	Karen 1:16	89:14 95:7
33:22 34:2	80:3,6,13,19	107:2,16	95:12 , 14
34:12,18,25	80:22,25	keep 9:24 17:5	96:4,6 97:1
	· · · · · · · · · · · · · · · · · · ·	88:24	
35:17 36:5	81:3,8,20,24		97:5,19,19
36:11,13,21	82:10 83:19	Keeping 38:13	97:24 98:6
37:4,8,16,20	84:5 85:13	KELLEY 3:18	98:16,21
37:24 38:12	85:25 86:3,6	62:4,14 63:3	100:11 101:3
	· ·	63:7	
41:12 42:21	86:9,17		101:5
43:2,11,18	87:13,17,25	Kevin 45:5,5,6	knowing 47:15
44:18 45:2,8	88:3,6,11,16	45:6 , 7	knowledge
45:12,17,23	88:21,24	Kevin's 45:10	20:14 54:14
46:7,9,14	89:5,9,20,23	kind 64:18,19	known 7:6
		65:18 68:22	
47:8 48:9,12	90:2,4,11,14		KRS 101:14
48:18,23	90:21 91:1,7	72:5 75:5,5	
49:2,5,9,14	91:10,14,21	82:13 84:8	L
49:20,22,25	91:25 92:6,9	86:10 95:23	L 2:18
50:14,20	92:12 93:10	knew 27:4	labor 15:10
· ·		know 9:19 14:3	30:4 31:18
51:1,5,8,12	93:12,16,18		
51:15,20,23	94:12,15,25	14:19 15:14	46:12 55:5
52:3,15 53:2	0 1 7 0 0 0 0	15:19,24	lack 86:23
	95:1/,20,22	,	i
· ·	95:17,20,22 95:25 96:4		Lagoon 81:22
53:5,7,11,15	95:25 96:4	17:20 19:24	Lagoon 81:22
53:5,7,11,15 53:19 55:7	95:25 96:4 96:13,17,20	17:20 19:24 20:20 22:1	Langford2:20
53:5,7,11,15 53:19 55:7 55:10,15,22	95:25 96:4 96:13,17,20 97:2,9,12,16	17:20 19:24 20:20 22:1 22:18 30:20	Langford 2:20 7:18,19
53:5,7,11,15 53:19 55:7	95:25 96:4 96:13,17,20	17:20 19:24 20:20 22:1 22:18 30:20 31:2 33:14	Langford 2:20 7:18,19 10:18,19
53:5,7,11,15 53:19 55:7 55:10,15,22 56:2,7,11,21	95:25 96:4 96:13,17,20 97:2,9,12,16 97:22 98:1,4	17:20 19:24 20:20 22:1 22:18 30:20	Langford 2:20 7:18,19
53:5,7,11,15 53:19 55:7 55:10,15,22 56:2,7,11,21 56:24 57:2,6	95:25 96:4 96:13,17,20 97:2,9,12,16 97:22 98:1,4 98:15,19	17:20 19:24 20:20 22:1 22:18 30:20 31:2 33:14 36:3 38:9,14	Langford 2:20 7:18,19 10:18,19 12:3,4 24:14
53:5,7,11,15 53:19 55:7 55:10,15,22 56:2,7,11,21	95:25 96:4 96:13,17,20 97:2,9,12,16 97:22 98:1,4	17:20 19:24 20:20 22:1 22:18 30:20 31:2 33:14	Langford 2:20 7:18,19 10:18,19
53:5,7,11,15 53:19 55:7 55:10,15,22 56:2,7,11,21 56:24 57:2,6	95:25 96:4 96:13,17,20 97:2,9,12,16 97:22 98:1,4 98:15,19	17:20 19:24 20:20 22:1 22:18 30:20 31:2 33:14 36:3 38:9,14	Langford 2:20 7:18,19 10:18,19 12:3,4 24:14

25.1 6 0	12.00 7.6	107.6	management
25:1,6,9 26:12 27:3,9	laws 7:6	107:6	management 73:9
26:12 27:3,9	lay 78:8 layman 80:7	locating 84:7 87:5	
28:10 29:2,7	layperson	locations	manager 28:5,9 44:18 48:22
30:6,9 31:11	55:19	79:11	49:7,18
31:24 32:3,8	lead 101:21,21	long 21:10	53:17 96:11
32:19,23,25	leave 65:2	25:10 55:12	manager's
33:5,11,16	left 44:25	longer 23:23	44:14
33:20 34:1	45:2,11	83:7	mandatory
34:11 42:24	82:22	look 27:21	56:19
44:2 45:5,13	legal 17:11	35:20 38:23	manner 16:17
45:18,25	20:17,17	54:10 58:21	manufacturer
46:8,12,19	let's 9:7,18	59:16 60:1	101:15
46:24 47:3,6	9:24 10:7	66:8 67:21	March 64:20,21
47:10,14,18	55:8,10,15	73:2 74:21	markout 84:7
47:21 48:4	55:18 56:14	looked 66:12	markouts 86:24
48:10,13,19	57:18,18	looking 59:9	Marylou's
48:25 50:4,7	61:23 65:8	86:11	26:13 27:6
50:11,18,25	103:17	looks 73:15	material 102:6
51:2,6,9	letting 31:2	90:19 91:21	matter1:13
52:6,9,12,16	liability 90:6	91:23	107:10
52:25 53:3,6	License 107:17	lot 17:21	mayor 35:13
53:9,13,18	licensed 18:22	65:24 72:17	McFadden 66:16
