

ATLANTIC CITY
MUNICIPAL UTILITIES AUTHORITY

TRANSCRIPT OF REMOTE PROCEEDINGS

RE: REGULAR MONTHLY MEETING OF THE
ATLANTIC CITY MUNICIPAL UTILITIES AUTHORITY

OPEN SESSION

October 19, 2022
COMMENCING AT 10:00 a.m.
VIA ZOOM VIDEOCONFERENCE

BOARD MEMBERS PRESENT:

GARY L. HILL, Chairman
MOHAMMED DEDAR, Vice Chairman/Deputy
MICHAEL ARMSTRONG, Executive Director
INDIA STILL, Deputy Executive Director
BRUCE WARD, Solicitor
CLAUDE SMITH, Deputy Executive Director of
Engineering
NYNELLE LANGFORD
STEPHANIE DAVIES

ALSO PRESENT:

WASTELLA JOHNSON, Board Secretary
ANITA THAPA
MICHAEL RILEY, ESQUIRE, Board Attorney
WES SWAIN, City Administrator
JAMES RUTALA
ALEX SMITH

STENOGRAPHICALLY REPORTED BY:

WENDY L. WALINSKI, RPR, NJ CCR

- - -

MAGNA LEGAL SERVICES
(866) 624-6221
www.MagnaLS.com

1 CHAIRMAN HILL: Good morning,
2 everybody. Adequate notice of this meeting has been
3 provided as required by law to The Press a list of
4 the regularly scheduled meeting, October 19th, 2022,
5 at 401 North Virginia Avenue, Conference Room,
6 Atlantic City, New Jersey. A copy of said notice
7 was sent to the City Clerk to be posted. All of the
8 aforesaid complies with Chapter 231 of the Laws of
9 1975 known as the Open Meeting Law.

10 We're going to start with our roll
11 call.

12 MS. JOHNSON: Mr. Hill?

13 CHAIRMAN HILL: Present.

14 MS. JOHNSON: Mr. Dedar?

15 MR. DEDAR: Yes.

16 MS. JOHNSON: Mr. Banfield is absent.

17 Ms. Langford?

18 MS. LANGFORD: Here.

19 MS. JOHNSON: Mr. Eccles is absent.

20 Ms. Davies?

21 MS. DAVIES: Yes.

22 MS. JOHNSON: And Mr. Kausar is

23 absent.

24 CHAIRMAN HILL: Right. So all of the
25 board members online of course will be voting today.

1 Okay. We'll do our flag salute.

2 Mr. Dedar, our vice president, could
3 you lead us, please?

4 (The Pledge of Allegiance is
5 recited.)

6 CHAIRMAN HILL: Thank you so much.

7 MR. DEDAR: You're welcome.

8 CHAIRMAN HILL: Okay. Number 4 on
9 the agenda is public participation. I know we have
10 a consultant with us, but anybody else from the
11 public that is either at the MUA offices or have
12 called in?

13 Is there anybody there, Ms. Johnson,
14 for us to hear?

15 MS. JOHNSON: No, no one -- no, no
16 one called in.

17 CHAIRMAN HILL: Okay. So we'll close
18 that part.

19 We're going to be moving on to number
20 5, the two minutes. One is open minutes from last
21 month, and the other is the closed session minutes.
22 We'll start with the open session. We should have
23 gotten those to review, and I'll look for a motion
24 to accept them.

25 MR. DEDAR: Motion.

1 MS. LANGFORD: Motion.

2 CHAIRMAN HILL: Thank you.

3 And a second?

4 MS. LANGFORD: Second.

5 CHAIRMAN HILL: Thank you.

6 Any edits, additions, changes?

7 I don't think that was for us. Okay.

8 All right. No problem. So hearing none, we'll do a
9 roll call for open minutes, which is 5 a. (1).

10 MS. JOHNSON: Yes. Whereas, the MUA
11 held their board meeting on September 21st
12 commencing at 10 a.m.

13 Now therefore be it resolved, it is
14 on this 19th day of October that the board of
15 directors hereby approve the transcription of the
16 open sessions meeting.

17 CHAIRMAN HILL: All right. We had a
18 first and a second, I believe, right, for that?

19 MS. DAVIES: Yes.

20 CHAIRMAN HILL: Yeah. I'm a little
21 behind here.

22 Okay. We'll do roll call.

23 MS. JOHNSON: Mr. Hill?

24 CHAIRMAN HILL: Yes.

25 MS. JOHNSON: Mr. Dedar?

1 MR. DEDAR: Yes.

2 MS. JOHNSON: Ms. Langford?

3 MS. LANGFORD: Yes.

4 MS. JOHNSON: Ms. Davies?

5 MS. DAVIES: Yes.

6 CHAIRMAN HILL: Closed session, I'm
7 assuming that all the board members were able to
8 review and sign off on them at the MUA offices.

9 I know I did, so --

10 MS. JOHNSON: Yes.

11 CHAIRMAN HILL: -- if you did that --
12 Ms. Johnson, we're in good shape for
13 that?

14 MS. JOHNSON: Yes, we are.

15 CHAIRMAN HILL: Okay. Very good.
16 Could we read the resolution for 5 b. (1)?

17 MS. JOHNSON: Whereas, the Atlantic
18 City MUA held their regularly scheduled board
19 meeting on September 21st, 2022 commencing at 10
20 a.m.

21 Now therefore be it resolved, that it
22 is on this 19th day of October 2022 that we hereby
23 approve the transcription of the closed session
24 minutes meeting of the board meeting.

25 CHAIRMAN HILL: Very good. Right.

1 And we all got to review that, so I'll look for a
2 motion to accept.

3 MR. DEDAR: Motion.

4 MS. LANGFORD: Motion.

5 CHAIRMAN HILL: Thank you.

6 And a second?

7 MS. LANGFORD: Second.

8 CHAIRMAN HILL: Very good.

9 Any changes, additions, or deletions
10 should have been done in the office.

11 So we'll call roll call.

12 MS. JOHNSON: Mr. Hill?

13 CHAIRMAN HILL: Yes.

14 MS. JOHNSON: Mr. Dedar?

15 MR. DEDAR: Yes.

16 MS. JOHNSON: Ms. Langford?

17 MS. LANGFORD: Yes.

18 MS. JOHNSON: Ms. Davies?

19 MS. DAVIES: Yes.

20 CHAIRMAN HILL: Thank you very much.

21 I want to welcome Ms. Still to us.

22 She just got onboard. So everybody knows Ms. Still
23 working now at the MUA. I just wanted to say good
24 morning.

25 Okay. We're going to move on to

1 our --

2 MS. STILL: Good morning.

3 CHAIRMAN HILL: Thank you.

4 We're going to move on to our special
5 guest.

6 MR. ARMSTRONG: Mr. Chairman, if I
7 may make a suggestion with respect to everybody and
8 their mics? And I don't know if everybody realizes
9 this. If you mute your mic, you can hold the space
10 key down -- everybody should mute their mic and then
11 hold the space key down while you're talking. Then
12 when you release it, it will go automatically back
13 to being on mute. That way you'll avoid any outside
14 disturbances.

15 MS. JOHNSON: Oh, very good.

16 CHAIRMAN HILL: Okay. Sounds good.

17 We want to -- we want to welcome Mr.
18 Jim Rutala from Rutala Associates. He's one of our
19 consultants trying to look at different ways that we
20 can acquire some funding either through the federal
21 government, grants, et cetera for some of our bigger
22 projects that we're working on.

23 Most of you, I believe, were involved
24 when we hired him and extended his contract. He's
25 done some work preliminarily for us for some of the

1 projects, so I'm going to turn it over to Jim and
2 let him give us kind of an update/hopefully some
3 good news. We'll see.

4 Jim?

5 MR. RUTALA: Okay. Good morning,
6 Chairman and Members of the Board. Everything that
7 I present today I'm going to provide in writing
8 after this meeting so that you'll have copies of an
9 update on all the programs that we're pursuing.

10 We've been working very closely with
11 the DEP. The DEP has received federal
12 infrastructure money that is targeted to two of the
13 priorities for the MUA, one being lead service line
14 replacement and the second being improvements to the
15 treatment plant to address the PFAS issue. And I'll
16 talk about each of those.

17 Regarding the lead service line
18 replacement, the state has \$25 million a year in
19 loan -- in -- I'm sorry -- grant funds, basically a
20 forgivable loan, which really intends to be a grant.
21 Those funds are available on a first-come,
22 first-served basis. So we have been working to
23 basically meet all the requirements of the state in
24 order to get in line for those funds.

25 The -- the lead service line

1 replacement project, based on the estimates received
2 by the MUA's engineers, would have a total cost of
3 \$42.6 million. That is to replace 2372 service
4 lines at a cost of \$18,000 per line. And that's
5 only an estimate at this point. Obviously, this
6 project hasn't been engineered, but that's the
7 numbers that we're working with initially.

8 The financing of this project under
9 the -- the state's program would be as follows: \$5
10 million -- the first \$5 million would be in grant
11 funds or a forgivable loan. The next \$10 million,
12 75 percent of that would be an interest-free loan,
13 and the other 25 percent would be an Ibank loan at a
14 Triple-A market rate, so it's a very low interest
15 rate. And then any additional funds over that first
16 \$15 million would be at 100 percent of Ibank's
17 Triple-A market rate.

18 So this is a significant -- you know,
19 obviously, a significant cost reduction, and the key
20 is to beat everyone else. All the municipalities
21 and MUAs in New Jersey, many of which are dealing
22 with the lead service line issue, are all rushing to
23 get this information in.

24 To that end, today working with the
25 MUA staff we drafted an ordinance, which is a

1 requirement of this program. That ordinance will --
2 will have a public hearing and second reading today
3 at the Atlantic City City Council meeting this
4 afternoon. So that will be one major requirement
5 that is -- that we'll meet for this funding.

6 Secondly, the MUA is going to have to
7 get signed agreements with property owners because
8 obviously, it will be going onto their property to
9 replace these lines, and you must have their --
10 their release and agreement. A draft release and
11 agreement has been provided to the staff, and once
12 this ordinance is passed, that can then be sent to
13 the various property owners.

14 And we need to finalize the
15 environmental design approval for the project, which
16 this ordinance and -- and other things that I
17 originally received from -- from Claude and his
18 staff will meet those requirements. So we're moving
19 quickly to -- to be one of the first municipalities
20 in New Jersey or MUAs in New Jersey to receive these
21 funds from the state, and I think we're in a pretty
22 good position right now. So that's the first
23 project.

24 Questions?

25 CHAIRMAN HILL: Right. Yeah. For

1 that project, you mentioned about the ordinance. So
2 this is first reading tonight?

3 MR. RUTALA: No. Second reading and
4 public hearing.

5 CHAIRMAN HILL: Okay. That means we
6 have support of City Council it seems. I'm assuming
7 we would, so...

8 MR. RUTALA: Yes. Yeah. They've
9 been well briefed, and they're very supportive.

10 CHAIRMAN HILL: Good. Thank you.
11 Anybody else have a question for the
12 first part?

13 MS. THAPA: I do. How much was the
14 cost again, 42.6 million?

15 MR. RUTALA: Yes. That's the
16 estimate.

17 MS. THAPA: Oh, okay. So that's
18 18,000. And how many lines?

19 MR. RUTALA: 2372 services, which
20 have been identified as being lead service lines.

21 MS. THAPA: Is that right, Claude?
22 Is Claude --

23 MR. SMITH: That's the total amount
24 of lines that also include some of the locations
25 that is not fully identified.

1 MS. THAPA: Oh, okay. I guess I got
2 my number wrong then.

3 Okay. Okay. Thank you.

4 MR. RUTALA: Okay? And if there's
5 any adjustments to that, just let us know, and we'll
6 make sure that, you know, the state's advised of any
7 changes.

8 I think everyone realizes this is
9 kind of a fluid situation because, you know, you
10 continue to investigate what lines could be lead
11 service lines. Okay. So that's the first project.

12 The second project is funding for
13 the -- to address the PFAS issue. And we have your
14 feasibility study, which was completed. And that
15 has been submitted to the -- to the state, and we
16 have a -- a pre-application meeting scheduled for
17 October 25th, next week, at 3 p.m. where we'll go
18 over this project.

19 I mean, this is a significant
20 project, over \$100 million potentially, and we want
21 to get insight from the state as to how best they
22 can finance this project and how best we can -- we
23 can move forward for the project.

24 Regarding PFAS-related projects, the
25 state has \$13 million in grant money available each

1 year. For this project, the MUA would -- would
2 qualify for a \$1 million grant for the first \$1
3 million of the project. The next \$10 million of the
4 project is a 75 percent no-interest loan, 25 percent
5 Triple-A market rate loan. The next \$15 million
6 over that is half interest-free loan, half Triple-A
7 market rate, and anything over 25 million is 100
8 percent market rate -- Triple-A market rate through
9 the Ibank.

10 So we will -- we will talk next week
11 to the -- to the staff of the DEP and the Ibank and
12 get additional guidance as to how we can best
13 benefit the MUA on funding of this project.

14 The other thing that we've been doing
15 is both of these projects are significant projects,
16 is we've continued to brief Senator Menendez and
17 Senator Booker and Congressman Van Drew on the
18 project. They're -- all of them have been -- are
19 well advised of the project. They know the
20 significance of it in Atlantic City, and they have
21 opportunities through earmarks to provide funding to
22 leverage this project.

23 So certainly we want to keep them
24 involved and -- because what we're finding is
25 there's -- especially with the infrastructure bill,

1 there's a lot of special funding that's being
2 allocated, and lead service lines and PFAS issues
3 are priorities for -- throughout the country, so
4 there's going to be other opportunities.

5 There will be a federal grant program
6 that will be offered later this year, which we'll be
7 applying for through U.S. EPA for the lead service
8 lines, as well, so -- and that would be a -- a grant
9 program. They offer about \$20 million a year, so
10 you know, a portion of that potentially could go to
11 Atlantic City.

12 Any questions?

13 CHAIRMAN HILL: I want to thank you
14 for your diligence, Jim, and I thank the staff at
15 the MUA for giving him whatever he needs. We need
16 to do this obviously, very vital.

17 A question, Jim, for our legislative
18 representatives. I know you said you're keeping
19 them aware of it. Do you -- you're doing it through
20 their chief of staffs I'm assuming.

21 MR. RUTALA: Yes.

22 CHAIRMAN HILL: Do you send them
23 memos or -- just so we have an idea. How are they
24 being kept informed with our progress?

25 MR. RUTALA: Yeah. Both phone calls

1 and memos. Congressman Van Drew had set up a
2 meeting with the commissioner to talk about the
3 Atlantic City project and other projects. He's
4 actually issued a letter, which I'll send to all of
5 you, indicating the importance of this project. So,
6 you know, they're -- they're all -- you know,
7 they're all advised, and as opportunities arise,
8 they're actually being -- getting more active in the
9 process.

10 CHAIRMAN HILL: That's great.
11 Because when we did the emergency treatment for
12 PFAS, it was vital for our organization to keep in
13 contact with the state officials, which I really
14 believed helped us move things along. So obviously,
15 this is at a bigger level and a higher level and
16 good to hear that.

17 MR. RUTALA: Yes.

18 CHAIRMAN HILL: Does anybody else
19 have a question?

20 Mr. Smith, you're good? You're in
21 this loop, I know that. Everything okay?
22 Questions?

23 MR. SMITH: I'm good.

24 CHAIRMAN HILL: Thank you, Mr.
25 Rutala.

1 MR. RUTALA: Thank you.

2 CHAIRMAN HILL: Okay. We're going to
3 move on then. We will -- the solicitor, Mr. Ward,
4 we'll go into executive session. We have one or two
5 matters to do that. So we'll move right --

6 MS. JOHNSON: Excuse me, Mr. --

7 CHAIRMAN HILL: Excuse me?

8 MS. JOHNSON: Excuse me, Mr. Hill.

9 We do have a visitor, a participant.

10 CHAIRMAN HILL: Okay.

11 MS. JOHNSON: Alex Smith. He's here
12 for one of the abatements. It would be --

13 CHAIRMAN HILL: Okay.

14 MS. JOHNSON: -- listed as 11 c. (9).
15 It's the Transformation Real Estate Developers, 660
16 North Kentucky Avenue.

17 CHAIRMAN HILL: Okay. It was
18 unnecessary for him to come, but he's here.

19 MS. JOHNSON: Right. It was
20 unnecessary, yes. He just -- he just showed.

21 CHAIRMAN HILL: He showed up? Okay.
22 Why don't we then go off of our agenda for a minute?
23 Because there's some conversations there with these
24 reports.

25 Since we're there -- since he's

1 there, we might as well take care of him. So we'll
2 go to -- Board Members and Ms. Johnson, we'll go to
3 11 c., the abatement --

4 MS. JOHNSON: 11 c. -- 11 c. (9).
5 We're going to do all of them or just
6 him?

7 CHAIRMAN HILL: Yeah. Let's -- oh,
8 boy. Let's pull his out so he can speak on that, I
9 think would be the best. And then if he has any --
10 then we can add him back in. We'll do them all at
11 once.

12 Does that make sense?

13 Mr. Ward, is that all right?

14 MR. WARD: That's fine. Yes. If he
15 has a statement, we can listen to his statement.

16 CHAIRMAN HILL: Okay. Right. So
17 we're going to be addressing 11 c. (9), North
18 Kentucky Avenue. Did you say it's -- it's Mr.
19 Shawn -- Mr. Smith? I'm sorry.

20 MS. JOHNSON: Alex Smith.

21 CHAIRMAN HILL: Alex -- Alex Smith.
22 Mr. Smith, are you there?

23 ALEX SMITH: Yes, I am. How are you
24 doing?

25 CHAIRMAN HILL: Good morning. Thank

1 you for coming. And would you like to make a
2 statement concerning your abatement for 660 North
3 Kentucky Avenue?

4 ALEX SMITH: Yes. I think I heard
5 you-all say that it was unnecessary for me to come?

6 MS. JOHNSON: Uh-huh.

7 ALEX SMITH: Because I'm here because
8 I was actually told to come to the board meeting.

9 CHAIRMAN HILL: Well, welcome to the
10 MUA.

11 ALEX SMITH: Yeah. Thanks for the
12 welcome.

13 CHAIRMAN HILL: Okay.

14 ALEX SMITH: I'm here because our
15 business, we purchased 660 North Kentucky from the
16 Atlantic County Sheriff's sale. But prior to
17 purchasing the property, we came here on a number of
18 occasions to check the status to see if there were
19 any outstanding water bill due, but we were
20 actually -- I was actually denied the information
21 that I was in search for prior to purchasing the
22 property.

23 After purchasing the property, a few
24 weeks later we actually gained access to the
25 property. When we got inside the property, the --

1 the tub pipe was burst, and in the vicinity of where
2 the -- the bursted pipe occurred, the floor buckled.

3 So what I did was I -- I called the
4 plumber, and I asked the plumber approximately how
5 long did he think that the water was actually
6 leaking, and he told me based upon the condition and
7 his evaluation, he said the -- the water was leaking
8 like that for months.

9 So when I -- when I finally came
10 here, I was told by the lady that the -- that the
11 water was turned off to the property. She told me
12 that the water was turned off, so when -- and she
13 also sent out one of your guys to actually check the
14 meter. When he came to check the meter, he
15 confirmed that the water was not shut off, that it
16 was still on, and that explains why the water was
17 running and leaking, the pipe was bursted when we
18 gained entry.

19 So to -- to make a long story short,
20 when he opened the water pit, the pit was dry. He
21 told us that the meter was old and they would have
22 to change the meter. So when the -- after the meter
23 was changed, I believe the next day, a few -- maybe
24 about a week or so after we checked the pit, and the
25 pit was full of water, so you-all -- you-all sent

1 out another representative, and he told us that it
2 was -- he said that it was full of water because it
3 was leaking from the stop. And since that time, I
4 don't believe that that problem has been corrected.

5 MR. WARD: Sir, can I ask a question?

6 ALEX SMITH: Sure.

7 MR. WARD: You said you acquired this
8 by a sheriff's sale.

9 Do you know anything about the prior
10 occupant?

11 ALEX SMITH: I don't know anything.

12 Like what?

13 MR. WARD: Like whether they were
14 squatters or, you know, someone -- when you get to a
15 sheriff's sale, a lot of times the property's in a
16 distressed fashion, and sometimes people do things
17 in that -- in properties that are not maintenance,
18 you know, oriented. So I just wondered if you knew
19 anything about any prior occupant?

20 ALEX SMITH: No. We -- we -- no. I
21 didn't know anything about the prior occupants. I
22 just know that they lost the property through
23 foreclosure and it went to sale at the sheriff's.
24 That's all I know. And when we gained entrance, the
25 property was vacant.

1 MR. WARD: Okay.

2 CHAIRMAN HILL: All right. So you're
3 on the list for an abatement for this property. And
4 you -- you apparently took the steps to -- to fix
5 that. You said you had your plumber in there.

6 So what is -- can we pull that
7 resolution, 11 -- I -- it's in our packet; right?

8 MS. JOHNSON: Yes.

9 CHAIRMAN HILL: Let's look at that
10 amount to make sure we're all on the same page.
11 11 c. -- what is it, 11 c. (11)?

12 Hold on. Abatements. There we go.

13 MS. THAPA: The abatement -- the
14 abatement amount is \$1,961.99.

15 MS. JOHNSON: Excuse me, Anita. It's
16 \$1,738.47.

17 CHAIRMAN HILL: Right.

18 MS. JOHNSON: 50/50?

19 CHAIRMAN HILL: 50 percent.

20 MS. THAPA: No. It's -- it's going
21 to be 1961 actually because I did include the
22 penalty there, 100 percent first penalty and 50
23 percent second penalty.

24 MS. JOHNSON: Okay.

25 MS. THAPA: Yeah. I think that

1 number -- I mean, the arrow is -- if you see,
2 it's the bolder one, so it's the 1961.

3 MR. ARMSTRONG: Where are you
4 referring to, Anita? You're saying that 1961 is
5 actually --

6 MS. THAPA: I'm looking at the backup
7 then.

8 MR. DEDAR: Well, this isn't with the
9 final or it's going to be changing again?

10 CHAIRMAN HILL: Right.

11 MS. THAPA: It's -- yeah. It has to
12 be changed. I didn't realize it was -- the
13 resolution says 1738, but usually we would
14 also waive the penalty.

15 CHAIRMAN HILL: Yes.

16 MS. THAPA: First -- I mean, the
17 first penalty 100 percent and 50 percent on the
18 second penalty.

19 CHAIRMAN HILL: So what would our
20 total abatement be for the gentleman if we waived --

21 MS. THAPA: It -- yeah. The
22 resolution has to be changed to 1961.99.

23 CHAIRMAN HILL: 1961.99. Right.
24 Then we better do this separate since there's a
25 change. We can't put this in.

1 MR. WARD: Yeah.

2 CHAIRMAN HILL: Yeah. I believe we
3 should.

4 MR. ARMSTRONG: What would be his
5 balance, Anita, once you abate that much?

6 MS. THAPA: Right now his balance is
7 4,404. So with that, it would be about 2600. And
8 the balance -- I believe he had requested the
9 install -- I did mention to him -- I don't know if
10 he will agree with that or not, but I did mention to
11 him we can offer him or the, you know, owner 12
12 months interest free plan, so that would be about
13 221 a month.

14 CHAIRMAN HILL: Right. We -- we can
15 do that, and we've done that before in the past for
16 a bigger -- a bigger bill.

17 ALEX SMITH: I've been paying 471 a
18 month.

19 CHAIRMAN HILL: Right. I do have a
20 question before we move on this.

21 So the meter now is working correctly
22 at that property?

23 MS. THAPA: I think so.

24 ALEX SMITH: To my -- to my
25 understanding, the -- the pit is still full of

1 water, and I was told that it was leaking from the
2 stop by one of the guys -- the representative from
3 the water company that came out to check the pit.
4 And from my knowledge, that hasn't been corrected.

5 MR. ARMSTRONG: When is the last time
6 you've seen it full of water, how long ago?

7 ALEX SMITH: Probably maybe three
8 weeks to a month.

9 MR. ARMSTRONG: Okay. We'll get
10 somebody to check it.

11 CHAIRMAN HILL: Right.

12 MS. THAPA: But the usage wise, even
13 though it's leaking, it's not affecting -- it's not
14 going through the meter, so it's not recording any
15 usage.

16 CHAIRMAN HILL: Right.

17 MS. THAPA: So that's why his -- you
18 know, usually, you know, if the usage is high, we
19 don't approve the abatement. But looking at the
20 usage, it's normal now.

21 CHAIRMAN HILL: Uh-huh. So we can
22 make sure we have somebody come out and double-check
23 that property.

24 MS. THAPA: Yes. I had mentioned --
25 I had mentioned that before, so we have to check on

1 that work order.

2 CHAIRMAN HILL: Right. Okay.

3 ALEX SMITH: Can I say something
4 else?

5 MS. JOHNSON: Mr. Smith, Alex Smith
6 would like to speak to the board.

7 ALEX SMITH: So in terms of the
8 abatement, is the abatement for half of the cost
9 that was incurred when we entered the property?
10 Because when -- when I checked originally, the
11 balance was \$5600, and we set up a payment plan of
12 \$470 a month so that they wouldn't shut it off until
13 this -- up until this point. So I was just
14 wondering, you know, is it half of the 56, or is it
15 half of the 4404?

16 MS. THAPA: It depends -- it's half
17 of the -- the excess usage, so we have the whole
18 formula going on here. We usually use the 20
19 quarters average, depending on the 20 quarters
20 average. Unfortunately, I mean, I know you are the
21 new owner. I mean, the old owner didn't apply
22 for -- you know, when the leak happened, the prior
23 owner did not apply for the abatement. I guess, as
24 we know, that the property might be vacant or
25 something like that, so unfortunately, you know,

1 once the new owner comes, usually what happens is
2 like if the title company calls us or something like
3 that, we would provide that information to the title
4 company, and I guess the seller or buyer would
5 settle it right there.

6 But in this event, we did not get
7 anything from the title company. You did mention
8 you had contacted us for the balance.

9 Unfortunately, we do not provide the balance to
10 the -- you know, who is not the owner, but I had
11 mentioned to you, as well, that our information is
12 online, as well. But when somebody calls in, you
13 know, saying -- unless we -- unless we verify the
14 owner, we won't tell the balance. But anybody can
15 look at the balance online though, like you do as
16 property taxes, every information -- as long as you
17 know the location or account number, the balance is
18 available on our website online.

19 ALEX SMITH: Oh, okay.

20 MR. ARMSTRONG: And do you understand
21 what she means by 50 percent of the excess on your
22 bill? And I think that's why there's a little bit
23 of confusion as to why it's not half of the 5600,
24 because the only thing that is at issue is your
25 excess.

1 And, Anita, how much was the excess?

2 MS. THAPA: Excess -- let me -- I
3 have to pull that up. There's a flat fee involved.

4 MR. ARMSTRONG: Right. So you --
5 obviously, you're not disputing the flat fee and
6 what gallons you received with the flat fee. You're
7 just disputing the excess and, you know, the
8 overage.

9 So what the abatement is -- you're
10 getting is the benefit of 50 percent off the excess.

11 ALEX SMITH: Okay.

12 MR. ARMSTRONG: All right?

13 ALEX SMITH: So one more question. I
14 appreciate the -- the amount that you-all are going
15 to give us for the abatement, but I -- I was told
16 about a forgiveness list. Is that a possibility?

17 MR. ARMSTRONG: I'm not familiar
18 with --

19 CHAIRMAN HILL: Is that through the
20 city? It wouldn't be -- not through us. We've
21 never had a forgiveness list.

22 MR. ARMSTRONG: No. This is the only
23 process that we have.

24 CHAIRMAN HILL: Right.

25 ALEX SMITH: Oh, okay. Somebody --

1 somebody outside told me about like some people were
2 added to like the forgiveness list with outstanding
3 water bills due, and I just --

4 MR. ARMSTRONG: That's -- you're
5 probably talking about what was related to the state
6 during COVID.

7 CHAIRMAN HILL: Right. Right.

8 ALEX SMITH: Oh, okay.

9 MR. ARMSTRONG: That was a program.
10 I think it's -- I think it's expired though.

11 ALEX SMITH: Oh, okay. Okay.

12 MR. ARMSTRONG: All right.

13 CHAIRMAN HILL: Yeah. Yeah. Because
14 I -- I mean, I'm here like 15 years. We've never
15 had that, so I think he might be -- I think you
16 might be talking about that from the federal
17 government, which doesn't apply in this case, sir.
18 Yeah.

19 ALEX SMITH: Oh, okay.

20 CHAIRMAN HILL: Okay?

21 ALEX SMITH: Okay. No problem.

22 CHAIRMAN HILL: So -- no. But thank
23 you. That's -- yeah.

24 ALEX SMITH: Thank you.

25 CHAIRMAN HILL: Okay. Now, we're

1 going to move -- I think we're going to now address
2 this resolution separately than the other
3 abatements, board members, because it is a little
4 bit unique.

5 So we're going to -- I'm going to ask
6 Ms. Johnson if you could read resolution 11 c. (9)
7 with the adjusted numbers that we got from Ms.
8 Thapa.

9 MS. JOHNSON: Yes. Whereas
10 Resolution 395 of 1994 provides for rules, rates,
11 and regulations governing the assessment and
12 collection of water rates.

13 Whereas the property owned by
14 Transformation Real Estate Developers located at 660
15 North Kentucky Avenue experienced a leak.

16 Be it further resolved that the
17 charges totaling \$1,961.99 hereby be abated.

18 CHAIRMAN HILL: Do we want to include
19 the month -- we don't need to include the monthly
20 charge in this I guess? We know what it is, right,
21 Anita, or do you want to put it in the resolution?

22 MS. THAPA: Yes. But if he -- if
23 he's requesting for the interest-free, I believe
24 he --

25 CHAIRMAN HILL: Sir, you want the

1 interest-free payment plan?

2 ALEX SMITH: Yes. Yes, sir.

3 CHAIRMAN HILL: Okay. Can we just
4 add that line to that -- to the resolution, so it's
5 official? Okay?

6 All right. So I'll move this
7 resolution.

8 Do I have a second?

9 MR. DEDAR: I --

10 MS. LANGFORD: Second.

11 MR. DEDAR: -- second.

12 CHAIRMAN HILL: Thank you.

13 Any other questions, concerns,
14 additions, or deletions? Okay.

15 MR. DEDAR: Mr. Chairman, I have one
16 question real quick --

17 CHAIRMAN HILL: Yes, sir, Mr. Dedar.

18 MR. DEDAR: -- for Ms. Anita. I want
19 to make sure it's my understanding, so if somebody
20 has a previous owner and he has a previous
21 balance --

22 MS. THAPA: Uh-huh.

23 MR. DEDAR: -- maybe some person does
24 not know. Because if you take the real estate
25 house, they disclose everything on the closing

1 cover. But if you buy from the auction, some like
2 county auction or online auction, and the person who
3 is buying, they don't have access to you guys
4 because we are not supposed to have personal
5 confidence. This is the person I'm providing. Like
6 you already mentioned, online they can check it out.
7 So it's still the new owner, they're like -- they
8 have to pay the previous balance?

9 MS. THAPA: Yes. Because we go by
10 the block and lot. The balance is carried forward.

11 MR. DEDAR: Oh, okay. So when the
12 new owner come in, he carry like previous owner, all
13 kinds of stuff, right, whatever the deal --

14 MS. THAPA: Yes. Yes. Usually what
15 happens is like if it's -- this -- like I know he
16 had mentioned about the tax lien. We try to --
17 obviously, you know, within those last two years,
18 you recall we didn't -- be able to do the lien on
19 this property.

20 If a lien was to happen, usually the
21 city will have this information and --

22 MR. DEDAR: Right.

23 MS. THAPA: They will have the
24 information --

25 MR. DEDAR: And the title company

1 should get it. Yeah. I get it.

2 MS. THAPA: Yes.

3 MR. DEDAR: Thank you.

4 MS. THAPA: That's the only reason
5 why.

6 MR. ARMSTRONG: 99 percent of the
7 time, though, it's paid by the previous owner.

8 CHAIRMAN HILL: Right. Right.

9 MR. ARMSTRONG: Because it goes to --

10 MR. DEDAR: Right. Right. Right.

11 MR. ARMSTRONG: -- closing, you know.
12 It's just in these unique cases where it's picked up
13 at an auction, but it is still online. And we're
14 working out some arrangements with the city to be
15 able to provide that information in advance. We've
16 been talking and working with the city, and quite
17 frankly, the city should, before they put them on
18 auction --

19 CHAIRMAN HILL: Yeah.

20 MR. ARMSTRONG: -- you know, obtain a
21 list of any outstanding and -- and list that along
22 with the property at the time because it's an
23 ongoing issue for the city really at auction. So
24 it's easier for the city to -- to get that
25 information from us and while they're placing it on

1 auction, and then, you know, the potential bidder
2 would be aware that that cost exists.

3 But in most cases, the seller -- when
4 you're at closing with the seller, the seller is
5 responsible for satisfying any outstanding costs
6 prior to making the sale to a potential buyer.

7 CHAIRMAN HILL: Right. Any other
8 questions?

9 Okay. Hearing none, we'll move on a
10 vote for this resolution.

11 Roll call, please.

12 MS. JOHNSON: Mr. Hill?

13 CHAIRMAN HILL: Yes.

14 MS. JOHNSON: Mr. Dedar?

15 MR. DEDAR: Yes.

16 MS. JOHNSON: Ms. Langford?

17 MS. LANGFORD: Yes.

18 MS. JOHNSON: Ms. Davies?

19 MS. DAVIES: I'm going to abstain.

20 CHAIRMAN HILL: Okay. No problem.

21 We wish you well, sir. Thank you --

22 ALEX SMITH: Thank you.

23 CHAIRMAN HILL: Thank you for
24 reinvesting in Atlantic City.

25 ALEX SMITH: Yes, sir. You're

1 welcome. Thank you.

2 CHAIRMAN HILL: Okay. Okay. I think
3 what we'll do is we might as well deal with 11 c.,
4 all the other abatements, get them out of the way.
5 Again, if there's a board member who has a conflict
6 with one of them, please let us know when we go to
7 vote.

8 So we don't need to go through every
9 single detail, but you do need to read the
10 resolution starting with 11 c. (1), obviously
11 eliminating 9 and adding 10 and 11 to our list,
12 please.

13 So take a deep breath, Ms. Johnson.
14 Are we ready?

15 MS. JOHNSON: Yes. One second. 11
16 c. (1). I'm missing 11 c. (1). One second.

17 CHAIRMAN HILL: Yes.

18 MS. JOHNSON: Okay. I don't have
19 that for some reason.

20 CHAIRMAN HILL: Okay.

21 MS. JOHNSON: Here it is. 11 c. (1).
22 Okay.

23 CHAIRMAN HILL: Right. 360. Right.
24 Okay.

25 MS. JOHNSON: Okay. So you want me

1 to read the name, the property address, and the
2 amount?

3 CHAIRMAN HILL: That's fine. Yes.
4 Resolution for abatements, right.

5 MS. JOHNSON: Okay. Resolution for
6 David Geraci, property address 2 North Plaza Place,
7 the amount \$576.13. That's resolution 11 c. (1).

8 CHAIRMAN HILL: Correct.

9 MS. JOHNSON: The next one?

10 CHAIRMAN HILL: Yes, please.

11 MS. JOHNSON: Phu, Nhan, Hannah T.
12 Huynh.

13 CHAIRMAN HILL: Good job.

14 MS. JOHNSON: Property address 4022
15 Ventnor Avenue, the amount \$494.21.

16 CHAIRMAN HILL: Right.

17 MS. JOHNSON: Now, can I ask Anita a
18 question? Because she indicated that the last
19 resolutions were incorrect in the amounts. So,
20 Anita, please make sure that I'm mentioning the
21 correct amount. Resolution 11 c. (3), Dr. --

22 MS. THAPA: It would be --

23 MR. ARMSTRONG: Can I make a
24 suggestion then if that's the case? Maybe we come
25 back to this and let Anita look through them while

1 we're --

2 Anita, is that better? Do you want
3 to verify them?

4 MS. THAPA: Actually, yeah. I'm
5 looking at it. I see one.

6 MR. ARMSTRONG: Do you want to take
7 the time --

8 MS. THAPA: It's because -- I think
9 the only difference is the penalty one is not
10 included on the resolution, so that's the only
11 problem.

12 MR. ARMSTRONG: Do you want to look
13 at it --

14 MS. THAPA: So far 2 is correct.

15 CHAIRMAN HILL: Well, we can't --

16 MR. ARMSTRONG: Are you satisfied
17 that they can move forward and vote on it now?

18 MS. THAPA: Yes. Yes.

19 MR. ARMSTRONG: Or do you want --
20 okay.

21 MS. THAPA: I have the document right
22 here. So we could move forward.

23 CHAIRMAN HILL: Okay.

24 MS. THAPA: And now for this one, 11
25 c. (3), the amount is 1,347.09.

1 MS. JOHNSON: Okay.

2 CHAIRMAN HILL: That is -- there is a
3 change on that one.

4 MS. JOHNSON: Yes.

5 MR. ARMSTRONG: But one thing,
6 and due to my past experience, I know the court
7 reporter has a question about this, number 2, when
8 you said Phu, Nhan, Hannah, and I can't go through
9 it like you, Stella, but I'm sure the court reporter
10 wants to know how that's spelled.

11 MS. JOHNSON: Yes. I sent her a
12 board package.

13 MR. ARMSTRONG: Oh, good.

14 MS. JOHNSON: So she has it.

15 MR. ARMSTRONG: Okay. Good. All
16 right.

17 CHAIRMAN HILL: Okay.

18 MS. JOHNSON: Yes.

19 CHAIRMAN HILL: So, Anita, as we go
20 through this now, let's just double-check that
21 you're satisfied so we -- okay?

22 MS. THAPA: Yes.

23 CHAIRMAN HILL: All right. So then
24 we're at 11 c. (3) I guess.

25 MS. JOHNSON: Okay. Sung M. Ji

1 located 1312 Atlantic Avenue, the amount \$1,676.07.