54:1,4,16,18	lieu 13:14	low 29:14 30:4	67:1,6,24
55:9,14,17	light 43:16	30:13 64:24	68:14,23
55:24 56:4,9	48:14,14,15	65:22 68:3,9	mean 20:6
56:12,17,22	48:16	73:12 74:13	27:23 30:20
57:1,11,17	Linda 13:18	75:7,7 79:2	30:24 37:7
57:23 59:4,8	line 85:4,7	86:21 90:5	44:4 45:7
59:15,19	97:7	Lynell 49:25	49:9 50:15
60:20,24	lines 47:23		50:17,22
61:25 62:25	68:3 84:23	M	53:7 55:11
63:2,6,8,20	84:24	mailing 6:23	58:4 62:10
63:25 69:17	list 6:24	main 99:8,19	62:12 68:19
81:16,17	41:11,11,15	99:23	76:16 77:3,7
82:7,8 83:20	41:19,20	maintained	77:12 78:17
84:2,3 85:22	73:18 98:11	100:7,7,8	86:12 89:15
85:23 87:21	little8:22	maintaining	91:7 96:17
87:24 89:6,7	9:1 17:23	101:13	97:9,12,16
92:3,4	21:8 57:14	maintenance	99:3
102:16	64:12 84:9	97:3,3,11,15	means 70:5,6
103:12,13	99:7	97:21 98:11	107:24
104:5,6,25	live 33:15	98:13	medical 65:2
105:1,16,17	LiveNote	major 17:3	meet15:3 78:8
large 92:22	107:20	making 38:11	meeting1:7
law 6:23 7:7	LiveNoteTM2:4	40:23	6:22 15:4,24
	l		l

31:20 38:8	46:22 47:1,5	Mm-hmm 22:16	105:5,7
38:17 52:20	47:12,17	23:22 25:5	motions 11:4
52:20 62:1,2	50:5,10,23	26:7 32:19	move 61:23
62:9 63:4	51:14,18,21	32:19 33:5	85:12 103:17
67:16,25	52:1,8,11,17	33:11 34:11	moves 52:22
96:15 98:9	53:21 54:3,5	39:21 40:7	moves 32:22 moving 16:16
	•	42:6 43:10	46:18 78:15
meetings 6:24 7:7 9:1,4	54:17,19 56:16 57:8	45:17 50:10	MUA 34:13 39:7
26:15			
	57:22,24	54:4 55:14	multiple 58:17
Member 2:16,20	58:13,16,19	57:1 65:5	MUNICIPAL 1:1
members 2:11	59:6 61:4	72:6 79:6	1:14 2:12
8:24 10:5	62:8,18,22	87:21 95:24	3:13
mention 17:2	63:1,23 64:7	97:17 101:18	municipali
18:11 23:13	66:3,11 67:9	MOHAMMED 2:22	22:8 41:2
66:5 79:9	67:23 68:7	7:13 10:15	mute 88:23
mentioned 17:4	69:2,7,16	11:25 81:13	99:11 103:9
44:11 71:20	70:2,10 72:7	82:4 83:24	muted 102:23
71:20,21,24	72:22 73:5	85:18 92:8	
78:20	74:5,12,18	92:11 102:20	N N
Merit1:19	74:23 75:1,3	103:10 104:1	N 5:1 107:1
107:4,18	76:1 77:8,12	104:21	name 13:19
met 66:14,16	77:16,23	105:12	named 13:18
98:8	78:21 79:6	moment 92:17	narrow17:6
meter 21:24	80:12,17,21	money 86:17	nationality
Michael 3:3	80:24 89:25	monitored	65:14
14:6 17:4,16	90:18 91:5,8	21:24	nationally
24:2,6 25:16	93:19,22	month 38:9	1:17,19 2:1
25:19,25	94:2,5,8,24	52:24 77:21	2:3 107:3,4
26:3,7,10,14	96:2,12,14	96:24 99:1	107:4,6
26:17,23	98:2,5,17	monthly 96:7	navigate 45:22
28:3,8,11,16	99:13	104:10,18	near 15:10
		'	
1 28:19,25	miaaie 95:1/	105:4	necessarily
28:19,25 29:6,8,11	middle 95:17 Mike 28:2	105:4 months 26:11	necessarily 85:6
29:6,8,11	Mike 28:2	months 26:11	_
29:6,8,11 30:23 31:1,4	Mike 28:2 37:17 46:20	months 26:11 26:25 84:23	85:6
29:6,8,11 30:23 31:1,4 32:2,15	Mike 28:2 37:17 46:20 49:5 50:3,7	months 26:11 26:25 84:23 87:9	85:6
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23	months 26:11 26:25 84:23 87:9 morning 6:18	85:6 necessary 19:21 38:15
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13	months 26:11 26:25 84:23 87:9 morning 6:18 7:14	85:6 necessary 19:21 38:15 necessity
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10	85:6 necessary 19:21 38:15 necessity 19:21
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24	85:6 necessary 19:21 38:15 necessity 19:21 need11:3