2 MS. THAPA: That would be wrong, as
3 well.

4 MS. JOHNSON: \$1,760.56?

5 MS. THAPA: Correct. Uh-huh.

6 MS. JOHNSON: Okay. So, Anita, you
7 say the amount. I'll give the name and the address.

8 MS. THAPA: Okay.

9 MS. JOHNSON: Resolution 11 c. (5),
10 Elizabeth A. Johnson located 12 North Plaza Place.

11 The amount is?

12 MS. THAPA: 2,000 -- 208.54.

13 MS. JOHNSON: Resolution 11 --

14 CHAIRMAN HILL: Excuse me. Excuse
15 me. Did we skip 4?

16 MS. JOHNSON: No.

17 CHAIRMAN HILL: Or is that --

18 Okay. All right. No. I'm sorry.

19 Go ahead.

20 MS. JOHNSON: 11 (6) c., Mel 523 LLC,
21 located --

22 MS. THAPA: 700 --

23 MS. JOHNSON: -- 529 Melrose Avenue.

24 The amount?

25 MS. THAPA: \$732.84.

1 MS. JOHNSON: Resolution 11 c. (7),
2 PA 348 LLC company located 348 North Pennsylvania
3 Avenue.

4 The amount is?

5 MS. THAPA: 766.28.

6 MS. JOHNSON: Okay. Resolution 11 c.
7 (8), company RPS LLC located at 606 North Indiana
8 Avenue.

9 The amount is?

10 MS. THAPA: 170 -- 175.16.

11 MS. JOHNSON: And last, Resolution --
12 no. I'm sorry. Not last. 11 c. --

13 MR. WARD: (10).

14 CHAIRMAN HILL: (10).

15 MS. JOHNSON: Vets Pennsylvania 360
16 LLC company located at 28 North Maryland Avenue.

17 And the amount is?

18 MS. THAPA: \$879.87.

19 MS. JOHNSON: The last one.

20 Resolution 11 c. (11), company Vets PA 360 LLC
21 located at 360 North Pennsylvania Avenue.

22 And the amount is?

23 MS. THAPA: \$447.94.

24 MS. JOHNSON: And that completes the
25 abatements.

1 CHAIRMAN HILL: Okay. Thank you.

2 Do we have a motion to accept the
3 abatements? We did already. I'm sorry.

4 Anybody have a question? My question
5 is: Anita, all of the changes are basically due to
6 penalties, correct, or --

7 MS. THAPA: Yes. What happens is
8 like when you start --

9 CHAIRMAN HILL: Just to make sure.

10 MS. THAPA: -- penalties, you know,
11 the number is there on the backup.

12 You do provide the backup to the --

13 MS. JOHNSON: Yes.

14 MS. THAPA: In the package; right?
15 It's just that --

16 MS. JOHNSON: Yes.

17 MS. THAPA: -- the arrow was -- I
18 guess Stella didn't realize the arrow, but -- well,
19 I didn't realize the arrow was there, the 50 percent
20 penalty, but we do give them --

21 CHAIRMAN HILL: Right.

22 MS. THAPA: -- 100 percent penalty in
23 the -- for the first penalty. So that's the only
24 reason why some of them are --

25 CHAIRMAN HILL: Right.

1 MS. THAPA: -- different other than
2 the resolution.

3 CHAIRMAN HILL: Okay. Very good.

4 MS. DAVIES: I have a question.

5 CHAIRMAN HILL: Sure.

6 MS. DAVIES: Is the 525 Melrose, is
7 that the furniture store, Mel's?

8 CHAIRMAN HILL: Melrose?

9 MS. THAPA: They have quite a few
10 abatements this time. I'm not sure.

11 MR. WARD: Mel's is on Atlantic
12 Avenue; right?

13 MS. DAVIES: Yeah, but what's the --
14 what's the little alley that runs on the side of
15 there? That's -- that's Congress, though; right?

16 MR. WARD: I don't know. I don't
17 know that one.

18 MS. DAVIES: I just need to make
19 sure.

20 CHAIRMAN HILL: Uh-huh.

21 MS. DAVIES: It might be Congress
22 Avenue that runs on the side of Mel's.

23 CHAIRMAN HILL: Yeah. I don't -- I
24 think Melrose -- I don't think that's Melrose.
25 Melrose is --

1 MS. DAVIES: Okay. Okay.

2 CHAIRMAN HILL: Yes. But I
3 understand your question. Yeah.

4 But this is -- because Mel's is on
5 Atlantic Avenue, correct? Yeah.

6 MS. DAVIES: Yes, but there's a
7 little street, but I think that's Congress Avenue
8 that runs on the side of it. I just wanted to make
9 sure.

10 CHAIRMAN HILL: Okay. Very good.
11 Thank you.

12 Okay. So hearing no other questions,
13 we'll take a roll call on that, please.

14 MS. JOHNSON: Yes. Mr. Hill?

15 CHAIRMAN HILL: Yes.

16 MS. JOHNSON: Mr. Dedar?

17 MR. DEDAR: Yes.

18 MS. JOHNSON: Ms. Langford?

19 MS. LANGFORD: Yes.

20 MS. JOHNSON: Ms. Davies?

21 MS. DAVIES: Yes, but I'm just
22 abstaining on the one for -- I think it's (9).

23 CHAIRMAN HILL: Right.

24 MS. JOHNSON: 11 c. (9).

25 CHAIRMAN HILL: Which we did before.

1 Right.

2 MS. DAVIES: Which we did before.

3 MS. JOHNSON: Oh, okay. Yes.

4 CHAIRMAN HILL: Okay. Yeah. Very
5 good. But, Ms. Davies, so you're voting though an
6 affirmative for the rest of the abatements?

7 MS. DAVIES: Yes.

8 CHAIRMAN HILL: That's what I
9 thought.

10 MS. JOHNSON: Thank you.

11 CHAIRMAN HILL: Very good. Thank
12 you. So that passes.

13 Okay, guys. Let's move on to our
14 committee reports. We're going to go back to the
15 original agenda. We'll discuss some other items in
16 closed session.

17 Committee reports, engineering
18 committee, you should have received an engineer
19 status report. It's very detailed. Thank you,
20 Claude. It's just, again, we've been incorporating
21 this into our meeting so people can read ahead of
22 time these are the projects we're doing, this is how
23 much, where our status is.

24 Do you want to highlight anything in
25 particular, Mr. Smith?

1 MR. SMITH: Nothing in particular on
2 the -- the actual engineering report.

3 MR. ARMSTRONG: Well, why don't you
4 speak to the status of the roofing at the plant,
5 though, since that --

6 CHAIRMAN HILL: That was -- that was
7 going to be my question, right.

8 MR. SMITH: Well, if you notice on
9 the agenda, there's a rebid for that particular
10 project. We did actually put out a -- an
11 advertisement for proposals or bids for that
12 particular project. We did not receive any, so we
13 are actually going to be rebidding that particular
14 item. And it's -- it is actually on the agenda.
15 It's 11 b. (1).

16 CHAIRMAN HILL: Right. Yeah.
17 Because we've really got to move on that, but we
18 need somebody to do the work, so...

19 MR. ARMSTRONG: Yeah. Is it going --
20 is there any particular changes that are going to be
21 done to the bid as a result of resubmitting, or it's
22 just going to be put out again as is?

23 MR. SMITH: It's just going to be put
24 out again. We -- we actually asked Remington &
25 Vernick to query some of the contractors that

1 actually picked up proposals. We got a vary of
2 responses in regards to why they did not actually
3 put out a bid. Nothing that was actually responded
4 to mentioned about the -- the -- the package itself
5 in terms of how the bid was actually presented and
6 what was being requested in regards to the bid.

7 Some just had a misinterpretation of
8 what the work was. One particular contractor said
9 they were so busy that they could not put a -- put a
10 bid in. But nothing actually was in a negative form
11 with regards to what the bid package was and the
12 proposal that was being requested.

13 CHAIRMAN HILL: We will be meeting --
14 the engineering committee will be meeting next
15 month, and we'll go through some of these projects a
16 little bit more in depth. Mr. Eccles is not
17 onboard, but he is on that committee.

18 Anybody else have a question for Mr.
19 Smith?

20 MR. SMITH: Let me just continue.
21 Now, the scenario is that if we -- when we put this
22 bid out again and we do not get any responses, we
23 can actually approach a contractor of our choice to
24 negotiate --

25 CHAIRMAN HILL: Right.

1 MR. SMITH: -- in regards to work
2 that needs to be done.

3 CHAIRMAN HILL: Right. Because we
4 don't want to delay this anymore. Right.

5 MR. SMITH: That's not the purpose.
6 The thing is that we do have to put a bid out.

7 CHAIRMAN HILL: Oh. I understand
8 that. No. I agree. Yeah.

9 MR. SMITH: Right. Right. So --

10 CHAIRMAN HILL: But, I mean, if we
11 need -- if we need to take the next step, is what
12 I'm saying, Claude.

13 MR. SMITH: I'm just informing you of
14 what we have to do and what we can do.

15 CHAIRMAN HILL: Right. I've got it.

16 MR. SMITH: Okay.

17 CHAIRMAN HILL: Okay? All right.

18 Then we're going to move on with our reports for
19 personnel committee, the new hirees, and that would
20 be under 8 b.

21 Mr. Dedar, would you like to speak on
22 that?

23 MR. DEDAR: Yes, Mr. Chairman. I
24 think that Mr. Mike will be explaining what's going
25 on.

1 CHAIRMAN HILL: Okay. Very good.

2 Thank you.

3 Mr. Armstrong?

4 MR. ARMSTRONG: Pretty much during
5 our meeting, we -- a couple things happened. We
6 advised the committee that we have somewhat of a
7 crisis with respect to losing operators. We're --
8 we lost another operator to American Water.

9 So we're -- at some point, we're
10 going to have to have some discussions. I don't
11 want to go into detail here. Mike Riley is in the
12 conference room. He's going to go into discussion
13 because we're in union negotiations, so I don't want
14 to go too far in detail as to what our strategy
15 would be with respect to addressing that concern.
16 So we'll pick up on that.

17 We're also in the process of
18 interviewing and replacing individuals who are no
19 longer with the authority or for positions that are
20 vacant, and there's a desperate need to fill those
21 positions. I've sent more than, I think it's at
22 least 10 waivers, at the very least 10 waivers to
23 the state, all -- all of which have been approved to
24 hire new employees.

25 But that's pretty much, you know --

1 the issues right now is trying to address replacing
2 some of the individuals that we've lost over the
3 last 30 days since we reported last month.

4 CHAIRMAN HILL: Right. And I wanted
5 to thank the state. They've been very quick on
6 responding to the waivers.

7 MR. ARMSTRONG: Yes.

8 CHAIRMAN HILL: And I know I review
9 them, as well. And I -- and I thank the state for
10 that because it's vital for our operations.

11 MR. ARMSTRONG: Right.

12 CHAIRMAN HILL: So we'll talk a
13 little bit more about that in closed session. I
14 think I know what you're referring to, so I think
15 that will be good for everybody to hear.

16 Budget committee, this is the budget
17 time for the MUA. Mr. Banfield is chairman of that
18 committee. He is not here today.

19 Is Ms. Davies part of that committee,
20 I believe?

21 MS. LANGFORD: No. No. I am.

22 CHAIRMAN HILL: Oh, I'm sorry, Mrs.
23 Langford.

24 Would you like to just speak on that?
25 I know we have an original -- you know, a proposal

1 in front of us today. Ms. Langford?

2 MS. LANGFORD: Very detailed. Too
3 detailed to go into.

4 CHAIRMAN HILL: Exactly. You've got
5 it.

6 MS. LANGFORD: You know, I'll leave
7 it to the experts. Anita, you know, great meeting,
8 you know, two-part meeting, as a matter of fact,
9 couldn't even do it in one time, so just a lot of
10 detail, a lot of detail. But I think, you know,
11 Anita did a great job, and you know, putting it all
12 together with some Crazy Glue and some tape, and --
13 so hopefully it works.

14 CHAIRMAN HILL: Right.

15 Anita, would you like to speak on
16 this in general terms?

17 MS. THAPA: Probably because -- you
18 know, before we approve -- you know, I'll share my
19 screen for the presentation. If there's -- you
20 know, or do you want me to do it now since you're --

21 MR. ARMSTRONG: It's on -- it's on
22 item 11 d.

23 CHAIRMAN HILL: Right. We might as
24 well wait. We can wait until then unless Ms.
25 Langford would like us to proceed now.

1 MS. LANGFORD: No. You know,
2 whatever works. It's fine. I'm fine.

3 CHAIRMAN HILL: Okay. Right. Well,
4 we'll do that under 11 d. then. Thank you.

5 MS. THAPA: Okay.

6 CHAIRMAN HILL: And being on the
7 budget committee for many years, thank you, Ms.
8 Langford. Not -- not a lot of fun. That's not a
9 lot of fun. I get it.

10 Okay. We're going to be moving on to
11 our executive director's report by Mr. Armstrong.
12 Some of these things we -- we'll -- we discussed
13 prior. There's some new information. There's a
14 proclamation that just came onboard early this
15 morning. We'll start with personnel matters. Of
16 course we'll be in executive session.

17 So we'll start with, Mr. Armstrong, I
18 guess with 9, do you want to start with (2) or (3)?

19 MR. ARMSTRONG: Yes. (2) --

20 CHAIRMAN HILL: Okay.

21 MR. ARMSTRONG: -- I guess just a
22 general request that we be allowed to send out the
23 request for -- for proposals for professional
24 services and any other contract services that are
25 required in an upcoming year. Just routine.

1 CHAIRMAN HILL: Got you.

2 MR. ARMSTRONG: We have a lot of
3 contracts that are expiring at the end of the year.

4 CHAIRMAN HILL: Right.

5 MR. ARMSTRONG: So we're going to
6 have to start to get out our requests for proposals
7 so that we can get some responses back in for
8 professional services, the typical, insurance, legal
9 services, you know, financial services,
10 accounting -- well, accounting we've done -- we did
11 a month ago, but any -- that's why I put "and any
12 other service that we deem necessary."

13 And then when we get the responses
14 back, we intend to put a date of somewhere around
15 the first week in November we'll have it ready for
16 you to vote on at the meeting in November.

17 CHAIRMAN HILL: Those services, those
18 contracts I believe all expire December 31 or
19 January 31?

20 MR. ARMSTRONG: Some of them -- it
21 depends.

22 CHAIRMAN HILL: Right.

23 MR. ARMSTRONG: Because, you know,
24 normally they should expire at the end of -- because
25 you do your year starting in February.

1 CHAIRMAN HILL: Correct.

2 MR. ARMSTRONG: It probably would be
3 a good idea to have them expire at the end of
4 February because then you'll reorg --

5 CHAIRMAN HILL: Right.

6 MR. ARMSTRONG: -- and then you can
7 have them start March 1st.

8 CHAIRMAN HILL: Right.

9 MR. ARMSTRONG: But a few years back,
10 two or three years back, we started changing them,
11 different contracts, and then the state told us we
12 couldn't enter into any new contracts because there
13 was a moratorium so that no one had contracts for a
14 while, and then the state said, okay. You can do
15 contracts, but that was near the end of last year.

16 So all the contracts aren't on the
17 same date for the most part. So we're trying to
18 really, I mean, get them to where they're consistent
19 and they run the same term, and normally the process
20 is that you enter into these contracts -- certain
21 professional contracts at reorg, you know.

22 CHAIRMAN HILL: Right. That's what
23 we've done. Yeah.

24 MR. ARMSTRONG: Yeah. Yeah. For
25 various reasons, COVID, like I said, the moratorium,

1 other, you know, reasons, they're just off track.
2 The contracts are inconsistent. So what you -- what
3 you could potentially do to get it back on track is
4 when you give these contracts, you can either say
5 those whose contracts started on March 1st, don't
6 put those out again. Put those out to take place
7 say in January; right? And then those whose
8 contract expired between now and the end of the
9 year, you could have it run -- if you don't want it
10 to run with a fiscal year, you can have it run with
11 the -- with the board terms or the board's --
12 board's years, you know, as opposed to the fiscal
13 year.

14 But some of them should run with the
15 fiscal years. For example, like the insurance
16 contracts run on a fiscal year, so the broker should
17 run consistent with that insurance contract. We
18 just need to look at it and make a determination
19 which ones -- you know, as opposed to say lawyers'
20 contracts and financial advisors' contracts and how
21 it should run. It may be best for the financial
22 advisors' contracts to run with the fiscal year,
23 so...

24 CHAIRMAN HILL: Right. Because we
25 don't want a situation where in particular the

1 insurance, you know -- we want to make sure --

2 MR. ARMSTRONG: Right.

3 CHAIRMAN HILL: -- we get it done way
4 ahead of time to make sure we're in good standing.

5 MR. ARMSTRONG: Yeah. While you're
6 on that point, too, if possible, the -- running the
7 insurance contract consistent with the JIF
8 contract -- because the JIF contract is for three
9 years, but the broker's contract is only for a year,
10 and the broker is responsible for securing that JIF
11 contract and monitoring that contract for us. So if
12 it's possible -- there's two more years left on our
13 JIF contract. If we can do legally up to two years,
14 that's something Bruce would have to let me know,
15 for the brokers' contract, it would be probably much
16 easier to have a broker for the balance of the JIF
17 contract. Because they're really not going to do
18 anything because we're already set with our contract
19 with the JIF other than to be our middle person to
20 process and ask -- answer questions, you know,
21 between us and the JIF.

22 But in terms of the -- there's no
23 responsibility to go out and secure any insurance
24 policies between now and the time that the JIF
25 policy expires in two years. So we're just really

1 looking for a broker to act as the middle person
2 between us and the JIF in the interim until that
3 policy expires.

4 So if we -- I would recommend that if
5 we can go out for a broker for the max of two years,
6 then we -- we -- we should do that. But we just
7 need Bruce to look at it legally and say if it --
8 you know, that can be done up to two years. I mean,
9 we could present it to you up to two years, and if
10 you decide you want to do a year, you could still do
11 a year, but a least you know at the time that it
12 could be up to two years, if you so choose. Okay?

13 CHAIRMAN HILL: Bruce, will you look
14 into that for us so we can --

15 MR. WARD: Oh, yes.

16 CHAIRMAN HILL: I think it would make
17 things more consistent in my opinion, but...

18 Okay.

19 MR. ARMSTRONG: Then there's the --

20 CHAIRMAN HILL: So that's the
21 contracts.

22 Proclamation? Yeah.

23 MR. ARMSTRONG: Yeah. I have been
24 advised -- well, you know what? Nynell, it's
25 probably better if you speak to this one because

1 you're more familiar with Mr. Davis than I am. Do
2 you want --

3 MS. LANGFORD: Okay. Yes.
4 Unfortunately, Elwood Davis, an inlaw of mine,
5 passed away, gosh, it was a week ago Sunday. Mr.
6 Davis is now relocated down in North Carolina. And,
7 you know, he served in a big role for years over
8 here at the MUA, so I reached out to Mike to, you
9 know, let him know of the passing and to see if, you
10 know, we could --

11 CHAIRMAN HILL: Right.

12 MS. LANGFORD: -- get some type of
13 proclamation in for the family, and you know, Mike
14 was quick on it and -- you know, with Stella, so we
15 do have that prepared if -- you know -- if the board
16 agrees.

17 And I have a direct contact to his
18 only surviving son, which is Elwood Davis, Jr.,
19 to -- you know, to receive that, so basically, you
20 know, he was in good health, just had a fall, and
21 everything kind of spiraled downhill from there
22 unfortunately.

23 CHAIRMAN HILL: Right. Well, I think
24 it's very, very appropriate, and I remember Mr.
25 Davis. He's a good worker, good man.

1 So why don't we do that right now?

2 We did get the resolution earlier this morning.

3 MR. ARMSTRONG: Motion. I mean, it's
4 a proclamation, no resolution.

5 CHAIRMAN HILL: We don't have to do a
6 resolution? Okay.

7 MR. ARMSTRONG: No. It's just a
8 proclamation. You need a motion --

9 CHAIRMAN HILL: A motion to -- to --

10 MR. ARMSTRONG: -- accept the
11 proclamation.

12 CHAIRMAN HILL: Accept the
13 proclamation, right.

14 Ms. Langford, would you like to move
15 that?

16 MS. LANGFORD: Sure.

17 CHAIRMAN HILL: And I'll second that.
18 Could we have a roll call, please?

19 MS. JOHNSON: Yes.

20 Mr. Hill?

21 CHAIRMAN HILL: Yes.

22 MS. JOHNSON: Mr. Dedar?

23 MR. DEDAR: Yes.

24 MS. JOHNSON: Ms. Langford?

25 MS. LANGFORD: Yes.

1 MS. JOHNSON: And Ms. Davies?

2 MS. DAVIES: Yes.

3 CHAIRMAN HILL: Thank you so much.

4 Okay. Moving on to 9 b., deputy
5 executive director for engineering. We did talk
6 about some things. Would we like to continue on
7 that?