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19	85:6 necessary 19:21 38:15 necessity 19:21 need11:3 14:16 15:12 16:1 17:17
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8 39:13,16,21	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20 Mike's 58:9	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19 84:13 85:11	85:6 necessary 19:21 38:15 necessity 19:21 need11:3 14:16 15:12 16:1 17:17 17:24 24:5
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8 39:13,16,21 39:25 40:7	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20 Mike's 58:9 mind 9:25 64:6	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19 84:13 85:11 88:15,16	85:6 necessary 19:21 38:15 necessity 19:21 need11:3 14:16 15:12 16:1 17:17 17:24 24:5 24:20,23
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8 39:13,16,21 39:25 40:7 40:13 41:13	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20 Mike's 58:9 mind 9:25 64:6 77:17	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19 84:13 85:11 88:15,16 91:12,14	85:6 necessary 19:21 38:15 necessity 19:21 need11:3 14:16 15:12 16:1 17:17 17:24 24:5 24:20,23 25:7 27:12
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8 39:13,16,21 39:25 40:7 40:13 41:13 42:2,6,12,16	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20 Mike's 58:9 mind 9:25 64:6 77:17 minute 15:8	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19 84:13 85:11 88:15,16 91:12,14 102:8,13	85:6 necessary 19:21 38:15 necessity 19:21 need11:3 14:16 15:12 16:1 17:17 17:24 24:5 24:20,23 25:7 27:12 43:3 46:8
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8 39:13,16,21 39:25 40:7 40:13 41:13 42:2,6,12,16 42:23 43:10	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20 Mike's 58:9 mind 9:25 64:6 77:17 minute 15:8 minutes 8:20	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19 84:13 85:11 88:15,16 91:12,14 102:8,13 103:19,20	85:6 necessary 19:21 38:15 necessity 19:21 need 11:3 14:16 15:12 16:1 17:17 17:24 24:5 24:20,23 25:7 27:12 43:3 46:8 47:19 48:14
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8 39:13,16,21 39:25 40:7 40:13 41:13 42:2,6,12,16	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20 Mike's 58:9 mind 9:25 64:6 77:17 minute 15:8	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19 84:13 85:11 88:15,16 91:12,14 102:8,13	85:6 necessary 19:21 38:15 necessity 19:21 need11:3 14:16 15:12 16:1 17:17 17:24 24:5 24:20,23 25:7 27:12 43:3 46:8
29:6,8,11 30:23 31:1,4 32:2,15 34:14,19 35:1,18 36:6 36:24 37:5,9 37:18,22,25 38:13 39:4,8 39:13,16,21 39:25 40:7 40:13 41:13 42:2,6,12,16 42:23 43:10	Mike 28:2 37:17 46:20 49:5 50:3,7 69:6 71:23 74:14 75:13 77:11 78:16 78:17 79:8 80:16 100:20 Mike's 58:9 mind 9:25 64:6 77:17 minute 15:8 minutes 8:20	months 26:11 26:25 84:23 87:9 morning 6:18 7:14 motion 10:9,10 81:8,24 83:17,19 84:13 85:11 88:15,16 91:12,14 102:8,13 103:19,20	85:6 necessary 19:21 38:15 necessity 19:21 need 11:3 14:16 15:12 16:1 17:17 17:24 24:5 24:20,23 25:7 27:12 43:3 46:8 47:19 48:14

53:1,14	number 64:9	103:13 104:6	105:23
55:19,25	101:8	105:1,17	old 61:1,14
56:12,14,17	numbers 17:10		75:18 81:4
56:22 59:11	Nynell 2:20	0	older 60:19,22
63:25 65:3	7:18,19	0 107:1	on-need 19:11
71:5 80:8	10:19 12:4	occur 92:25	once 19:18,18
88:7,12,13	24:14,17,20	occurs 38:8	one-on-one
91:12 92:18	24:23 25:1,6	Office 66:15	46:21 47:3
93:1 95:11	25:9 26:12	official 87:10	ones 48:5 51:3
97:21 102:15	27:2,3,9,14	87:10	51:7 52:10
needed 19:10	27:25 28:10	Oh 14:15 25:23	52:10,13
37:14 38:5	29:2,7 30:6	29:20 30:12	53:24 60:2
43:15 55:21	30:9 31:11	39:16 45:12	100:4 102:10
65:23 87:7	31:24 32:3,8	52:3 58:1	ongoing 16:15
91:7,11	32:19,23,25	64:3 67:14	open 7:6 19:4
needs 59:17	33:5,11,16	68:7 71:16	57:12
92:23 97:25	33:20 34:1	80:19 94:8	opened19:20
100:22	34:11 42:24	103:4	Opening 5:4
negotiate 20:1	45:5,13,18	oil 101:22	6:21
neighbor 22:22	45:25 46:8	okay 11:21,22	openings 26:18
neither 107:11	46:12,19,24	13:9 15:1	operation
never 27:4	47:3,6,10,14	23:14 24:1,6	101:4,17
38:20 61:13	47:18 48:4	24:15 27:8	operations
61:20 95:14	48:10,13,19	29:7 31:3	54:24 97:21
new1:15,16	48:25 50:4,7	35:10,17	operator 18:23
2:5 4:1 7:2	50:11,18,25	36:5 37:3	opinion 13:21
13:3 14:23	51:2,6,9	39:21 40:16	opportunity
23:2,6,19	52:6,9,12,16	42:7 53:4	44:7
25:21 30:18	52:25 53:3,6	54:18 58:15	opposed 39:2
44:22 64:9	53:9,13,18	58:18 59:3	Order 9:6
64:10 66:19	54:1,4,16,18	61:16 63:2,7	orderly 9:4
69:19,20,22	55:9,14,17	63:8,11 64:2	organization
70:6 88:10	55:24 56:4,9	64:14 67:23	50:3 51:25
107:2,7	56:12,17,22	69:2,18 70:8	53:8 60:14
NJ 107:17,20	56:24 57:1	70:9,17	60:17
Nods 61:4	57:11,17,23	72:22,23,24	organizati
nominate 11:13	59:4,8,15,19	73:5,6,8	58:11,17
normally 39:18	60:20,24	74:11,22	original 67:2
North 1:15	61:25 62:25	80:21,24 82:18 85:8,9	originally
6:25	63:2,6,8,20	87:13 88:5	72:1
Notary 2:4	63:25 69:17	88:24 89:10	Orr 60:15
107:6,20	81:17 82:8	89:23 90:21	outcome 107:13
NOTE 6:1	83:20 84:3 85:23 87:21	91:1,10,15	overtalking 18:16 23:1
noted 6:16 notice 6:21	87:24 89:7	92:9 94:9,12	27:19 31:12
7:3	92:4 102:16	100:14	32:16 43:1
1.3	32.4 102:10		JZ.10 43;1
	1	I	I

	1		
49:13 56:1	passed 40:21	PHILIP 4:3	positions 28:1
57:25 59:13	passes 103:16	physically	32:9 44:11
62:11,17,20	passionate	23:10,12	44:22
63:5 69:10	77:14	piece 76:18	positive 18:2
70:24 73:22	pay 21:2,4,10	pipe 100:24	posted 7:4
73:25 78:6	46:16 68:21	pipelines 68:9	power 40:15,16
78:18 , 23	74:7 75:9	place 33:21	40:18 48:1
79:22 86:16	104:13,14,20	35:19	practices 41:6
87:22 94:20	<pre>payable 43:3</pre>	plan 67:18	<pre>prepared 67:2</pre>
94:23 96:3	pays 73:23	plant 23:19	prerogative
96:16 103:3	people 36:19	66:9 67:20	32:6
	38:17 41:2	71:2 92:16	<pre>present 2:7,11</pre>
P	54:13,25	92:22 93:20	2:23 3:13
package 73:10	56:18 64:25	96:11 98:8	4:1 6:5 7:23
91:3	65:1 74:7	98:10	7:24 50:9
page 5:3 6:6	104:20	PLATFORM 6:11	presented
47:11 93:4	<pre>period 83:3</pre>	Pleasantville	32:22
paid 73:19	permitting	23:20	Press 6:23
75:11	44:22	please 30:2	pretty 78:12
part 13:4	person 31:2	57:16 73:11	92:20
54:25 57:9	32:5,11	99:12	previous 54:2
57:10 67:15	33:17 35:8	Plus 29:13	68:12
84:25	38:19 44:16	point 15:2	PRI 15:14
participants	48:2 64:1	36:3 45:15	pricing 87:4
6:2 99:10	personal 9:10	47:23 50:9	prior 55:13
participate	9:11 107:8	55:18 79:2	82:21 83:4
17:20	personalities	Police 66:21	privy 46:10
participation	9:19	67:15	proactive