8 SCADA operations report we got.

9 MR. ARMSTRONG: I just want to speak
10 real quick to the operations. Claude will go into
11 detail if you have any questions.

12 The operations report is something
13 that's new, too. You're going to receive on a
14 monthly basis an engineering report and an
15 operations report. The operations report was
16 prepared by Ed Jones, assistant plant manager, and
17 Larry Goldsmith, acting plant manager, so that you
18 can see what's going on in the plant from a --
19 basically from a flow standpoint and from a
20 treatment standpoint in a snapshot every month.

21 So you -- those reports -- you can
22 expect to see those on a regular basis from now on.
23 But if you have any other questions related to those
24 reports, Claude would be able to -- be able to
25 answer those questions.

1 CHAIRMAN HILL: I did have a question
2 just because I'm looking at him. We do send these
3 reports to the state or no?

4 MR. SMITH: No. This is not -- this
5 is not the report that's actually sent to the state.
6 This is something that's been created internally for
7 our information purposes --

8 CHAIRMAN HILL: Got it. Okay.

9 MR. SMITH: -- in regards to the
10 usage of chemicals and --

11 CHAIRMAN HILL: Right.

12 MR. SMITH: -- of course our
13 treatment process for water that we're actually
14 treating.

15 CHAIRMAN HILL: Right. No. I
16 understand that. I guess I'm more responding or --
17 of the engineering report, which you gave in detail,
18 if Mr. Swain would like to look at that, obviously
19 it's at his disposal? I guess that's what I'm
20 asking. Does he look at that? Because it shows us
21 where we are with our projects. It can be
22 available; right? It's available to him?

23 MR. ARMSTRONG: Yes.

24 CHAIRMAN HILL: Okay. I want to make
25 sure it is, that we --

1 MR. ARMSTRONG: He gets it with the
2 package.

3 CHAIRMAN HILL: Oh, like everybody
4 else? Okay. Very good. Just to make sure we're on
5 the same page.

6 The SCADA system, here we go.

7 MR. SMITH: All right. Well, in
8 regards to our SCADA system, as you all know, we've
9 been actually working with a SCADA system that's
10 very old. We've -- as Mike just mentioned, we've
11 had several operators that have actually left the
12 authority in the last few months, and in addition to
13 that, the SCADA system that we are working with
14 needs to be modified and upgraded.

15 In regards to having a SCADA system
16 that is definitely more modified or updated or
17 upgraded, as well, too, it can assist us in regards
18 to how we can utilize our operators, whether or not
19 it's a reduction or even more effective than using
20 our operators for collecting data and passing that
21 information on to the state. That would definitely
22 help us in regards to how we deal with acquiring any
23 data and populating that in the proper forms that
24 are also sent to the state.

25 We have a system that needs to be

1 attended to very, very quickly and -- and intensely
2 in the next few months or so. So it's something
3 that we -- we definitely have to look a little bit
4 further into in regards to putting this out for some
5 form of analogy and determine pretty much how we can
6 actually work with getting a SCADA system a little
7 bit more on track based on the facilities that we
8 have over at the treatment plant.

9 CHAIRMAN HILL: I would assume there
10 are people -- this is their expertise?

11 MR. SMITH: There are -- there are
12 integrators that are actually out there that do work
13 with putting the SCADA system together. They will
14 actually do the ladder logics, as well as all the --
15 the particular requirements that's needed in regards
16 to satisfying, like I said, also the DEP
17 requirements and at the same time requirements with
18 regards to dosages and treatment that we would need
19 to efficiently run the treatment plant.

20 CHAIRMAN HILL: Would we like to
21 start that possibly in the new year? Is that what
22 you -- how's your time frame for that?

23 MR. SMITH: It would be --

24 CHAIRMAN HILL: I think --

25 MR. SMITH: Yes, because budget

1 wise --

2 CHAIRMAN HILL: Yeah. Right.

3 MR. SMITH: Budget wise, this is
4 something that was not budgeted for 2022, but
5 budgeted for 2023, so yes. We'd more than likely be
6 starting something in the beginning of the new year.

7 CHAIRMAN HILL: Right. Yeah. That's
8 what I -- that's kind of what I thought. Very good.
9 Thank you.

10 MR. SMITH: Bruce?

11 MR. WARD: Yes.

12 MR. SMITH: Bruce? Oh, are you okay?

13 MR. WARD: Yes.

14 MR. SMITH: Okay.

15 CHAIRMAN HILL: Hanging in there,
16 right, Bruce?

17 MR. SMITH: Just checking.

18 MR. WARD: I'm here. I'm listening.

19 CHAIRMAN HILL: Okay. We're going to
20 turn it over to our deputy executive director for
21 the mask policy and opening to the public.

22 India, would you like to --

23 MS. STILL: Yes. Yes. Good morning,
24 Chairman Hill and Members of the Board. At the last
25 board meeting, we had up three items for discussion,

1 and those were changing the mask policy on MUA
2 property and also the return to work policy once an
3 individual has been infected with COVID and the
4 circumstances under which they would return to work.
5 The third one that we talked about was the door --
6 the front door and being open to the public.

7 So we've lumped two of them together
8 because they are work-related policies, and we do
9 feel that it's necessary for the board to take
10 action on this given the nature of the policy and
11 the public's perception about COVID. And I -- I
12 think what we had done, we had just discussed it
13 last time. We promised you the written changes.
14 And I hope you've all had a chance to see that it
15 just memorialized our discussion.

16 Very briefly, for the mask policy, we
17 won't require them indoors, but within -- with
18 respect to an individual's workplace and anyplace
19 where they feel like they're in a small, confined
20 area where they can't maintain a distance of 6 feet,
21 they can wear the mask to their -- you know, at
22 their option. But they are -- we are not requiring
23 people who enter upon the MUA property to have a
24 mask. The individual in their office, they can
25 request that a person visiting them don a mask, but

1 if that person disagrees and is not comfortable with
2 it, then the MUA employee cannot require them to,
3 and they must move forward with conducting the
4 business at hand.

5 So with respect to the return to work
6 policy, again, that -- this is something that's been
7 very fluid, and we're just trying to keep up with
8 the CD -- CDC guidelines and the medical community's
9 recommendations. Once -- if a person is infected
10 with COVID, they have basically to isolate for five
11 days, right, once they test positive. They can
12 return to work after that if they are not showing
13 any symptoms, but we are not going to require that
14 they produce a negative test.

15 And this is basically what's I guess
16 happening across the country now. Individuals have
17 to stay home for five days after testing positive.
18 When they return, they have to wear a mask for
19 another five days. We are also asking that I guess
20 to -- to circulate this amongst the employees in
21 memo form. Because it is such a fluid situation,
22 and as opposed to putting it into the handbook, we
23 would ask, you know, the discretion -- leave it to
24 the discretion of the executive director to come
25 back to the board to discuss any changes, but not to

1 put this into the handbook at this time.

2 The last policy is the door. And we
3 also discussed that issue where we will continue
4 keeping the door secured for -- mainly for reasons
5 now that have become concerning to the staff and the
6 employees here, which is a lack of security in light
7 of some things that have been -- increased
8 incidences in the neighborhood. So we're exploring
9 the -- the hiring of a security guard or some other
10 outfit, as you suggested, Chairman Hill.

11 CHAIRMAN HILL: Very good. And of
12 course we did -- a lot of us remember we had a -- a
13 conference Zoom with Dr. Regis (phon) and his people
14 who gave us some past input, and now we're going on,
15 and I think -- I think we're now at a spot where
16 we -- you know, we need -- we need this in writing,
17 and I also would suggest maybe once the memo is put
18 out to our employees, once we pass this, we also
19 should maybe list it on our website for the general
20 public and any other -- you know, anybody else in
21 city government and so forth that would like to know
22 what we're doing.

23 We're a little bit -- it seems to
24 me -- I mean, I don't know. I'm not sure about City
25 Hall. I know about some county buildings. We're a

1 little bit -- we've been a little bit more cautious,
2 which is great in my opinion, so I think it's now
3 time to move it up.

4 Anything else, Ms. --

5 MR. ARMSTRONG: I just want -- I just
6 want to say I -- last Friday I went to the motor
7 vehicle location in Vineland, and nobody was wearing
8 a mask. They --

9 CHAIRMAN HILL: I know.

10 MR. ARMSTRONG: -- didn't require it.
11 No employees had a mask. There was no social
12 distancing. There was --

13 CHAIRMAN HILL: I know.

14 MR. ARMSTRONG: It was back to
15 normal.

16 CHAIRMAN HILL: I know, but we've
17 been cautious. I think it's okay. Personally
18 that's what I think.

19 MR. DEDAR: Mr. Chairman, the city
20 never -- they don't use -- nobody use the masks
21 anymore.

22 CHAIRMAN HILL: I know.

23 MR. DEDAR: I mean, it's very
24 personal. If anybody does, it's nothing, but...

25 CHAIRMAN HILL: Right. Of course.

1 It's a personal decision. Right.

2 MR. DEDAR: Right. Right.

3 CHAIRMAN HILL: I mean, I had a
4 meeting at a CRDA office, and nobody there is doing
5 that either. However, the woman who I was meeting
6 with, who -- the deputy director there, she -- she
7 felt more comfortable -- because we were in a very
8 small office having a meeting, and it was fine and
9 no big deal. You take it off when you go. So
10 that's fine.

11 Does anybody else have a question? I
12 appreciate your input into this work.

13 Okay. Then we'll move on 9 c. (1).
14 Ms. Johnson, could you read that resolution, please?

15 MS. JOHNSON: Mask policy and return
16 to work policy. Be it resolved by the board of
17 directors of the Atlantic City Municipal Utilities
18 Authority that authority will adopt the below
19 policies effective October 19th, 2022, which will be
20 included -- well, in the MUA's personnel manual or
21 no?

22 MR. ARMSTRONG: I thought we said
23 we're not going to do that in the manual.

24 CHAIRMAN HILL: No. No.

25 MS. JOHNSON: Which will not be

1 included in the personnel --

2 MR. ARMSTRONG: So we don't need a
3 resolution. We just -- because we initially had the
4 resolution because it was a policy, but we wanted to
5 make it -- we --

6 CHAIRMAN HILL: So --

7 MR. ARMSTRONG: India and I discussed
8 it last night, and we said, you know, because it's
9 changing constantly, do you really want to --

10 CHAIRMAN HILL: So do you want us to
11 just accept it as policy? Do you want us to accept
12 it as policy?

13 MR. ARMSTRONG: Just -- no. Just to
14 give me the discretion -- a motion just to give me
15 the discretion to make adjustments as the -- you
16 know, we get more information about COVID and the
17 CDC guidelines because it's forever changing. So --
18 but we don't want a permanent policy.

19 CHAIRMAN HILL: Right.

20 MR. ARMSTRONG: Because we don't want
21 to have to come back to the board every month
22 changing it.

23 CHAIRMAN HILL: Right. Right.
24 Right. Right. Right.

25 MR. ARMSTRONG: So just to give me

1 the authority to make changes as changes are
2 occurring, you know, per the CDC guidelines.

3 CHAIRMAN HILL: But what about the
4 return to work issue?

5 MR. ARMSTRONG: Well, that's going to
6 change, too, because based -- that is fluid with
7 respect to the CDC guidelines. It keeps changing.

8 I can -- those two I believe that
9 what she was describing, she wants -- we just want
10 to have -- my -- be able to, you know, make the
11 decision based on how things are going without
12 constantly coming back to the board.

13 The last one with respect to security
14 and keeping the building closed, you know, if --
15 see, I -- that may not last forever either, you
16 know, so India made a good point yesterday. Do we
17 really want to make this a permanent policy?

18 CHAIRMAN HILL: Right.

19 MR. ARMSTRONG: Like is it --

20 CHAIRMAN HILL: So what do we need --
21 what do you want us to do?

22 MR. ARMSTRONG: Really just to -- to
23 accept --

24 CHAIRMAN HILL: Accept.

25 MR. ARMSTRONG: -- and give me the

1 authority to make changes to the sick leave policy
2 until -- you know, until we're in a position that we
3 can make a more permanent policy.

4 CHAIRMAN HILL: All right. So we
5 don't -- so forget everything Ms. Johnson said.

6 MR. ARMSTRONG: Yeah.

7 CHAIRMAN HILL: Forget that. And
8 does anybody have a problem with what we just
9 discussed, any board member? I mean, we've been
10 going on and on about this, so let's just --

11 MR. ARMSTRONG: Right.

12 CHAIRMAN HILL: We're okay?

13 MR. DEDAR: So, Mr. -- Mr. Mike, I
14 have a question. So this is the -- the policy you
15 said -- let me see. The open -- open to public. So
16 it's the same things as right there? You want to
17 add it up, everything together?

18 MR. ARMSTRONG: Yes. You can do
19 the -- all of them together, but we won't make any
20 permanent changes to the -- to the personnel manual
21 with respect to the sick leave policy. And with
22 respect to opening up to the public, I don't -- you
23 know, it's -- you can just agree to leave it to my
24 discretion based on what I -- you know, India
25 represented today.

1 MR. DEDAR: Okay. Because the --
2 open to the public, I don't know why the public --
3 they -- they can have all kinds of opportunity.
4 They can go there. They can call by appointment.
5 No problem with that. But people are so -- I think
6 to the wildest end of -- I mean, MUA, why is not the
7 water company there open the door? I mean...

8 MR. ARMSTRONG: Well, we said now
9 that we agree that COVID is not a reason to keep it
10 closed anymore, but security issues. We talked
11 about that last month.

12 MR. DEDAR: Right. Right. Right.
13 Yeah. I know.

14 MR. ARMSTRONG: Yeah. It's more --
15 more security related because there are at least --

16 MR. DEDAR: I mean, we -- we board
17 members, we know because we do the meeting every
18 month almost here and there, but the public didn't
19 know what was going on because they're thinking
20 about for COVID, everybody open. Why is not MUA
21 open?

22 CHAIRMAN HILL: Right. Right.
23 They're getting a different -- they're getting a
24 different message from us is what --

25 MR. DEDAR: Exactly. Right. Right.

1 MR. ARMSTRONG: Yeah. I mean, and we
2 can think about how we address why we're -- you
3 know, we're not -- I think we consider ourselves
4 partially closed, you know, not fully closed because
5 they can still make an appointment and come into the
6 building. We can -- we're still able to make it
7 available via Zoom to them, which for some people is
8 more convenient than having to come.

9 But the -- I think they just can't --
10 the only problem is just being able to walk in. And
11 we could probably come up with addressing that, as
12 well. But if we just leave the door open, then
13 there won't be the security issue. We talked about
14 the fact that the lobby -- making the lobby area a
15 little bit more secure though. That may be a
16 possibility. They can walk in, but they can't have
17 access to any of the other offices because of --

18 MR. DEDAR: Right.

19 MR. ARMSTRONG: You know, so that's a
20 possibility, but we can -- I think that's where we
21 left off. Because we actually walked downstairs and
22 looked at where we could close off and make it more
23 secure for the employees, and one thing we can
24 consider doing is buzzing people in, too. You get a
25 chance to look at the person and see -- and then

1 when they step into the vestibule, they won't be
2 able to get to the -- access to the offices. So
3 that's a possibility. We can do that, as well.

4 MR. DEDAR: All right. Thanks.

5 MR. ARMSTRONG: Yeah. But our goal
6 is to open up, to be honest with you. The only
7 reason why we hesitated because of some recent
8 security issues that in my opinion would warrant
9 keeping it closed for a little longer until we feel
10 more comfortable that those security issues won't be
11 a problem for us.

12 CHAIRMAN HILL: Okay. So we're not
13 going to do that as a resolution, so we can probably
14 move on to the accounting and financial reports?

15 MR. ARMSTRONG: Yes.

16 CHAIRMAN HILL: Ms. Thapa?

17 MS. THAPA: Okay.

18 CHAIRMAN HILL: General reports.

19 MS. THAPA: You don't need a motion,
20 Mr. Armstrong? I thought you said you wanted --

21 MS. JOHNSON: No.

22 CHAIRMAN HILL: No.

23 MR. ARMSTRONG: I think if they -- if
24 they're okay with me just making the changes, you
25 know, or -- it's not changing the -- the overall

1 policy permanently, but just allowing me to, you
2 know, make some adjustments as we go along.

3 MS. THAPA: Okay.

4 MR. ARMSTRONG: All right?

5 MS. THAPA: Okay. So financial
6 reports is for the month of August. Just a brief
7 summary, as of August, our revenue is about 11.8
8 million, and our expenses is about 5.1 million.

9 As far as the collection, we have
10 collected about 13. -- 13.8 million, which includes
11 the connection fee of -- as of this -- this is as of
12 September. The connection fee is about -- we
13 collected about 776,000.

14 As for the cash management, the rates
15 are improving. I have not invested in any -- any
16 other I guess product like CDs or stock -- I mean,
17 other stock because the Bank of New York -- Bank of
18 New York Mellon is where we put our -- most of our
19 investment money, and their market -- I mean, their
20 interest rate is getting -- is a lot better than the
21 other -- other banks I believe.

22 And as far as the shutoff, we are
23 still proceeding. Especially when the lien time
24 is -- will be -- will be held in December.
25 Depending on the weather, we will continue until mid

1 November.

2 And for the balance adjustment, it's
3 just for the information purposes for the board
4 members. And that's about it.

5 I can go over the budget if you'd
6 like. If not, then we can just follow the --

7 CHAIRMAN HILL: Yeah. Let's wait
8 until we get there, Anita. Thank you for the
9 budget.

10 MS. THAPA: Okay.

11 CHAIRMAN HILL: Okay? Anybody --
12 anybody have a question for Anita at this point?

13 Okay. Then we're going to move on to
14 old business. This is accepting a bid. As -- Mr.
15 Smith, a couple of things here that we -- we did
16 before.

17 So we're going to look at resolution
18 10 a. (1), Ms. Johnson, please.

19 MS. JOHNSON: Yes. On-call emergency
20 water main repairs. Whereas the Atlantic MUA
21 provides drinking water to the citizens and visitors
22 to Atlantic City operating under the laws and
23 regulation of the State of New Jersey.

24 Whereas, said water distribution
25 system provides water throughout Atlantic City

1 through a network of approximately 150 miles of
2 water main pipes and valves delivering water
3 services.

4 Whereas, as with older communities,
5 underground pipes suffer from weather extremes and
6 conditions resulting in water main breaks.

7 Whereas, said water main breaks
8 become a public emergency affecting the safety and
9 health of residents.

10 Whereas, for certain water main
11 breaks that will require a more complex repair, it
12 has been determined that a pool of qualified
13 contractors, each with experience, equipment, and
14 ability to complete said repairs under emergent
15 circumstances shall be maintained by the ACMUA.

16 Now therefore, the ACMUA establishes
17 on aforesaid pool of qualified contractors to
18 include Mount Construction and Arthur R. Henry in
19 the amount not to exceed \$250,000.

20 CHAIRMAN HILL: Right. And of course
21 it gives us two options for these repairs when
22 needed -- if needed.

23 Can I have a motion to --

24 MR. ARMSTRONG: I just want to say
25 before --

1 CHAIRMAN HILL: Go ahead.

2 MR. ARMSTRONG: We might want to --
3 Claude and I talked about this because -- and also
4 Larry. There may be a possibility to get more
5 companies added to this list. So we want to --
6 although we put this out and we have two now, there
7 is one contractor that we normally use that
8 didn't -- did not apply. We don't know why, but the
9 more I think that apply, the more competitive it
10 would be in terms of pricing.