8:7,9	personnel 24:8	policies 89:25	14:21
particular	24:13 25:15	policy 36:25	<pre>probably 19:15</pre>
16:2,13 19:1	25:18 26:2,5	37:2 90:19	19:16 59:8
19:19 22:11	26:15 27:2	Polistina 3:7	64:20 73:16
22:11 23:20	27:21 29:17	3:7 14:22	76:17,20,23
40:18 85:3	31:14,19	16:8 18:10	77:9 79:20
87:6,11	32:5 33:9	18:17 23:2,5	80:14 93:4
92:20,24	34:5,9 39:19	23:9,14,17	<pre>problem12:24</pre>
93:8 96:18	43:14,25	82:22 83:1	14:20 17:18
100:21,22,25	45:14 46:20	POOR 6:10	28:15 30:14
101:1,4,13	47:25 62:10	portion 13:14	32:18 46:18
101:17,24	62:12,14	pose 96:11	59:23
102:5,6	63:9,21,22	position 11:14	<pre>problems 14:25</pre>
parties 107:11	86:23	29:9,11	102:2
107:12	pertaining	30:18 32:18	procedures
parts 9:20	12:15	44:14,19,25	43:6
party 90:13	PFAS 14:18	45:1,3 49:10	proceedings
pass 40:15	16:5,15	49:23 65:20	107:7,9,11
	l	l	
ATLANTIC CITY COLIDT DEDODTING 11 C (600) 245 9449			

107:13	93:14,15	 rate 19:8	regards 16:4
proceeds 34:17	94:13,16	reached 13:20	16:14 71:8
process 18:25	95:2	read 79:17	79:4 80:1
26:20 28:5	purchase	reading 47:22	84:24 90:24
40:3 44:5	100:16 102:6	. –	97:10 100:13
	100:18 102:8	ready 84:11 real 24:10	
48:3 72:8			Registered
76:8 78:2	purview 40:12	75:13	1:18 107:3
87:3,4	put 20:5 67:18	really 11:16	107:18
produce 19:7	82:19 83:4,6	17:5 64:24	REGULAR 1:7
professional	84:25 85:7	65:23 82:16	regularly
1:18 64:5	87:9,11	Realtime 2:2	6:24
107:3,18	98:22	107:5,19	rejected 85:3
PROFESSIONALS	putting 44:13	reason 25:12	relates 13:2
3:1	77:10 95:9	recall 19:25	relative
program 6:4		20:4 44:11	107:12
67:18 75:6	Q	95:8	relevant 54:14
progress 14:18	qualificat	receive 54:6	relief13:13
14:24 15:9	37:14 38:19	83:8 95:5	relieved 10:1
prohibited	qualified	received 10:6	remember 89:23
69:20	36:23 65:11	15:19 44:15	90:4,7,15
pronounced 9:5	question 18:4	51:10 57:21	96:24 98:24
52:4	22:4 33:13	65:9 92:19	renew 20:3
<pre>proposal 85:1</pre>	33:21 43:3,5	100:4	21:17
87:11	43:11 44:1	receiving	repair 92:13
proprietary	45:13 46:3	26:20	92:18 93:8
101:16	60:11 69:13	recited 8:2	101:13
Prosecutor's	84:14,14,18	recognize 9:15	102:11
66:15	85:1 95:23	84:15	repaired 19:19
protocol 27:21	96:10 98:22	recommenda	repairing
36:16,17	questionnaire	31:15,20	18:25
protocols 34:6	79:3	35:14 39:19	repairs 101:11
provide 91:4	questions	47:25	101:11
provided 6:22	73:11 77:17	recommenda	repeat 30:2
66:24 74:6,7	quick 24:10	31:19 34:22	replace 29:5
providing	75:13	34:24 37:7	30:11
19:10	quickly 65:17	37:10 41:10	replacement
public 1:12	quite 23:8,12	41:14 79:14	26:13 27:7
2:5 6:3,12	65:9 93:17	79:16 80:2	42:24 69:14
· ·	98:14		
7:7 8:7,8,14	Quorum 7:24	red 48:14	70:9
30:1 64:23	quote 77:2	84:23,24	replacements
105:25 107:6	101:14	85:4,7	69:25
107:20	TOT•T4	reduced 107:8	replacing 30:9
pull 93:4	R	referring	44:19,19
pulled 78:2	R107:1	71:13	64:18
pump 92:16,20	rarely 20:22	regarding	replies 83:16
92:22 93:1,9	Larery CO.ZZ	12:14 83:18	report 12:12
	<u> </u>	<u> </u>	<u> </u>

13:9 14:2	resolution	52:11,15	34:21 36:1
63:13 67:3	13:14,17	53:2,15 56:8	49:5 69:1,22
68:24 70:21	14:2 72:3,14	56:11,16	84:20
71:3,20,21	72:18,21	58:12 59:20	scenario 16:2
73:2,9 76:8	81:6,23	61:20,22	schedule 15:15
98:7	84:12	62:13,24	15:19
reported 107:7	resolved 19:16	63:1 64:3	scheduled 78:3
reporter 1:17	resources 67:4	67:17 68:4	school 33:6
1:18 2:2,3,4	67:4	80:6 90:23	39:4,5 40:24
6:8 29:18,22	respect 9:7,18	95:1,1 97:22	40:25 41:3,6
29:25 107:3	35:2,3,22	98:15 100:10	77:3
107:3,5,5,6	40:24 51:19	100:23	Schultes 15:24
107:17,19,19	54:24 66:5	Riley 17:4	screen 59:10
		Robert 9:5	Sean 66:18
107:20,25 REPORTER'S 6:1	respectable 9:24	roll 7:10 8:5	sean oo: 18
	9:24 respond 95:5	8:6	search 40:4
Reporter (RPR)	resubmit 79:4		
	résumé 44:15	room 7:1 9:10 9:20 67:17	95:18 second 10:11
reports 14:9			
33:9	48:3	82:23	11:21 81:9
representa	résumés 47:24	RPR1:19 107:4	81:25 83:20
12:18 66:17	retire 45:9	Rules 9:6	85:13 88:17
66:19,21,22	retired 45:8	run 35:22	91:16 93:3
representa	return 82:24	running 56:10	102:15,16
13:23	reverse 24:3	runs 16:12	103:21
represented	review 31:14	Rupa 64:11,13	104:15 105:8
41:2	34:4 47:24	65:7	secret 44:4
representing	48:3 57:14	S	secretary 11:8
35:5	reviewed 17:2	Safe 13:3	24:18 41:25
reproduction	17:11 39:18	salute 7:25	42:5,15 48:7
107:23	90:19	8:1	63:24
request 89:12	revisit 20:16	sat 90:15	security 66:8
95:10	46:17	satisfactory	66:18,20,23
required 6:22	revote 88:8	71:8	73:2 78:10
requirement	RFP 89:12	satisfied 88:2	78:10 86:21
77:6	right 11:5,7	saves 86:17	86:22 90:25
requirements	15:1,20,22	saw 61:7 95:2	sedimentation
38:14	18:9 21:18	saw 01.7 93.2 saying 23:18	100:22 101:7
reservoir	22:23 25:8	29:23 33:21	103:18
67:21	27:13 29:10		see 21:15
residents	30:22 31:16	37:19,22,23 37:24 38:1,2	27:10,12
36:20	32:1,8 33:3	40:9 46:4	37:15 43:4
resigned 64:20	33:25 34:1	51:24 53:3	59:16 62:7
Resolicit	34:25 39:25	70:1 74:3	65:8 69:1
82:11	47:5,12	90:16	73:1 78:15
resoliciting	48:18 50:14	says 20:15	82:25 83:1
84:6	51:17,23	says ZU:IJ	93:5 95:25
	I	l	I

seeing 60:1	simultaneo	76:19 , 22	68:3,9 73:13
78:14	16:21	77:1 78:19	74:13 79:2
seen 38:20	sir7:13 10:15	78:22 79:1,7	86:21 90:5
41:1 58:7	14:7 22:5	79:15,19,25	specific 12:12
80:8	36:11,13	80:4 82:18	spoke 78:25
send 50:5 59:2	69:9 73:4	83:3,13	spot 14:13
sending 47:8	80:15 104:1	84:15,22	standby 92:23
sent 7:3 50:7	Siracusa 89:22	85:9 86:1,2	start 35:20
52:10,14,19	90:10,11,16	86:5,7,13,19	53:24 54:20
52:24 54:9	site 15:25	87:14,20	54:22 97:25
separate	16:13	88:23 89:16	started8:22
102:10	sits 17:13	89:22 90:3,9	stat 48:12
September	situation 16:5	90:12,23	state 2:5 4:1
52:23 57:15	16:15 19:15	91:3 92:15	9:20 14:23
61:24 62:2,5	20:23 35:13	93:11,14,17	17:6 44:21
62:24 , 25	39:18 73:17	93:21,25	66:21 69:20
63:4 67:10	100:5	94:4,7,10,14	70:25 74:3
71:7	situations	94:17 95:4	107:7,20
serious 14:19	31:14 92:24	95:19,21,24	statement 5:4
serve 19:5	99:17	96:9,18 97:1	6:21 8:23
service 92:24	six-inch 92:15	97:6,10,14	States 8:2
96:7,8 101:8	Sixty 75:1,2	97:18,23	statute 34:20
services 84:7	Smith 3:16	99:5,16,21	34:21 35:2,3
86:22 87:5,6	15:17 , 23	100:1,3,11	39:12 40:15
87:12 96:6	18:14,19	100:18	41:8,21,23
session 64:4	20:5,10,13	101:19	42:1,3,8
105:6	20:21 21:3,6	102:12,23	48:23,24
shaft 94:21	21:12,18,22	SOFTWARE 6:4	76:13
100:19,23,25	22:1,9,15,17	solicited 83:4	statutes 13:2
101:2,4,15	22:24 23:4,7	solicitor 3:5	statutory 39:2
101:20,25	23:11,16,23	31:18 39:11	39:23 40:6
shame 45:23	24:4 28:7	solve 97:8	40:10 42:8