11 CHAIRMAN HILL: Right. We can also
12 amend this. We can amend this then.

13 MR. ARMSTRONG: Right. That's why I
14 was going to ask you if -- to give -- allow us the
15 authority to -- you know, after this to review and
16 determine whether or not we want to put out another
17 RFQ for a request for -- RFP, rather, request for
18 proposal to add additional in the future since we're
19 doing the other RFPs, as well.

20 We did this with the operators, too.
21 Earlier in the year we did -- we put out for a pool
22 of operators. We got two. We did it again. Now we
23 have a third. That's the next one on the list, item
24 10 (b). So we would like to be able to keep
25 expanding the list, if possible. Okay?

1 So if -- if it's okay, I just want to
2 point out when -- when we say any other professional
3 services or any other contract services that I
4 mentioned under me, that that would include even
5 on-call emergency water main repair services, if you
6 follow what I'm saying.

7 You look confused, Gary.

8 CHAIRMAN HILL: I do look confused
9 because --

10 MR. ARMSTRONG: Yeah.

11 CHAIRMAN HILL: -- we have a pool
12 now.

13 MR. ARMSTRONG: It's already --
14 right, but it's only two.

15 CHAIRMAN HILL: You want to do
16 another one for another pool?

17 MR. WARD: No. For the same pool.

18 MR. ARMSTRONG: No. Same -- same
19 pool, but I just want to try to expand and continue
20 to get more contractors until we get to the point
21 where we have maybe four or five on the list, that's
22 all, because only two -- these two responded.

23 CHAIRMAN HILL: Right.

24 MR. ARMSTRONG: And there is one that
25 we use on a regular basis that has been reliable,

1 but they didn't apply for whatever reason, and --
2 but they're very reliable. We've been using them
3 for years.

4 CHAIRMAN HILL: Right.

5 MR. ARMSTRONG: So I just would like
6 to see if we could maybe target and send out to
7 various contractors and -- and encourage them to
8 apply and just join the list so that --

9 CHAIRMAN HILL: I see. Yeah.

10 MR. ARMSTRONG: -- you know -- that's
11 all.

12 CHAIRMAN HILL: Yeah. I don't see
13 any problem with that. I mean, it's --

14 MR. ARMSTRONG: Yeah.

15 CHAIRMAN HILL: It's fine, but you
16 still -- we have to move on these two though, so...

17 MR. ARMSTRONG: Correct. Correct.

18 CHAIRMAN HILL: Okay. All right. I
19 forget where I was.

20 MR. ARMSTRONG: Sorry about that.

21 MR. WARD: We need a motion.

22 CHAIRMAN HILL: Where was I? I think
23 we -- yeah. We had a -- we had a motion, I believe,
24 correct, Ms. --

25 No, we didn't.

1 MS. JOHNSON: No, we didn't. We
2 didn't.

3 CHAIRMAN HILL: We didn't. We just
4 finished -- we were at questions and comments. Mr.
5 Armstrong made his comments. Confused me. Took me
6 off track.

7 Okay. So now we'll look for -- a
8 motion to accept --

9 MR. DEDAR: Motion.

10 CHAIRMAN HILL: -- Resolution 10 a.
11 Thank you, sir.

12 And a second? Could I have a second?

13 MS. LANGFORD: Second.

14 CHAIRMAN HILL: Thank you so much.
15 Roll call.

16 MS. JOHNSON: Mr. Hill?

17 CHAIRMAN HILL: Yes.

18 MS. JOHNSON: Mr. Dedar?

19 MR. DEDAR: Yes.

20 MS. JOHNSON: Ms. Langford?

21 MS. LANGFORD: Yes.

22 MS. JOHNSON: Ms. Davies?

23 MS. DAVIES: Yes.

24 CHAIRMAN HILL: Thank you.

25 Moving on to 10 b. This is a request

1 for proposal for a backup operator. As we know, we
2 desperately need all of this.

3 So we'll read the resolution first,
4 11 b. (1).

5 MS. JOHNSON: We -- we should be
6 doing 11 a.

7 CHAIRMAN HILL: I'm sorry. 11 a.
8 (1).

9 MS. JOHNSON: A. (1), uh-huh.

10 CHAIRMAN HILL: Right, electric --
11 electric repair first. I'm sorry.

12 MS. JOHNSON: It's okay.

13 CHAIRMAN HILL: This is with the
14 Calvi; right? This is -- okay. We better do -- for
15 some reason, it wasn't on -- I guess I had the old
16 agenda. I don't know why I don't see that.

17 MS. JOHNSON: Right. It's on the
18 old, but not --

19 CHAIRMAN HILL: Yeah. I read through
20 this earlier.

21 MR. ARMSTRONG: I don't think it's on
22 there.

23 CHAIRMAN HILL: Yeah.

24 MR. ARMSTRONG: I thought we just
25 did --

1 CHAIRMAN HILL: Okay. Uh-uh. We
2 only did the water main.

3 MR. SMITH: We just did on-call
4 emergency water main repairs pool.

5 MR. ARMSTRONG: Which is (1).

6 CHAIRMAN HILL: That's correct.
7 Right.

8 MR. SMITH: Which is (10).

9 MR. ARMSTRONG: Now we're going to do
10 10 b.?

11 MS. JOHNSON: Uh-huh. 11 a. (1),
12 emergency electrical repairs to upper wellfield.

13 MR. ARMSTRONG: I don't have that one
14 on my agenda.

15 CHAIRMAN HILL: I don't either.
16 That's why I'm -- that's why I was confused.

17 MS. THAPA: That's under new
18 business, Stella. I think the --

19 MR. SMITH: Yeah. It's under new
20 business.

21 MR. DEDAR: It's under new business.

22 CHAIRMAN HILL: Right.

23 MR. ARMSTRONG: This --

24 MS. THAPA: We need to do 11 b. (1).

25 MS. JOHNSON: Okay. Yes. Yes. We

1 need to do 10 b. (1), the licensed operator. Are we
2 doing that one?

3 CHAIRMAN HILL: That's what I --
4 that's what I said. Yes, 11 b. (1). Then we can go
5 to the Calvi Electric.

6 MS. JOHNSON: I'm sorry.

7 MR. DEDAR: No. 10 b. (1), Gary, Mr.
8 Chairman.

9 CHAIRMAN HILL: 10 b. 10 b. (1).
10 That's correct. Right.

11 MS. JOHNSON: I'm sorry.

12 CHAIRMAN HILL: Okay. No problem.

13 MR. DEDAR: I think so, we need
14 coffee, everybody this morning.

15 CHAIRMAN HILL: I think something.
16 All right.

17 MR. DEDAR: Mr. Bruce need the
18 coffee. Yeah.

19 CHAIRMAN HILL: Yes. I'm going to
20 blame it on Mr. Ward. We're all in that fog.

21 MR. WARD: That's me.

22 CHAIRMAN HILL: Okay. We're at 10 b.
23 (1).

24 MR. WARD: Okay.

25 CHAIRMAN HILL: Okay. Ms. Johnson?

1 MS. JOHNSON: Okay. I don't have a
2 resolution for the licensed backup operator.

3 Mr. Armstrong?

4 CHAIRMAN HILL: Do you want to -- we
5 can do that after --

6 MS. JOHNSON: Verbalize that?

7 MR. ARMSTRONG: That's the one --
8 that's the one with Chapman, remember?

9 MS. JOHNSON: Yes. Yes.

10 MR. ARMSTRONG: That's the one we
11 talked about yesterday, accepting Chapman, but not
12 CES.

13 MS. JOHNSON: Yes.

14 MR. ARMSTRONG: You don't have a 10
15 b. (1) for that?

16 CHAIRMAN HILL: No.

17 MS. JOHNSON: No. I didn't have a
18 resolution. I didn't get the verbiage.

19 CHAIRMAN HILL: No.

20 MR. ARMSTRONG: Okay. What we can do
21 is to --

22 CHAIRMAN HILL: Bring it back? Can
23 we do it in the break and just bring it back then?

24 MR. ARMSTRONG: Yeah. Or we can
25 describe the two that applied and -- and --

1 CHAIRMAN HILL: Okay.

2 MR. ARMSTRONG: -- to you. It's the
3 same as what you've done before. Backup
4 operators --

5 CHAIRMAN HILL: Right.

6 MR. ARMSTRONG: -- we already have a
7 pool. On our pool list is WRM and CES already. We
8 put it out again so that we can get additional
9 companies to apply so that we increase the pool.
10 This time Chapman applied, a different company, as
11 long -- as well as CES, but CES is already on the
12 pool list.

13 CHAIRMAN HILL: Right.

14 MR. ARMSTRONG: So what we're doing
15 now is asking you to accept Chapman to the pool list
16 because CES is already on there.

17 CHAIRMAN HILL: Right.

18 MR. ARMSTRONG: So if we can have a
19 motion to accept Chapman to the pool list, the
20 resolution can follow.

21 MS. JOHNSON: Yes.

22 CHAIRMAN HILL: Okay. I'm not sure
23 if I --

24 MS. JOHNSON: Yes.

25 CHAIRMAN HILL: All right.

1 MR. ARMSTRONG: I can explain it
2 again.

3 CHAIRMAN HILL: I really do need my
4 coffee.

5 So we already have one. We're going
6 to add Chapman, and he already did -- we're
7 accepting his proposal? We just don't have it?

8 MR. ARMSTRONG: No. We do have it.
9 He -- they didn't provide it to you? I thought it
10 was at least provided. No? Then we should carry it
11 then. If you don't have it --

12 CHAIRMAN HILL: That's what I'm
13 saying. I don't like to --

14 MR. ARMSTRONG: I thought you --

15 CHAIRMAN HILL: I don't like to vote
16 on something without me seeing it.

17 MR. ARMSTRONG: Yeah. And I thought
18 you had it.

19 CHAIRMAN HILL: That's just me.

20 MR. ARMSTRONG: All right. I thought
21 you were -- you had it.

22 CHAIRMAN HILL: And if we -- if we
23 could pull it and give it to us after our break, we
24 can then bring it up in open session. We can --

25 MR. ARMSTRONG: I don't think we're

1 going to have enough time. It's pretty -- we'll
2 make sure you get it.

3 CHAIRMAN HILL: Okay. Very good.
4 We're just going to hold that. All right.

5 MR. ARMSTRONG: Yeah. It's not --
6 it's not a rush right now anyway.

7 CHAIRMAN HILL: Okay. That's good.
8 I just don't care to -- personally to vote on
9 something without reading it.

10 MR. ARMSTRONG: And I agree. I
11 agree.

12 CHAIRMAN HILL: Okay. Thank you.
13 All right. So let's move on then to
14 new business. Now we're at upper wellfield
15 resolution for 11 a. (1). And we have that -- we do
16 have that resolution. So here's with the repairs.

17 Ms. Johnson?

18 MS. JOHNSON: Yes. Emergency
19 electrical repairs to upper wellfield.

20 Whereas, the underground electrical
21 power transmission cable wires that support the
22 groundwater well productivity of the MUA upper
23 wellfield at the Richard J. Hughes FAA Tech Center
24 suffered deterioration over years of service whereby
25 power transmission has been disrupted, causing power

1 outages and operations of one of the granular
2 activated carbon vessels, power supply to several
3 more wells, and affecting continuous product --
4 production of the water supply to Atlantic City.

5 Whereas, the emergency contracting is
6 necessary in order to provide new electrical cable
7 wire installation to repair the electrical
8 transmission service.

9 Whereas, Calvi Electric Company has
10 been working with the authority with Polistino &
11 Associates and CTX in developing, designing, and
12 planning for the installation of the new power cable
13 wire.

14 Whereas, Calvi Electric proposes to
15 provide all the necessary labor, material necessary
16 to complete the new cable wire.

17 Whereas, the cost will be at an
18 amount not to exceed \$200,000 to Calvi Electric.

19 CHAIRMAN HILL: Right. And this --
20 we talked about this in the last minute, that we
21 knew this was going to come probably this month. So
22 this is for the electric people to -- to do what
23 they need to do to make sure we're up and running.

24 So I'll accept a motion to accept.

25 MS. DAVIES: Motion.

1 CHAIRMAN HILL: Thank you.

2 And a second?

3 MR. DEDAR: Second.

4 CHAIRMAN HILL: Thank you. Any
5 questions or concerns?

6 A question for Mr. Smith with Calvi.
7 I know you've been working -- you worked very --
8 very well with them, and I've read in -- I think in
9 your update that they wanted to have another meeting
10 with who before they started this?

11 MR. SMITH: We -- we had a meeting
12 last week, Friday, just to go over some finalization
13 in regards to what we would like to have --

14 CHAIRMAN HILL: Right.

15 MR. SMITH: -- accomplished at the
16 location. So we did have that meeting. That's a
17 part of the planning and development that we've been
18 going through throughout this time period to make
19 sure that we are doing this correctly and the
20 installation is being done properly, as well, too.

21 I will present to you that there will
22 be some additional costs that we have to incur
23 that -- to complete this -- complete this
24 installation. And that would be more than likely
25 presented to the board at the next board meeting.

1 CHAIRMAN HILL: Okay. Anybody else
2 have a question?

3 Okay. Hearing none, we'll do roll
4 call.

5 MS. JOHNSON: Yes.

6 Mr. Hill?

7 CHAIRMAN HILL: Yes.

8 MS. JOHNSON: Mr. Dedar?

9 MR. DEDAR: Yes.

10 MS. JOHNSON: Ms. Langford?

11 MS. LANGFORD: Yes.

12 MS. JOHNSON: Ms. Davies?

13 MS. DAVIES: Yes.

14 CHAIRMAN HILL: Okay. Moving on to
15 11 b., soliciting the warehouse repair. We talked
16 about this, Mr. Smith did, a little bit earlier.
17 This is just to officially go out for this bid.

18 So could we read 11 b. (1) please.

19 MS. JOHNSON: Warehouse ceiling
20 repair at the water treatment plant facilities. Be
21 it resolved by the board of directors of the
22 Atlantic City Municipal Utilities Authority that no
23 bids were received during the authority's purchasing
24 meeting held on Wednesday, October 12th for the
25 warehouse ceiling repair at the water treatment

1 plant facility.

2 Be it further resolved, that
3 authority be and is hereby given to the authority to
4 re-advertise and that said bids are to be received
5 and publicly opened and read at a meeting to be
6 announced later.

7 CHAIRMAN HILL: Yes. This is our
8 second attempt to go out for repairs.

9 Okay. Do I have a motion to accept?

10 MS. LANGFORD: Motion.

11 CHAIRMAN HILL: Thank you.

12 And a second?

13 MS. DAVIES: Second.

14 CHAIRMAN HILL: Thank you.

15 Questions? We discussed this
16 earlier. We'll do roll call.

17 MS. JOHNSON: Mr. Hill?

18 CHAIRMAN HILL: Yes.

19 MS. JOHNSON: Mr. Dedar?

20 MR. DEDAR: Yes.

21 MS. JOHNSON: Ms. Langford?

22 MS. LANGFORD: Yes.

23 MS. JOHNSON: Ms. Davies?

24 MS. DAVIES: Yes.

25 CHAIRMAN HILL: Thank you. And also

1 for new business is 11 b. (2), Florida Avenue water
2 main replacement. That should be in your packet.

3 Ms. Johnson, could you read that
4 resolution, please?

5 MS. JOHNSON: Florida Avenue water
6 main replacement. Be it resolved by the board of
7 directors of the Atlantic City Municipal Utilities
8 Authority that advertisement, proposal forms, and
9 specs, and instructions to bidders for the Florida
10 Avenue water main replacement is hereby approved and
11 adopted to be read and publicly opened at a meeting
12 at the purchasing board to be announced at a later
13 date.

14 CHAIRMAN HILL: Right. Okay. And
15 that's for Florida Avenue.

16 Do we have a -- I'll move 11 b. (2).

17 Do I have a second?

18 MS. DAVIES: Second.

19 MR. DEDAR: Second.

20 CHAIRMAN HILL: Thank you.

21 And we'll -- questions? It's for
22 Florida Avenue, so it is what it is. Let's do a
23 roll call.

24 MS. JOHNSON: Mr. Hill?

25 CHAIRMAN HILL: Yes.

1 MS. JOHNSON: Mr. Dedar?

2 MR. DEDAR: Yes.

3 MS. JOHNSON: Ms. Langford?

4 MS. LANGFORD: Yes.

5 MS. JOHNSON: Ms. Davies?

6 MS. DAVIES: Yes.

7 CHAIRMAN HILL: Thank you, everybody.

8 And we did all our abatements including the special
9 one, and now we're -- I'm sorry. I'm sorry.

10 We did all our abatements. We should
11 be down to the budget, which is 11 (d). I know we
12 have to have public hearings, of course, for that.
13 And, again, we'll put -- turn this over to Ms. Thapa
14 if you'd like to now share and go from there.

15 Don't go into every detail. Let's
16 just get the highlights, and we'll go from there.

17 MS. THAPA: Sure. Yeah, because
18 that's a lot of detail there.

19 I'd like to share the screen though.
20 Let me see if I can.

21 MS. JOHNSON: I did set it.

22 MS. THAPA: Okay. Okay. Everybody
23 can see; correct?

24 CHAIRMAN HILL: Yes.

25 MS. THAPA: Okay.

1 CHAIRMAN HILL: I can.

2 MS. THAPA: So we have a budget
3 meeting to -- budget meeting with the budget
4 committee, with Mrs. Langford and Mr. Banfield and
5 Mr. Armstrong and Mr. Smith, Claude, one in
6 September and another in -- last week, October 12th.

7 Like Mrs. Langford had mentioned, it
8 was quite a long meeting, and it's very detailed.
9 And it's an interesting year that we -- we will be
10 looking this next year and going forward.

11 So the 2023 budget. So today we will
12 be introducing our 2023 annual budget of 18. --
13 18,895,547, which includes the municipal
14 appropriation, which is the payment to the city of
15 810,000. And then we also will be introducing our
16 2023 capital budget of 39 million 234 -- 224,456.
17 Of course we will be utilizing or funded about 13.4
18 million from our total unrestricted net position,
19 which is our saving or cash reserve.

20 So brief summary on the budget. For
21 2023, we will be anticipating a revenue of 18. -- 18
22 point million. Total operating operation
23 appropriations, which is expense, is about 16.2
24 million, of which administration will cost about 3.2
25 million, operation costs includes yard, distribution

1 and a plant, which will be about 8 -- 11.8 million.
2 And our principal payment in 2023 will be a million.

3 To our total nonoperating
4 appropriation is about 2.6 million, which includes
5 the debt -- debt interest payment of 106,000, as I
6 mentioned municipal appropriation 810,000, and
7 renewal and replacement reserve, which is about 955.
8 So this is the money we will be kind of saving for
9 our capital projects, which is not a lot. Because
10 obviously, because of, you know, our expenses is
11 higher this year. And this is '22. It's just for
12 your information. I'm not going to go over --

13 But just to be -- let you know, 2022,
14 our budget was about 16.9 million. So it's almost 2
15 million this year -- more than 2 million this year.

16 So revenue, here's the -- here's the
17 most interesting one, what everybody would like to
18 see. So we are proposing about 8 percent increase
19 in the flat fee and 2 percent increase in excess fee
20 for all customers. So from there, the residential
21 user fee will -- with that increase, we will be
22 collecting 7.4 million from residential customers,
23 which is about 6 percent increase. Other -- other
24 commercial, which is -- includes business and all
25 other commercial accounts will be collecting about

1 10.5 million, 7.5 percent increase, and other
2 operating revenue, which is a small amount, which is
3 at 73 -- 73,000, and that includes the -- the
4 revenue from -- we charge for the Atlantic City
5 storage company for the -- for our data usage.