shape 21:14	29:13,23	somebody 41:18	42:13,15
Shorthand 2:3	30:3,8 43:17	somewhat 13:2	Stella 3:20
107:5,19	45:6,10	soon 14:2	8:10,11,15
shot 80:23	58:25 60:5,8	sorry 12:21	25:14 34:12
shut 74:9	61:6,11,16	18:11 25:23	62:16,23
shutoffs 73:14	61:19 62:21 63:9 66:16	29:20 45:7	65:18,25,25
74:4		46:10 63:15	stenograph
side 77:3,4 99:6,18	67:22 68:2,5	76:21 speak 9:15	107:8 step 66:12
99:0,18 sides 20:25	68:8 70:15	-	97:4
sides 20:25 significant	70:18 71:15 71:17,19	15:8 67:7 68:1	stop 48:19
67:4 99:23	72:6,24	speaking 29:14	stop 48:19 storm 92:24
67:4 99:25 similar 31:14	75:15,17,21	30:5,13	storm 92:24 story 93:23
60:2 79:21	75:24 76:3,7	64:25 65:22	100:9
00.2 19.21	13.27 10.3,1	07.20 00.22	100.9
	1	I	<u> </u>

	I	1	I
straight17:6	105:22	92:10,12	time 6:16 8:3
struggling	taken 19:12	99:15 100:14	11:1 12:22
75:9	takes 33:21	103:5,11	19:14 20:2
stuck 48:15	talk 30:4 35:9	104:2,22	22:11 23:8
stuff 17:23	36:4 64:12	105:13	23:12,20
78:5	69:1	Thanks 7:22	55:12 57:14
subject 27:4,6	talked 44:10	83:2 88:6	73:13 82:21
107:11,13	68:23 77:25	THAPA 3:22	82:23 83:3,7
<pre>submittal 85:1</pre>	78:1	64:14 65:6	86:15
suggest 38:22	talking8:24	73:8,20,24	timeline 78:1
80:11	39:6 42:17	74:25 75:4	timely 16:17
suggested	42:18,19,21	thing 30:1	16:24
41:16	53:16 55:11	53:12 66:4	times 101:5
superinten	58:2 61:15	68:22 70:18	timing 72:4
33:8 34:22	72:8 94:18	96:19	title 38:7
41:8,9	100:6 101:22	things 9:11	today 30:22
<pre>supervise 36:1</pre>	tank 100:17,19	15:11 38:7	46:6 64:4
supervision	100:22 101:7	43:20 95:5	toes 97:4
107:9,24	101:17	97:12	token 68:21
supply 24:3	103:18	think 13:18,19	told25:14
supposed 52:17	Taylor 13:18	13:21 15:15	34:9 60:16
100:6	team 15:5 78:2	18:8,14	78:24
sure 14:24	78:9 79:8	21:13 25:3	tomorrow 98:9
15:8 16:23	telephone	25:14 27:16	top 86:22
21:16 39:8	12:17 13:10	43:2 46:9,14	total 71:2
43:7 57:6	tell 76:20,23	46:22 47:1	totally 37:21
68:17 71:7	ten 35:6 77:7	50:15 54:7	72:9 100:2
72:16 73:3	term 21:17	60:15,22,25	tours 78:11
87:14 93:17	terminate	64:5,15	township 41:4
99:20	41:18	67:12 69:20	trained 65:18
surprised 56:7	terms 16:5	70:5 71:9,25	transcript 6:7
switch 72:13	19:10 20:6	72:2,13	6:9 107:9 , 23
72:19	37:13	78:13 84:10	transfer 72:3
switched 62:18	tested 50:1	87:20 91:5,8	treasurer2:22
62:23	Thank 8:4 10:3	96:1	11:2,3,4,14
system 86:21	10:22 12:6,9	third 90:13	true 107:9
	14:7,8 18:6	thoroughly	truly 70:9
T	18:7 24:1	79:18	try 15:5 82:14
T107:1,1	34:18 60:10	thought 11:19	trying 16:18
Table 50:2	66:2 69:9	23:15 42:14	22:12 37:16
51:25 60:14	72:25 73:4	42:19 49:17	82:16,19
60:17	74:2 80:15	49:19 54:13	83:12 97:7
tactics 43:6	85:8,10,14	58:2 77:22	101:11
take 12:22	85:19 87:13	78:4 98:23	turn 12:23
37:17 73:2	87:25 88:3	three 26:24	15:7
82:12 105:21	89:5 91:10	tighten 84:9	turned 50:23
			l

	1	1	1
52:1	USTs 72:12	31:22 51:13	we're9:4,5
twice 101:5	usually 29:16	61:9 87:15	11:2 14:15
two 16:21	29:17 33:18	87:17,19	15:1,9 16:15
26:17 38:9	Ut-oh 102:22	89:1	16:23 17:8
44:10 65:1,1	utilities 1:1	voted 30:16	21:13 23:5
65:16 66:20	1:14 2:12	40:5 60:12	28:2,4 30:17
68:5,6,8	3:14 35:2,21	61:2,13,21	30:21 32:18
101:9	utility 84:7	voting 30:21	36:3 37:12
two-fold 95:23	utilize 87:5		37:16 38:10