6 So here's the -- we will be holding a
7 public notice of rate hearing, and as -- as well as
8 the budget hearing on November 22nd and December 1st
9 at 10 a.m., so the residential units, as you see,
10 right now, our 2022 flat fee was about 65.50 a
11 quarter. It will go up to 70.75 a quarter, which is
12 about 5 -- \$5.25 a quarter in increase. So for a
13 year, it's going to be about \$63 a year increase
14 there.

15 So all the residential rates are
16 here, and this is all the customers, all the
17 commercial rates. For residential, we do allow 2500
18 cubic feet allowance. So any customer who go over
19 2500 allowance, they will be charged at -- in '23 --
20 forgive my -- this is my wrong one. This is -- this
21 is 2022. This is 2023. So the rate would be at
22 3.9 -- 914 hundred cubic feet in 2023, which is the
23 2 percent increase for all the customers.

24 So, for example, like I said, a
25 customer go over 2500 cubic feet, we'll be charging

1 them at 3.914 -- at rate of 3.914. If they stay
2 under 2500 cubic feet, then the fee will be -- the
3 water bill will be at 70.75 a quarter. Okay?

4 Okay. So in the budget committee
5 meeting, we did talk about some senior discount. We
6 haven't -- we still have to work on it. We are
7 still researching how many senior residents out
8 there, you know, but we are thinking to provide the
9 senior discounts to our senior residents or -- that
10 would be a -- you know, we're thinking maybe 62 plus
11 or 60 plus. Like I said, we are still deciding what
12 age should be, you know, getting senior discount.
13 And that would be about \$63 a year, so meaning that,
14 you know, that -- that is the difference between,
15 you know, the 8 percent raise for the discount. So
16 this one we will be working on, and hopefully, we
17 can provide this information next year.

18 MR. ARMSTRONG: On that point, there
19 was a list that was provided. I think India gave
20 you a list of --

21 MS. THAPA: Yes.

22 MR. ARMSTRONG: Can you estimate what
23 the impact would be if we gave everybody -- assuming
24 everybody qualified on that? Because it didn't seem
25 like there was many people.

1 MS. THAPA: No, it wasn't, and then
2 we were kind of also kind of thinking about are we
3 talking about senior residents which includes
4 whoever rents; right?

5 MR. ARMSTRONG: Right.

6 MS. THAPA: And also are -- are the
7 residents who owns the house.

8 MR. ARMSTRONG: Right.

9 MS. THAPA: When I asked this to the
10 city and they provided me with the list, and it was
11 only about -- not even close to 100, the block --
12 you know, the accounts that they provided me. I
13 believe in -- Ms. India, I think the account was
14 about -- less than 2,000 definitely, so --

15 MR. ARMSTRONG: Okay.

16 MS. THAPA: It may not affect as --
17 as much as, you know, for the -- even if we provide
18 the senior discount. Hopefully I'm -- I'm expecting
19 or anticipating like if I do 2,000, then -- about
20 like less than 200,000 or even less than 100,000.

21 MR. ARMSTRONG: Okay.

22 MS. THAPA: And it depends on --
23 because, you know, we -- we would make all the
24 senior -- any senior customers to apply for the
25 application. So it's, you know, based on their

1 application, whoever requests and apply for it, we
2 will -- we will provide them the senior discount.

3 MR. ARMSTRONG: Okay.

4 MS. THAPA: Okay?

5 Okay. So 2023 expenses, I just
6 listed as over -- over and minus the 10 percent
7 increase compared to 2022 budget. So overall, our
8 total operating appropriation will go over -- will
9 be increased by 9.8 percent, which is about 1.4
10 million.

11 Obviously, everybody knows about
12 the -- our record high inflation rate of 8 percent.
13 That's the average. This is this year. The hope is
14 next year -- I mean, I don't know if the recession's
15 going to happen or not, but everything is going up
16 as everybody realized that.

17 Out of that, fringe benefits is --
18 which includes the health benefits will be -- go up
19 by 15 percent, almost 600,000 more compared to last
20 year, and that's obviously due to everybody knows
21 about recent approved rate hikes on the state health
22 benefits.

23 And another one is the utility, 13
24 percent. Our supplier rate contract will be ending
25 January of next year. And we'll -- obviously, we

1 will be expecting higher supplier charge. But that
2 depends. Hopefully, our solar project will take
3 place somewhere between -- you know, somewhere, you
4 know, next year, and that will help us be saving
5 that money.

6 But as of now, we don't know. Mr.
7 Armstrong had pointed out it could take from three
8 to six months, hopefully sooner, but we have to wait
9 on the AC Electric, I guess their response. So
10 that's where we are at the solar project.

11 And for the outside services, that's
12 quite a -- for 28 percent increase, which is about
13 209,000, and that's mainly because of, you know, as
14 we all know, we do need the double 4 or D4 operating
15 licenses services. And also, other costs, our
16 landscaping and mark out services, as well.

17 We talked about mark out services
18 with Mr. Armstrong quite a lot. We will be kind of
19 looking into that because the -- this mark out, with
20 the current invoice that they are billing, it
21 will -- it is costing us about 80,000 a year.

22 But Mr. Armstrong had pointed out
23 maybe we should not have some -- I mean, the private
24 contractor should bear that cost, but we are bearing
25 it for whatever reason there, but we -- hopefully we

1 can reduce that cost in the future.

2 Okay. The chemicals is the 10.5
3 percent increase, 106,000. Obviously, I know
4 there's still the case going on with the sand
5 contract. The increase was 124 percent this year
6 alone. So -- and obviously, the reason the -- I was
7 thinking maybe the supply chain issues. Not only
8 that, but -- not only that sand contract, but other
9 chemicals are also -- definitely will increase, as
10 well.

11 Because as we all know, the supply
12 chain issues is still going on, but hopefully next
13 year it will be not the issue there.

14 So renewal and replacement reserve,
15 that's what I was talking about. It's going to
16 decrease by 13.1 percent, which is about 266,805.
17 And that's because, you know, our cost due to
18 over -- of higher expenses we expect in 2023.

19 And total interest payment is only
20 19,500 less that we will be paying in 2023.

21 Okay. Our principal debt is at 5.8
22 million, which is great news. The most outstanding
23 balance we have is in 2021 refunding bond, which we
24 just did it last year, which is at 4.1 million. The
25 other higher one is the 2005 NJEIT loan, which is a

1 million.

2 And all others are, you know, smaller
3 payments, and most of them will be done -- most of
4 them will be done by '26, '27 -- '26 and '27. And
5 the interest payment is about 316,448. As you see,
6 by 2026, we will be -- only be paying interest on
7 the 2021 refunding bond -- bond. Okay?

8 And here's the good -- interesting
9 part. Capital budget. So capital budget is about
10 39.2 million. As I mentioned before, we can --
11 we -- we will be funding through our unrestricted
12 net position about 13.4 million, and obviously, the
13 rest of the money has to, you know, either
14 be borrowed or get from grant or any other type of
15 low interest -- low interest loan.

16 CHAIRMAN HILL: Excuse me, Anita.
17 Can you go back to that slide? That was one of my
18 questions.

19 Emergency capital repairs. We've
20 been getting more and more emergencies, and I know
21 we're trying to prepare not to do that. That stayed
22 consistent. I mean, if I'm estimating, there's no
23 way --

24 MS. THAPA: Well, I -- yeah. I kind
25 of increased that, you know.

1 CHAIRMAN HILL: I'm just concerned
2 about the capital repairs, is what I'm asking.

3 MS. THAPA: Yes. Yes. Because, you
4 know, the capital project is still going on, so a
5 couple years -- I mean, maybe at least two, three
6 years, I did decrease it later on, as our new -- you
7 know, we will -- I mean, we will repair our -- all
8 the necessary capital projects.

9 CHAIRMAN HILL: Right.

10 MS. THAPA: So yeah. 1.5 is -- is --
11 it looks like quite a lot, but mostly our water main
12 break is -- you know, that's just in case if it
13 happens; right? That's normally --

14 CHAIRMAN HILL: Right. Right.

15 MS. THAPA: -- usually high anyway.
16 It doesn't mean we're going to spend.

17 CHAIRMAN HILL: No.

18 MS. THAPA: But the money is there
19 just, you know --

20 CHAIRMAN HILL: Right.

21 MS. THAPA: Just for, you know, our
22 reason there.

23 CHAIRMAN HILL: Okay.

24 MS. THAPA: And most of the -- let me
25 go to the next slide. So this is our major capital

1 projects ongoing. As --

2 CHAIRMAN HILL: Right.

3 MS. THAPA: -- Mr. Rutala had
4 mentioned about PFAS issues, right, so for that --
5 for the long-term solution for the PFAS is -- we
6 have a location -- a Pleasantville water treatment
7 plant, which we're going to -- per H2M report, it's
8 going to cost us about 117 million.

9 And that's about 98 million for the
10 new plant and 19.5 million alone in engineering
11 design.

12 CHAIRMAN HILL: Wow.

13 MS. THAPA: And this -- this number I
14 got -- I know where -- where Mr. Rutala probably
15 came from, but I kind of budgeted low on this side,
16 which is I budgeted about 8.1 million for over 400
17 location, which is 40 locations per year
18 requirement.

19 I believe -- but Mr. Rutala had
20 mentioned it's going to cost us 40 -- estimated 42.6
21 million. That number, 2300 came from -- probably
22 because we have about 2200 that we don't know
23 whether it's, you know, lead or copper service. So
24 hopefully that number is less. But definitely 400
25 is a known location that -- you know, that we have

1 to replace.

2 So that's that. And then obviously,
3 every year there's a requirement we have to replace
4 our water main one mile per year, which I estimated
5 for 2023 3.7 million. So that's -- that's going to
6 be ongoing project depending on, you know, how many
7 miles we have per our water main.

8 Another project that we've been kind
9 of holding off for quite a long time is about -- is
10 136 cradles replacement. Back then, I guess we
11 estimated about 1.7 million, but by now, it could be
12 2 million, you know, estimate there.

13 Another -- this is also from the H2M
14 report, the critical infrastructure repairs. That's
15 the short term that I think they recommended for us
16 to, you know, immediate -- I would think it would
17 be immediate or short-term repairs. That's going to
18 cost about 1.6 million, which I included into the
19 2023 budget.

20 So like I said, water meter
21 replacement -- oh, another is the water meter
22 replacement project, which is replacing all the
23 meters for our residential, as well as our
24 commercial customers. So we estimate about 1.5
25 million on that. So which we are thinking -- which

1 we will be hopefully going to do it next year, and
2 it may take up to three years.

3 So for the rehab, getting the new
4 water treatment plant, we kind of think -- I mean,
5 it depends on, you know, DEP approval, the
6 requirement, so we estimate about -- I mean, we
7 estimate to start the project next year, and it may
8 take three to five years, you know, for the
9 completion of the project. A lead -- a lead -- a
10 lead pipe replacement, if we do 40 locations per
11 year, just for the 400 location, we could do
12 like 8.1 million, so we have to spend about a
13 million every year if we do the 40 location per
14 year.

15 So that's our major capital projects,
16 and we -- in addition to other smaller projects
17 which are -- which you'll see in -- it's included in
18 the budget package if you're interested to look into
19 it. So that's our major.

20 So this number is the one that scares
21 me the most. Obviously, this is our five-year plan
22 capital budget. And obviously, this is just an
23 estimate; right? Because we don't know when the
24 project's going to start. So five years -- the
25 current year budget is 39.2 million. 2024, if that

1 project -- if that PFAS project starts, it's going
2 to -- obviously that cost might be even more than 50
3 million depending on, you know, how the project
4 moves -- goes along down the road.

5 Same thing '25, '26. Those are a
6 little bit higher, 38.1 million and 27.8 million
7 there. This number, it may go -- like, hopefully,
8 by this, by third year, we will have a new plant and
9 we will see less capital projects going on later on,
10 but like I mentioned before, our lead pipe,
11 depending on that 2200 unknown location, if -- if we
12 do that, that's going to cost us 42.5, and that's
13 going to be very long term, maybe even more than 20
14 years.

15 But I don't know what's the law that,
16 you know -- how long do they give us to -- to -- to
17 replace all the, you know, lead problem? I believe
18 it says 10 years. So if it's the 10 years, this
19 number will definitely go high in the future for the
20 lead pipe projects, replacement projects.

21 Okay. So obviously, you know, these
22 numbers are just the numbers. Obviously, all we
23 know, we don't have the money. The most we have in
24 our reserve is like close to 18 to 19 million or
25 even less depending on -- I'd have to see. I would

1 say for the safe side, it would be 16 million
2 depending on this year. It looks a little bit good
3 on this year, but hopefully it will go that number.
4 So obviously, most of the money has to -- we have to
5 borrow either from the capital grants, if we receive
6 any, like Mr. Rutala has a good -- it looked like it
7 was a good news. Hopefully, we can, you know --
8 hopefully that would be approved and we will get the
9 grants.

10 And I also -- in the budget packet, I
11 also mentioned like this -- some of this PFAS issue
12 would be -- hopefully we'll get some money from our
13 PFAS lawsuit. I know we haven't talked about that
14 for quite a few -- long time now. I don't know
15 what's the status on it. I'm sure, you know, any
16 lawsuit can take time, but hopefully we can recoup
17 some of this cost from the lawsuit, as well, but
18 that's down the road.

19 So -- and that's all about it, but it
20 looks like our -- even in our future, we can expect
21 the -- the rate increase, you know, because that's
22 how our main -- our revenue or resource comes from,
23 from the rate increases. We probably definitely
24 have to do our rate structure looking at this
25 project, so we -- we need to look into that and also

1 try to find out any other source of revenue, if
2 there's any.

3 Okay? So that's about -- that's
4 about my Power presentation. If you have any
5 questions, please let me know. I would like to
6 thank Mrs. Langford and Mr. Banfield for their
7 understanding, you know, and their time.

8 Anything -- and if Mr. Armstrong and
9 Claude would like to add anything, please.

10 MR. ARMSTRONG: Yeah. Just -- I sent
11 you an email because it wasn't brought up during the
12 budget meetings, but -- and then I thought about it
13 afterwards, and I just want to make sure because I
14 know it's something that is of concern with the
15 chairman, is the -- having something in the budget
16 for security.

17 And I forgot, totally neglected to
18 bring it up during, and then I remembered, and I
19 sent you an email. Is that included?

20 MS. THAPA: No. Because I was all
21 over, to be honest, with the numbers. I hope
22 there's another option, like, you know, with -- if
23 the budget works and all of that, because you
24 know -- yeah. Definitely I did not include that.

25 MR. ARMSTRONG: Okay. All right. I

1 mean, we may be able to -- there's probably the
2 possibility that we can shift and move to make it
3 happen in 2023. Potentially?

4 MS. THAPA: Yes. When you're talking
5 about security, I mean, is that a full-time employee
6 or --

7 MR. ARMSTRONG: Well, we haven't
8 decided yet. You know, it's -- given some of the
9 security issues that we've had discussions about, we
10 think it may be necessary to -- to maybe not be
11 full-time here, but maybe out at the plant. You
12 know, I'm just not sure yet. We -- we probably need
13 to -- once the security assessment is done, maybe
14 that team can make some recommendations as to what
15 type of security is most appropriate. Then we can
16 be able to put more of a cost on it.

17 But I know that that's something that
18 has come up and has been discussed with respect to
19 implementing in 2023.

20 MS. THAPA: Uh-huh. Yeah. I mean,
21 depending on, you know -- because I know we are --
22 we are having a hard time, you know, getting
23 managers, plant managers or distribution manager.

24 Depending on if we filled those
25 positions -- you know, depending when we fill this

1 position, the money could be moved around. I mean,
2 you know, we could play around like, you know, if we
3 had that -- -- that position filled, then, you know,
4 we don't have to pay much for the outside services,
5 so that money can be, you know, put towards that
6 expense, as well.

7 MR. ARMSTRONG: Okay.

8 MS. THAPA: So depending on that
9 because I did include, you know, those salaries for
10 those unfilled positions.

11 MR. ARMSTRONG: Okay.

12 MR. SMITH: Question, are we talking
13 about securities for person -- I mean, in terms of a
14 per -- of a company being hired for doing security,
15 as well as doing security improvements for the
16 authority or --

17 MR. ARMSTRONG: What do you mean
18 by -- the security improvements, you mean like
19 putting up cameras and --

20 MR. SMITH: Cameras, fencing,
21 whatever else --

22 MR. ARMSTRONG: -- fences?

23 MR. SMITH: -- that might be
24 necessary.

25 MR. ARMSTRONG: I think she is --

1 I -- if I'm not mistaken, she budgeted for the
2 physical security equipment, but the security I'm
3 talking about is actual people, bodies separate and
4 apart from the security fencing and cameras and
5 things like that, which is a big cost, you know,
6 especially if you're talking about a 24-hour
7 service.

8 I'm not sure we would need 24-hour
9 service out at the plant, though. You know,
10 maybe -- maybe during the second and third shift
11 maybe have some sort of security.

12 CHAIRMAN HILL: I thank you for
13 bringing that up, Mr. -- I wrote myself a note about
14 security, question mark, and I know we've been
15 getting some calls about that continually.

16 When do we think -- do we have a
17 better idea of when that assessment survey that --
18 we pulled in all of these experts. Do we have any
19 idea when that might be in front of us to review?
20 Then we can, what Anita said, then go back to her
21 and say, we need -- we're looking at this, this, and
22 this.

23 Do we have any idea?

24 MR. ARMSTRONG: Well, they already
25 provided the security assessment with respect to the

1 plant a few months ago.

2 CHAIRMAN HILL: Right.

3 MR. ARMSTRONG: So they do it in
4 phases. I think they're working -- they came out,
5 what was it, about three months ago, Claude, and met
6 with you and went around the distribution plant? I
7 didn't receive a report from them with respect to
8 that yet. I didn't share that because they --
9 they -- they asked that it be held --

10 CHAIRMAN HILL: Right.

11 MR. ARMSTRONG: I mean, I can, but
12 they recommend that it only be limited to a certain
13 number of people and that it not be distributed and
14 for obvious reasons now. You can see why you don't
15 want that to get --

16 CHAIRMAN HILL: Right.

17 MR. ARMSTRONG: -- in the wrong hands
18 because then it will wind up in the newspaper, and
19 it will expose our vulnerabilities as the old
20 assessment has done.

21 CHAIRMAN HILL: Right.

22 MR. ARMSTRONG: The -- but they have
23 not rendered a report with respect to the
24 distribution system yet. I believe that they're in
25 the process of -- they came last -- was it last week

1 or two weeks ago with respect to cybersecurity,
2 Claude?

3 MR. SMITH: Last week, Friday.

4 MR. ARMSTRONG: Yeah, last week with
5 respect to cybersecurity.

6 So when it's -- when they're done
7 completely, I can speak to the lead person on it and
8 find out when does he think they would have a final
9 assessment and determine what, at that time, we
10 can -- what their recommendation would be with
11 respect to having physical security.

12 CHAIRMAN HILL: Okay.

13 MR. ARMSTRONG: And then report back
14 to you at the next meeting, or if they're ready, to
15 have them come back themselves.

16 CHAIRMAN HILL: Okay. Okay. A lot
17 of work. Thank you, everybody.

18 Anybody have a question? Any other
19 questions?

20 Okay. So I believe today we need to
21 do the budget authorization that Ms. Thapa viewed.
22 In front of you, of course, is -- or in the packet
23 is the big packet with all the details. I believe
24 our process, we go to public hearings then, and we
25 do a final acceptance in December, Anita; correct?