type 19:21	utilized 20:24	W	38:16,17,18
36:17 47:7	102:1	wait 77:21	39:11 40:9
49:19 87:6		waiting 12:17	42:8,21 44:5
96:19	v	13:10	44:8,24,24
typewritten	vacant 32:9	want 8:22,25	45:1 47:7,10
107:8	Ventnor 18:12	9:15,23	50:14 51:16
	18:21,23,23	15:14 16:19	53:14,16
U	19:3,5 20:1	17:1,5 18:2	55:5 61:3,14
U.S 66:17	22:22 24:3	18:11 20:16	67:12 69:20
Uh-uh 18:5	verse 99:21	27:17 32:4	70:1 73:15
24:14	versions 54:10	36:2 41:17	76:7,7 82:13
ultimately	58:20	43:6 45:21	82:16 83:12
35:15 37:12	versus 55:21	57:24 61:7	84:20 89:14
umbrella 90:24	vice 2:18 11:6	64:12 68:17	95:15,17
understand	VIDEOCONFE	68:17 69:4	96:14 98:9
29:25 30:17	6:4,11	73:2,3 80:18	98:12
38:3 39:9,24	Vince 14:22	89:13 92:14	we've8:5 9:6
99:3	16:8,8 82:25	wanted 14:17	30:15 39:14
understanding	Vincent 3:7	36:19 53:23	44:14 55:11
32:20 36:15	18:10,17	54:20 66:5	66:14 77:21
37:13 38:6	23:2,5,9,14	wants 13:6	86:4 89:19
38:18 53:23	82:22 83:1	wasn't 43:24	96:23 98:8
54:6	violations	54:7 65:12	Wednesday 1:10
unfair 21:8	71:9	69:14	15:3
Unfortunately	Virginia 1:15	water 9:12	week 18:23
65:12	7:1	13:3 19:7,10	19:16,17
United 8:2	visited 93:20	19:12 21:20	38:11 44:16
Unknown 99:9	voice 29:14	23:3,25 99:8	62:19 64:16
unmute 103:7	30:5,13	99:18,23	weeks 44:13
unquote 101:14	64:25 65:22	waterways	65:16
up-to-date	68:3,9 73:13	22:19	welcome 37:9
75:14,20	74:13 79:2	way 17:21,22	37:10 38:23
update 14:17	86:21 90:5	34:17 35:7	went 18:24
usage 21:5,20	99:9	38:21 46:3,5	40:3 87:2,3
22:2	vote 27:24	67:14 90:18	weren't 42:16
use 21:9	28:20,22,23	we'll 46:20	
UST 72:1	29:4 30:19	60:8	64:22 67:16
72.1			When's 62:1
	1	I	I

	I	I	I
whereabouts	51:8,9 54:17	1	3
99:18	55:24 56:2,9	182:13 83:17	30 35:6
WILLIAMS 3:18	57:11,13,17	93:5	
62:4,14 63:3	57:17 58:15	1:30 15:4	4
63:7	58:18,21,23	10 (a) (1) 81:5	40 38:10
WITNESS (ES)	59:7,14,22	81:7,21	401 1:14 6:25
5:3	59:22,25	10 (a) (2) 81:22	
wondering 95:2	61:1,25	81:23	5
words 40:17	62:22 68:11	10 (b) (2) 84:13	
work 11:16	69:12 72:10	85:12 86:4,5	6
15:25 16:3	75:3,24 76:3	10:09 2:6 6:16	6 5:5
16:10,18	77:12 78:21	11 93:5	60 74:25
68:14 76:13	79:1 83:9	11 (a) (1) 88:13	
worked 15:20	86:6 87:17	89:10	7
61:17 84:9	91:8 93:21	11 (c) (1)	
working 12:14	94:7,11,24	102:11	8
16:9,21	94:24 95:19	11:10 106:1	8 5:8
37:12 40:10	95:21 96:2		8th 62:21,25
50:3 65:21	96:13 97:1,9	11th 71:7 12(a) 104:10	9
72:17	98:1,17	' '	
works 15:16,18	105:10	12,000 93:7 15 35:6	964:9
63:18 72:21	year 53:20		915 107:17
78:7	64:21 70:22	15th 62:5,5	
wouldn't 40:13	73:16 87:2	63:4	
write 30:2	89:18 93:24	18 62:6	
wrong 37:6	101:6	18th 62:5 63:4	
wrote 78:16,17	yearly 76:11	63:10	
	96:8	1975 7 : 6	
X	years 19:24	2	
x 5:1	20:19 35:6	2 85:11 88:9	
	60:13 68:24	88:13 89:11	
Y	76:12 77:7	2012 75:23	
ya 82:25 83:1	90:8 98:22	76:4 77:7	
ya'1158:2	101:2,9		
yeah 20:8,20	yellow 48:15	78:20 79:24	
21:21,25	Yep 89:24 90:2	2018 60:24	
23:13,14,16	yesterday	2019 60:21,24	
24:8,11,19	13:11	2021 1:10 6:20	
26:16 27:20	10.11	6:25 64:21	
29:6 30:11	Z	2192424 107:21	
33:22 37:8	zones 78:10,10	22nd 70:22	
38:12 39:16	Zoom 2:23 6:4	231 7:6	
41:12 42:21	6:5 9:16	24,000 102:4	
43:18 48:4	63:15 99:10	25 1:10	
48:10 49:24		25th 6:20,25	
50:4,7,25	0	45:14	
		2nd 62:24	
	I .	1	1