1 MS. THAPA: Yes. We will do adoption
2 in --

3 CHAIRMAN HILL: Right.

4 MS. THAPA: We will be introducing
5 and approving this budget.

6 CHAIRMAN HILL: Right. Correct.

7 MS. THAPA: And then it's adopted in
8 December.

9 CHAIRMAN HILL: Correct. Okay. So
10 we're going to please read resolution d. (1), the
11 authorization for the budget.

12 MS. JOHNSON: 2023 authority budget
13 resolution. Whereas, the annual budget for the
14 Atlantic City Municipal Utilities Authority for the
15 fiscal year beginning January 1 and ending December
16 31, 2023 has been presented before the governing
17 body of the Atlantic City MUA at its open public
18 meeting of October 19th, 2022.

19 Whereas now therefore be it resolved,
20 by the governing body at this meeting held today,
21 October 19th, 2022, that the annual budget,
22 including all related schedules and a capital budget
23 program of the MUA for the fiscal year beginning
24 January 1, 2023 and ending December 31st, '23 be
25 adopted.

1 CHAIRMAN HILL: Right. I'm looking
2 for a motion to adopt.

3 MR. DEDAR: Motion.

4 CHAIRMAN HILL: Thank you.

5 And a second?

6 MS. LANGFORD: Second.

7 CHAIRMAN HILL: Thank you.

8 Questions or -- any other questions?

9 Okay. Hearing none, we'll go -- call
10 a vote, please.

11 MS. JOHNSON: Mr. Hill?

12 CHAIRMAN HILL: Yes.

13 MS. JOHNSON: Mr. Dedar?

14 MR. DEDAR: Yes.

15 MS. JOHNSON: Ms. Langford?

16 MS. LANGFORD: Yes.

17 MS. JOHNSON: Ms. Davies?

18 MS. DAVIES: Yes.

19 CHAIRMAN HILL: Thank you.

20 MS. JOHNSON: Mr. Banfield and Mr.

21 Eccles and Mr. Kausar are absent.

22 CHAIRMAN HILL: Right.

23 MS. JOHNSON: Okay.

24 CHAIRMAN HILL: Okay. Moving on the
25 public hearings resolution setting up the dates.

1 Let's read that resolution, please, which is 11 d.
2 (2).

3 MS. JOHNSON: Public hearings. Be it
4 resolved by the board of directors of the Atlantic
5 City Municipal Utilities Authority that on Tuesday,
6 November 22nd, 2022 and Thursday, December 1st, 2022
7 at 10 a.m. public hearings will be held at the MUA's
8 offices located 401 North Virginia Avenue.

9 Be it further resolved that the
10 public hearings will be for the purpose of
11 discussing the 2023 Atlantic City Municipal
12 Utilities Authority budget.

13 CHAIRMAN HILL: Right. And that's
14 just obviously what we do every -- every budget
15 year. So I have a -- can I have a motion to accept,
16 please?

17 MS. LANGFORD: Motion.

18 CHAIRMAN HILL: Thank you.

19 And a second?

20 MR. DEDAR: Second.

21 MS. DAVIES: Second.

22 CHAIRMAN HILL: Okay. Questions?
23 You're all happy -- you're all welcome to attend any
24 of these public meetings, and of course, we know
25 that it will be put on our website so the public's

1 aware.

2 We'll do a roll call.

3 MS. JOHNSON: Mr. Hill?

4 CHAIRMAN HILL: Yes.

5 MS. JOHNSON: Mr. Dedar?

6 MR. DEDAR: Yes.

7 MS. JOHNSON: Ms. Langford?

8 MS. LANGFORD: Yes.

9 MS. JOHNSON: Ms. Davies?

10 MS. DAVIES: Yes.

11 CHAIRMAN HILL: And we'll do the same

12 thing for our rate hearings, which will be 11 d.

13 (3), setting up those meeting dates.

14 Could we read the resolution, please?

15 MS. JOHNSON: Rate hearings. Be it
16 resolved by the board of directors of the Atlantic
17 City Municipal Utilities Authority that on Tuesday,
18 November 22nd, 2022 and Thursday, December 1st, 2022
19 at 10 a.m. public hearings will be held at the MUA's
20 offices located at 401 North Virginia Avenue.

21 Be it further resolved that the
22 public hearings will be to discuss the proposed
23 changes to the MUA's 2023 rules, rates, and
24 regulations, which includes rates, the connection
25 fee, and other miscellaneous charges.

1 CHAIRMAN HILL: Right. And, again,
2 this is -- every year we do this after our budget is
3 adopted setting up the hearings.

4 So I'm looking for a motion to
5 accept.

6 MS. LANGFORD: Motion.

7 CHAIRMAN HILL: Thank you.

8 And a second?

9 MS. DAVIES: Second.

10 CHAIRMAN HILL: Very good.

11 Questions?

12 Okay. We'll do a roll call.

13 MS. JOHNSON: Mr. Hill?

14 CHAIRMAN HILL: Yes.

15 MS. JOHNSON: Mr. Dedar?

16 MR. DEDAR: Yes.

17 MS. JOHNSON: Ms. Langford?

18 MS. LANGFORD: Yes.

19 MS. JOHNSON: Ms. Davies?

20 MS. DAVIES: Yes.

21 CHAIRMAN HILL: Thank you.

22 Moving on. 11 e. is our joint
23 funding agreement. And I believe that is with USGS.
24 Can -- I guess this is with -- this is the federal
25 issue.

1 So let's read the resolution first.

2 MS. JOHNSON: U.S. Geological Survey.

3 Whereas, the United States Department of the
4 Interior, U.S. Geological Survey is desirous of
5 entering into a joint funding agreement with the MUA
6 to confirm their negotiations to continue water
7 resource investigations with the MUA.

8 Now therefore be it resolved, by the
9 board of directors of the Atlantic City MUA that the
10 authority execute the necessary documents in order
11 to effectuate said joint funding agreement with USGS
12 from October 1st, 2022 to September 30th, 2023 in
13 the amount of \$27,670.

14 CHAIRMAN HILL: So we're paying them?

15 MS. JOHNSON: Yeah.

16 CHAIRMAN HILL: Okay.

17 MS. JOHNSON: Yeah.

18 CHAIRMAN HILL: Yep. All right.

19 I'll make a motion to accept.

20 A second?

21 MS. LANGFORD: Second.

22 CHAIRMAN HILL: Okay. Questions?

23 Hearing none, we'll take a roll call.

24 MS. JOHNSON: Mr. Hill?

25 CHAIRMAN HILL: Yes.

1 MS. JOHNSON: Mr. Dedar?

2 MR. DEDAR: Yes.

3 MS. JOHNSON: Ms. Langford?

4 MS. LANGFORD: Yes.

5 MS. JOHNSON: Ms. Davies?

6 MS. DAVIES: Yes.

7 CHAIRMAN HILL: Very good. Attached
8 to our packet was our monthly bills, Resolution 12
9 a. I believe everybody received those. Hopefully
10 you got to review them. We know where the high --
11 the high ones are, the health benefits, et cetera,
12 electric. Arthur Henry's finishing a project, so
13 the bills are in front of us.

14 Let's read resolution 12 a.

15 MS. JOHNSON: Approving monthly
16 bills. Whereas, the Atlantic City Municipal
17 Utilities Authority has indebtedness to the
18 following companies for services rendered in the
19 amount of \$774,076.96.

20 CHAIRMAN HILL: Motion to accept the
21 resolution?

22 MS. LANGFORD: Motion.

23 CHAIRMAN HILL: Thank you.

24 And a second?

25 MS. DAVIES: Second.

1 CHAIRMAN HILL: Questions?

2 I have one question. The Mount --
3 the Mount Construction firm, they're getting quite a
4 lot of money this month from us.

5 How much will we owe them? What
6 project are we finishing up with them, Mount
7 Construction, Claude?

8 MR. SMITH: They're still working on
9 the uptown location, which is currently on Oriental
10 Avenue, and of course they're still working on Texas
11 Avenue. I don't have any numbers in front of me in
12 regards to what remaining balance of the contract
13 actually is for that work.

14 CHAIRMAN HILL: Right.

15 MR. SMITH: But they still have at
16 least two different -- two different projects
17 ongoing at the moment.

18 CHAIRMAN HILL: Okay.

19 MS. THAPA: Chelsea -- that's not
20 Chelsea Heights; right?

21 MR. SMITH: Chelsea Heights is
22 actually Wisteria Avenue.

23 MS. THAPA: Okay.

24 MR. SMITH: It's --

25 MS. THAPA: Yeah. We have about 160

1 housing left, remaining.

2 CHAIRMAN HILL: In their contract?

3 MR. SMITH: In the actual contract.

4 MS. THAPA: Chelsea Heights.

5 CHAIRMAN HILL: Right.

6 MR. SMITH: It isn't necessarily

7 physical payment that needs to be done.

8 CHAIRMAN HILL: Right. Right.

9 Right. Right. Okay. Just -- okay. They're
10 getting a lot of business from us.

11 Okay. Any other questions?

12 Okay. We'll take a roll call.

13 MS. JOHNSON: Mr. Hill?

14 CHAIRMAN HILL: Yes.

15 MS. JOHNSON: Mr. Dedar?

16 MR. DEDAR: Yes.

17 MS. JOHNSON: Ms. Langford?

18 MS. LANGFORD: Yes.

19 MS. JOHNSON: Ms. Davies?

20 MS. DAVIES: Yes.

21 CHAIRMAN HILL: Okay. That's -- we
22 had a long meeting obviously, the public meeting to
23 do with the budget, so we will now entertain a
24 motion to go into executive session. We'll talk
25 about labor negotiations and one or two other

1 issues. We did touch a little bit in public about
2 security issues.

3 So could I have a motion to move into
4 executive?

5 MS. LANGFORD: Motion.

6 CHAIRMAN HILL: Thank you.

7 And a second?

8 MR. DEDAR: Second.

9 CHAIRMAN HILL: Good.

10 And questions?

11 We know what we're going to do.

12 Let's do a roll call.

13 MS. JOHNSON: Mr. Hill?

14 CHAIRMAN HILL: Yes.

15 MS. JOHNSON: Mr. Dedar?

16 MR. DEDAR: Yes.

17 MS. JOHNSON: Ms. Langford?

18 MS. LANGFORD: Yes.

19 MS. JOHNSON: Ms. Davies?

20 MS. DAVIES: Yes.

21 CHAIRMAN HILL: Thank you.

22 So I know Mr. Riley's going to be
23 joining us, too, in that. Let's take a few minutes
24 break because it's been over two hours, so -- and
25 then we'll come back in a few minutes, and Stella,

1 if you can get us out of this room.

2 MS. JOHNSON: Yes.

3 CHAIRMAN HILL: Thank you.

4 Thank you, everybody.

5 MS. THAPA: Okay. Have a good --

6 have a good day, everyone.

7 CHAIRMAN HILL: Thank you, Anita.

8 - - -

9 (Whereupon, the closed session was
10 excerpted.)

11 - - -

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 CHAIRMAN HILL: Okay. Thank you,
2 everybody, for coming back. We'll entertain a
3 motion to go back into open session, please.

4 MR. DEDAR: Motion.

5 CHAIRMAN HILL: A second?

6 MS. DAVIES: Second.

7 CHAIRMAN HILL: I'll second it.

8 Okay.

9 And let's do a roll call to come back
10 to open.

11 MS. JOHNSON: Mr. Hill?

12 CHAIRMAN HILL: Yes.

13 MS. JOHNSON: Mr. Dedar?

14 MR. DEDAR: Yes.

15 MS. JOHNSON: Ms. Langford?

16 MS. LANGFORD: Yes.

17 MS. JOHNSON: Ms. Davies?

18 MS. DAVIES: Yes.

19 CHAIRMAN HILL: Thank you. We just
20 left closed session. In closed session, we
21 discussed labor negotiations. We got an update on
22 some personnel issues, and we talked about the next
23 item, Mr. Armstrong's new contract for the MUA.

24 So -- oh, that was somebody else.

25 Anyway, those are the issues we discussed. The --

1 the first two items will stay in the closed session
2 minutes, which you all will review. The third issue
3 that we did discuss without Mr. Armstrong in the
4 closed session, to put that on public record, is Mr.
5 Armstrong's new contract. It's not an extension.
6 It's a new one that will take place starting today.

7 I'm going to ask Mr. Riley to form
8 a -- I guess we need to adopt the -- or I guess we
9 have to accept the contract for Mr. -- or not accept
10 the contract for Mr. Armstrong.

11 Mr. Riley, would you just give us
12 the -- the points without mentioning the -- the
13 numbers and so forth?

14 MR. RILEY: Sure. The contract --

15 CHAIRMAN HILL: Which will be public
16 record. Excuse me. Which will be public record
17 then.

18 MR. RILEY: Of course. Just to
19 reiterate, the -- the contract that -- that we've
20 presented to the board and discussed briefly is
21 essentially the same contract, almost word for word,
22 than the original contract that Mr. Armstrong signed
23 about two years ago.

24 The three areas of change, one is the
25 area of the term obviously, and the -- the term of

1 the -- the initial contract would end at the end of
2 this year. So with this contract, it provides that
3 once it's accepted by the board, it becomes
4 immediately effective, and its termination date is
5 2027.

6 The second change is the
7 compensation, which is in the contract at \$180,000,
8 and that is an increase from the one two years ago.

9 The third is the issue of time
10 that -- both vacation and sick time, that sort of
11 thing. We've reviewed the numbers, and I think
12 everybody came to the conclusion that the numbers
13 were at least within bounds of the medium, and
14 I'm -- it's less than many and right at the -- right
15 at the -- the level where the -- the manuals give us
16 the -- you know, the opportunity to -- to use those
17 times, so we're looking at -- and the contract very
18 specifically lays it out.

19 So there were the three changes, and
20 we would -- they were discussed and questions were
21 dealt with, and I would now move this contract for
22 acceptance by vote.

23 CHAIRMAN HILL: Right. Okay. Very
24 good. And we did go through that, and of course,
25 we'll move forward on that.

1 I'm going to be moving the acceptance
2 of Mr. Armstrong's new contract commencing this
3 year.

4 Do I have a second?

5 MR. DEDAR: Second.

6 CHAIRMAN HILL: Okay. Questions,
7 comments before we vote?

8 Okay. Roll call, please.

9 MS. JOHNSON: Mr. Hill?

10 CHAIRMAN HILL: Yes.

11 MS. JOHNSON: Mr. Dedar?

12 MR. DEDAR: Yes.

13 MS. JOHNSON: Ms. Langford?

14 MS. LANGFORD: Abstained.

15 MS. JOHNSON: And Ms. Davis?

16 MS. DAVIES: Yes.

17 CHAIRMAN HILL: Thank you.

18 I -- I want to welcome you back
19 again, Mr. Armstrong. Thank you so much for all
20 your hard work, and I know, you know, it always
21 takes some time to get acquainted and move forward,
22 and we're continuing. It's a work in progress, but
23 I'm very pleased that you decided to stay with us,
24 and we move forward.

25 Would you like to make any comments,

1 Mr. Armstrong?

2 MR. ARMSTRONG: I'd just like to
3 thank everyone. Like I said, it's been an enjoyable
4 experience this far. There have been some
5 challenges, but I think that there is a lot of
6 opportunity and a lot of -- of my experience that I
7 can bring to the MUA and then some changes that I
8 think could benefit the MUA.

9 And hopefully you feel the same way.
10 I'm assuming you do because you renewed my contract.
11 But I really have some additional ideas that I think
12 that are really going to make a big difference in
13 how the MUA runs in the future.

14 So I appreciate everybody's support
15 for me, and I look forward to -- to working many
16 more years.

17 CHAIRMAN HILL: Thank you so much.

18 We have some challenges, as we all
19 know. So we -- we're glad you're there helping us
20 lead -- lead the boat, so to speak.

21 Okay. So at this point, I think that
22 we'll close our business after all of these hours,
23 and I'll look to entertain a motion to adjourn.

24 MR. DEDAR: Motion.

25 MS. DAVIES: Second.

1 CHAIRMAN HILL: Thank you.

2 And roll call.

3 MS. JOHNSON: Mr. Hill?

4 CHAIRMAN HILL: Yes.

5 MS. JOHNSON: Mr. Dedar?

6 MR. DEDAR: Yes.

7 MS. JOHNSON: Ms. Langford?

8 MS. LANGFORD: Yes.

9 MS. JOHNSON: And Ms. Davies?

10 MS. DAVIES: Yes.

11 CHAIRMAN HILL: Very good. This
12 meeting is adjourned. Thank you all for your time
13 and patience and your help to the Atlantic City
14 Municipal Utilities Authority. Have a good day.

15 MR. DEDAR: Thank you.

16 MS. STILL: Bye-bye.

17 MS. JOHNSON: Bye-bye.

18 - - -

19 (Whereupon, the regular monthly
20 meeting concluded at approximately 1:30 p.m.)

21 - - -

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CERTIFICATE

I, WENDY L. WALINSKI, a Notary Public and Certified Shorthand Reporter of the State of New Jersey, do hereby certify that the foregoing is a verbatim transcript of the proceedings as taken stenographically by and before me at the time, place and on the date hereinbefore set forth, to the best of my ability.

I DO FURTHER CERTIFY that I am neither a relative nor employee nor attorney nor counsel of any of the parties to this action, and that I am neither a relative nor employee of such attorney or counsel, and that I am not financially interested in the action.

Wendy L. Walinski

WENDY L. WALINSKI, CCR
Notary Number: 2203614
Notary Expiration: 8/3/27
CCR Number: XI02025
Dated: October 24, 2022

LAWYER'S NOTES

1			
2	PAGE	LINE	
3	----	----	-----
4	----	----	-----
5	----	----	-----
6	----	----	-----
7	----	----	-----
8	----	----	-----
9	----	----	-----
10	----	----	-----
11	----	----	-----
12	----	----	-----
13	----	----	-----
14	----	----	-----
15	----	----	-----
16	----	----	-----
17	----	----	-----
18	----	----	-----
19	----	----	-----
20	----	----	-----
21	----	----	-----
22	----	----	-----
23	----	----	-----
24	----	----	-----
25	----	----	-----

A			
abate	access	4:6 6:9 30:14	age
23:5	18:24 31:3 72:17	address	97:12
abated	73:2	8:15 12:13 29:1 35:1	agenda
29:17	accomplished	35:6,14 38:7 48:1	3:9 16:22 43:15 44:9
abatement	89:15	72:2	44:14 81:16 82:14
17:3 18:2 21:3,13,14	account	addressing	ago
22:20 24:19 25:8,8	26:17 98:13	17:17 47:15 72:11	24:6 51:11 56:5
25:23 27:9,15	accounting	Adequate	113:1,5 114:1
abatements	51:10,10 73:14	2:2	127:23 128:8
16:12 21:12 29:3	accounts	adjourn	agree
34:4 35:4 39:25	95:25 98:12	130:23	23:10 46:8 70:23
40:3 41:10 43:6	ACMUA	adjourned	71:9 87:10,11
93:8,10	76:15,16	131:12	agreement
ability	acquainted	adjusted	10:10,11 119:23
76:14 132:9	129:21	29:7	120:5,11
able	acquire	adjustment	agreements
5:7 31:18 32:15	7:20	75:2	10:7
58:24,24 69:10 72:6	acquired	adjustments	agrees
72:10 73:2 77:24	20:7	12:5 68:15 74:2	56:16
110:1,16	acquiring	administration	ahead
absent	60:22	94:24	38:19 43:21 54:4
2:16,19,23 116:21	act	Administrator	77:1
abstain	55:1	1:20	Alex
33:19	acting	adopt	1:21 16:11 17:20,21
Abstained	58:17	67:18 116:2 127:8	17:21,23 18:4,7,11
129:14	action	adopted	18:14 20:6,11,20
abstaining	63:10 132:12,15	92:11 115:7,25 119:3	23:17,24 24:7 25:3
42:22	activated	adoption	25:5,7 26:19 27:11
AC	88:2	115:1	27:13,25 28:8,11,19
100:9	active	advance	28:21,24 30:2 33:22
accept	15:8	32:15	33:25
3:24 6:2 40:2 57:10	actual	advertisement	Allegiance
57:12 68:11,11	44:2 112:3 123:3	44:11 92:8	3:4
69:23,24 80:8 85:15	add	advised	alley
85:19 88:24,24 91:9	17:10 30:4 70:17	12:6 13:19 15:7 47:6	41:14
117:15 119:5	77:18 86:6 109:9	55:24	allocated
120:19 121:20	added	advisors	14:2
127:9,9	28:2 77:5	53:20,22	allow
acceptance	adding	affect	77:14 96:17
114:25 128:22 129:1	34:11	98:16	allowance
accepted	addition	affirmative	96:18,19
128:3	60:12 106:16	43:6	allowed
accepting	additional	aforesaid	50:22
75:14 84:11 86:7	9:15 13:12 77:18	2:8 76:17	allowing
	85:8 89:22 130:11	afternoon	74:1
	additions	10:4	amend

77:12,12	application	49:21 50:11,17,19	60:17
American	98:25 99:1	50:21 51:2,5,20,23	assistant
47:8	applied	52:2,6,9,24 54:2,5	58:16
amount	84:25 85:10	55:19,23 57:3,7,10	Associates
11:23 21:10,14 27:14	apply	58:9 59:23 60:1	7:18 88:11
35:2,7,15,21 36:25	25:21,23 28:17 77:8	66:5,10,14 67:22	assume
38:1,7,11,24 39:4,9	77:9 79:1,8 85:9	68:2,7,13,20,25	61:9
39:17,22 76:19	98:24 99:1	69:5,19,22,25 70:6	assuming
88:18 96:2 120:13	applying	70:11,18 71:8,14	5:7 11:6 14:20 97:23
121:19	14:7	72:1,19 73:5,15,20	130:10
amounts	appointment	73:23 74:4 76:24	Atlantic
35:19	71:4 72:5	77:2,13 78:10,13,18	1:1,5 2:6 5:17 10:3
analogy	appreciate	78:24 79:5,10,14,17	13:20 14:11 15:3
61:5	27:14 67:12 130:14	79:20 80:5 81:21,24	18:16 33:24 38:1
Anita	approach	82:5,9,13,23 84:3,7	41:11 42:5 67:17
1:19 21:15 22:4 23:5	45:23	84:10,14,20,24 85:2	75:20,22,25 88:4
27:1 29:21 30:18	appropriate	85:6,14,18 86:1,8	90:22 92:7 96:4
35:17,20,25 36:2	56:24 110:15	86:14,17,20,25 87:5	115:14,17 117:4,11
37:19 38:6 40:5	appropriation	87:10 94:5 97:18,22	118:16 120:9
49:7,11,15 75:8,12	94:14 95:4,6 99:8	98:5,8,15,21 99:3	121:16 131:13
102:16 112:20	appropriations	100:7,18,22 109:8	Attached
114:25 125:7	94:23	109:10,25 110:7	121:7
announced	approval	111:7,11,17,22,25	attempt
91:6 92:12	10:15 106:5	112:24 113:3,11,17	91:8
annual	approve	113:22 114:4,13	attend
94:12 115:13,21	4:15 5:23 24:19	127:3,10,22 129:19	117:23
answer	49:18	130:1,2	attended
54:20 58:25	approved	Armstrong's	61:1
anticipating	47:23 92:10 99:21	126:23 127:5 129:2	attorney
94:21 98:19	108:8	arrangements	1:19 132:11,14
anybody	approving	32:14	auction
3:10,13 11:11 15:18	115:5 121:15	arrow	31:1,2,2 32:13,18,23
26:14 40:4 45:18	approximately	22:1 40:17,18,19	33:1
65:20 66:24 67:11	19:4 76:1 131:20	Arthur	August
70:8 75:11,12 90:1	area	76:18 121:12	74:6,7
114:18	63:20 72:14 127:25	asked	authority
anymore	areas	19:4 44:24 98:9	1:1,5 47:19 60:12
46:4 66:21 71:10	127:24	113:9	67:18,18 69:1 70:1
anyplace	Armstrong	asking	77:15 88:10 90:22
63:18	1:13 7:6 22:3 23:4	59:20 64:19 85:15	91:3,3 92:8 111:16
anyway	24:5,9 26:20 27:4	103:2	115:12,14 117:5,12
87:6 103:15 126:25	27:12,17,22 28:4,9	assessment	118:17 120:10
apart	28:12 32:6,9,11,20	29:11 110:13 112:17	121:17 131:14
112:4	35:23 36:6,12,16,19	112:25 113:20	authority's
apparently	37:5,13,15 44:3,19	114:9	90:23
21:4	47:3,4 48:7,11	assist	authorization

1:14 54:14 55:7,13 62:10,12,16 83:17	C	103:12	18:13 21:2,9,17,19 22:10,15,19,23 23:2 23:14,19 24:11,16 24:21 25:2 27:19,24 28:7,13,20,22,25 29:18,25 30:3,12,15 30:17 32:8,19 33:7 33:13,20,23 34:2,17 34:20,23 35:3,8,10 35:13,16 36:15,23 37:2,17,19,23 38:14 38:17 39:14 40:1,9 40:21,25 41:3,5,8 41:20,23 42:2,10,15 42:23,25 43:4,8,11 44:6,16 45:13,25 46:3,7,10,15,17,23 47:1 48:4,8,12,17 48:22 49:4,14,23 50:3,6,20 51:1,4,17 51:22 52:1,5,8,22 53:24 54:3 55:13,16 55:20 56:11,23 57:5 57:9,12,17,21 58:3 59:1,8,11,15,24 60:3 61:9,20,24 62:2,7,15,19,24 65:10,11 66:9,13,16 66:19,22,25 67:3,24 68:6,10,19,23 69:3 69:18,20,24 70:4,7 70:12 71:22 73:12 73:16,18,22 75:7,11 76:20 77:1,11 78:8 78:11,15,23 79:4,9 79:12,15,18,22 80:3 80:10,14,17,24 81:7 81:10,13,19,23 82:1 82:6,15,22 83:3,8,9 83:12,15,19,22,25 84:4,16,19,22 85:1 85:5,13,17,22,25 86:3,12,15,19,22 87:3,7,12 88:19 89:1,4,14 90:1,7,14 91:7,11,14,18,25
buckled 19:2	c 16:14 17:3,4,4,17 21:11,11 29:6 34:3 34:10,16,16,21 35:7 35:21 36:25 37:24 38:9,20 39:1,6,12 39:20 42:24 67:13	cases 32:12 33:3	
budget 48:16,16 50:7 61:25 62:3 75:5,9 93:11 94:2,3,3,11,12,16 94:20 95:14 96:8 97:4 99:7 102:9,9 105:19 106:18,22 106:25 108:10 109:12,15,23 114:21 115:5,11,12 115:13,21,22 117:12,14 119:2 123:23	cable 87:21 88:6,12,16	cash 74:14 94:19	
budgeted 62:4,5 104:15,16 112:1	call 2:11 4:9,22 6:11,11 33:11 42:13 57:18 71:4 80:15 90:4 91:16 92:23 116:9 118:2 119:12 120:23 123:12 124:12 126:9 129:8 131:2	causing 87:25	
building 69:14 72:6	called 3:12,16 19:3	cautious 66:1,17	
buildings 65:25	calls 14:25 26:2,12 112:15	CCR 1:23 132:20,21	
burst 19:1	Calvi 81:14 83:5 88:9,14 88:18 89:6	CD 64:8	
bursted 19:2,17	cameras 111:19,20 112:4	CDC 64:8 68:17 69:2,7	
business 18:15 64:4 75:14 82:18,20,21 87:14 92:1 95:24 123:10 130:22	capital 94:16 95:9 102:9,9 102:19 103:2,4,8,25 106:15,22 107:9 108:5 115:22	CDs 74:16	
busy 45:9	carbon 88:2	ceiling 90:19,25	
buy 31:1	care 17:1 87:8	Center 87:23	
buyer 26:4 33:6	Carolina 56:6	certain 52:20 76:10 113:12	
buying 31:3	carried 31:10	certainly 13:23	
buzzing 72:24	carry 31:12 86:10	CERTIFICATE 132:1	
Bye-bye 131:16,17	case 28:17 35:24 101:4	Certified 132:4	
		certify 132:5,10	
		CES 84:12 85:7,11,11,16	
		cetera 7:21 121:11	
		chain 101:7,12	
		chairman 1:12 2:1,13,24 3:6,8 3:17 4:2,5,17,20,24 5:6,11,15,25 6:5,8 6:13,20 7:3,6,16 8:6 10:25 11:5,10 14:13 14:22 15:10,18,24 16:2,7,10,13,17,21 17:7,16,21,25 18:9	

<p>92:14,20,25 93:7,24 94:1 102:16 103:1,9 103:14,17,20,23 104:2,12 109:15 112:12 113:2,10,16 113:21 114:12,16 115:3,6,9 116:1,4,7 116:12,19,22,24 117:13,18,22 118:4 118:11 119:1,7,10 119:14,21 120:14 120:16,18,22,25 121:7,20,23 122:1 122:14,18 123:2,5,8 123:14,21 124:6,9 124:14,21 125:3,7 126:1,5,7,12,19 127:15 128:23 129:6,10,17 130:17 131:1,4,11</p> <p>Chairman/Deputy 1:12</p> <p>challenges 130:5,18</p> <p>chance 63:14 72:25</p> <p>change 19:22 22:25 37:3 69:6 127:24 128:6</p> <p>changed 19:23 22:12,22</p> <p>changes 4:6 6:9 12:7 40:5 44:20 63:13 64:25 69:1,1 70:1,20 73:24 118:23 128:19 130:7</p> <p>changing 22:9 52:10 63:1 68:9 68:17,22 69:7 73:25</p> <p>Chapman 84:8,11 85:10,15,19 86:6</p> <p>Chapter 2:8</p> <p>charge</p>	<p>29:20 96:4 100:1</p> <p>charged 96:19</p> <p>charges 29:17 118:25</p> <p>charging 96:25</p> <p>check 18:18 19:13,14 24:3 24:10,25 31:6</p> <p>checked 19:24 25:10</p> <p>checking 62:17</p> <p>Chelsea 122:19,20,21 123:4</p> <p>chemicals 59:10 101:2,9</p> <p>chief 14:20</p> <p>choice 45:23</p> <p>choose 55:12</p> <p>circulate 64:20</p> <p>circumstances 63:4 76:15</p> <p>citizens 75:21</p> <p>city 1:1,5,20 2:6,7 5:18 10:3,3 11:6 13:20 14:11 15:3 27:20 31:21 32:14,16,17 32:23,24 33:24 65:21,24 66:19 67:17 75:22,25 88:4 90:22 92:7 94:14 96:4 98:10 115:14 115:17 117:5,11 118:17 120:9 121:16 131:13</p> <p>Claude 1:14 10:17 11:21,22 43:20 46:12 58:10</p>	<p>58:24 77:3 94:5 109:9 113:5 114:2 122:7</p> <p>Clerk 2:7</p> <p>close 3:17 72:22 98:11 107:24 130:22</p> <p>closed 3:21 5:6,23 43:16 48:13 69:14 71:10 72:4,4 73:9 125:9 126:20,20 127:1,4</p> <p>closely 8:10</p> <p>closing 30:25 32:11 33:4</p> <p>coffee 83:14,18 86:4</p> <p>collected 74:10,13</p> <p>collecting 60:20 95:22,25</p> <p>collection 29:12 74:9</p> <p>come 16:18 18:5,8 24:22 31:12 35:24 64:24 68:21 72:5,8,11 88:21 110:18 114:15 124:25 126:9</p> <p>comes 26:1 108:22</p> <p>comfortable 64:1 67:7 73:10</p> <p>coming 18:1 69:12 126:2</p> <p>commencing 1:8 4:12 5:19 129:2</p> <p>comments 80:4,5 129:7,25</p> <p>commercial 95:24,25 96:17 105:24</p> <p>commissioner</p>	<p>15:2</p> <p>committee 43:14,17,18 45:14,17 46:19 47:6 48:16,18 48:19 50:7 94:4 97:4</p> <p>communities 76:4</p> <p>community's 64:8</p> <p>companies 77:5 85:9 121:18</p> <p>company 24:3 26:2,4,7 31:25 39:2,7,16,20 71:7 85:10 88:9 96:5 111:14</p> <p>compared 99:7,19</p> <p>compensation 128:7</p> <p>competitive 77:9</p> <p>complete 76:14 88:16 89:23,23</p> <p>completed 12:14</p> <p>completely 114:7</p> <p>completes 39:24</p> <p>completion 106:9</p> <p>complex 76:11</p> <p>complies 2:8</p> <p>concern 47:15 109:14</p> <p>concerned 103:1</p> <p>concerning 18:2 65:5</p> <p>concerns 30:13 89:5</p> <p>concluded</p>
--	--	---	---

131:20	contacted	correct	105:10
conclusion	26:8	35:8,21 36:14 38:5	Crazy
128:12	continually	40:6 42:5 52:1	49:12
condition	112:15	79:17,17,24 82:6	CRDA
19:6	continue	83:10 93:23 114:25	67:4
conditions	12:10 45:20 58:6	115:6,9	created
76:6	65:3 74:25 78:19	corrected	59:6
conducting	120:6	20:4 24:4	crisis
64:3	continued	correctly	47:7
conference	13:16	23:21 89:19	critical
2:5 47:12 65:13	continuing	cost	105:14
confidence	129:22	9:2,4,19 11:14 25:8	CTX
31:5	continuous	33:2 88:17 94:24	88:11
confined	88:3	100:24 101:1,17	cubic
63:19	contract	104:8,20 105:18	96:18,22,25 97:2
confirm	7:24 50:24 53:8,17	107:2,12 108:17	current
120:6	54:7,8,8,9,11,11,13	110:16 112:5	100:20 106:25
confirmed	54:15,17,18 78:3	costing	currently
19:15	99:24 101:5,8	100:21	122:9
conflict	122:12 123:2,3	costs	customer
34:5	126:23 127:5,9,10	33:5 89:22 94:25	96:18,25
confused	127:14,19,21,22	100:15	customers
78:7,8 80:5 82:16	128:1,2,7,17,21	Council	95:20,22 96:16,23
confusion	129:2 130:10	10:3 11:6	98:24 105:24
26:23	contracting	counsel	cybersecurity
Congress	88:5	132:12,14	114:1,5
41:15,21 42:7	contractor	country	
Congressman	45:8,23 77:7 100:24	14:3 64:16	D
13:17 15:1	contractors	county	d
connection	44:25 76:13,17 78:20	18:16 31:2 65:25	49:22 50:4 93:11
74:11,12 118:24	79:7	couple	115:10 117:1
consider	contracts	47:5 75:15 103:5	118:12
72:3,24	51:3,18 52:11,12,13	course	data
consistent	52:15,16,20,21 53:2	2:25 50:16 59:12	60:20,23 96:5
52:18 53:17 54:7	53:4,5,16,20,20,22	65:12 66:25 76:20	date
55:17 102:22	55:21	93:12 94:17 114:22	51:14 52:17 92:13
constantly	convenient	117:24 122:10	128:4 132:8
68:9 69:12	72:8	127:18 128:24	Dated
Construction	conversations	court	132:22
76:18 122:3,7	16:23	37:6,9	dates
consultant	copies	cover	116:25 118:13
3:10	8:8	31:1	David
consultants	copper	COVID	35:6
7:19	104:23	28:6 52:25 63:3,11	Davies
contact	copy	64:10 68:16 71:9,20	1:16 2:20,21 4:19 5:4
15:13 56:17	2:6	cradles	5:5 6:18,19 33:18

33:19 41:4,6,13,18 41:21 42:1,6,20,21 43:2,5,7 48:19 58:1 58:2 80:22,23 88:25 90:12,13 91:13,23 91:24 92:18 93:5,6 116:17,18 117:21 118:9,10 119:9,19 119:20 121:5,6,25 123:19,20 124:19 124:20 126:6,17,18 129:16 130:25 131:9,10	4:25 5:1 6:3,14,15 22:8 30:9,11,15,17 30:18,23 31:11,22 31:25 32:3,10 33:14 33:15 42:16,17 46:21,23 57:22,23 66:19,23 67:2 70:13 71:1,12,16,25 72:18 73:4 80:9,18,19 82:21 83:7,13,17 89:3 90:8,9 91:19 91:20 92:19 93:1,2 116:3,13,14 117:20 118:5,6 119:15,16 121:1,2 123:15,16 124:8,15,16 126:4 126:13,14 129:5,11 129:12 130:24 131:5,6,15	25:16 51:21 98:22 100:2 106:5 depth 45:16 deputy 1:13,14 58:4 62:20 67:6 describe 84:25 describing 69:9 design 10:15 104:11 designing 88:11 desirous 120:4 desperate 47:20 desperately 81:2 detail 34:9 47:11,14 49:10 49:10 58:11 59:17 93:15,18 detailed 43:19 49:2,3 94:8 details 114:23 deterioration 87:24 determination 53:18 determine 61:5 77:16 114:9 determined 76:12 Developers 16:15 29:14 developing 88:11 development 89:17 difference 36:9 97:14 130:12 different	7:19 41:1 52:11 71:23,24 85:10 122:16,16 diligence 14:14 direct 56:17 director 1:13,13,14 58:5 62:20 64:24 67:6 directors 4:15 67:17 90:21 92:7 117:4 118:16 120:9 director's 50:11 disagrees 64:1 disclose 30:25 discount 97:5,12,15 98:18 99:2 discounts 97:9 discretion 64:23,24 68:14,15 70:24 discuss 43:15 64:25 118:22 127:3 discussed 50:12 63:12 65:3 68:7 70:9 91:15 110:18 126:21,25 127:20 128:20 discussing 117:11 discussion 47:12 62:25 63:15 discussions 47:10 110:9 disposal 59:19 disputing 27:5,7
Davis 56:1,4,6,18,25 129:15 day 4:14 5:22 19:23 125:6 131:14 days 48:3 64:11,17,19 deal 31:13 34:3 60:22 67:9 dealing 9:21 dealt 128:21 debt 95:5,5 101:21 December 51:18 74:24 96:8 114:25 115:8,15,24 117:6 118:18 decide 55:10 decided 110:8 129:23 deciding 97:11 decision 67:1 69:11 decrease 101:16 103:6 Declar 1:12 2:14,15 3:2,7,25	deem 51:12 deep 34:13 definitely 60:16,21 61:3 98:14 101:9 104:24 107:19 108:23 109:24 delay 46:4 deletions 6:9 30:14 delivering 76:2 denied 18:20 DEP 8:11,11 13:11 61:16 106:5 Department 120:3 depending 25:19 74:25 105:6 107:3,11,25 108:2 110:21,24,25 111:8 depends		

disrupted 87:25	Drew 13:17 15:1	88:7	entry 19:18
distance 63:20	drinking 75:21	eliminating 34:11	environmental 10:15
distancing 66:12	dry 19:20	Elizabeth 38:10	EPA 14:7
distressed 20:16	due 18:19 28:3 37:6 40:5 99:20 101:17	Elwood 56:4,18	equipment 76:13 112:2
distributed 113:13	D4 100:14	email 109:11,19	especially 13:25 74:23 112:6
distribution 75:24 94:25 110:23 113:6,24	<hr/> E <hr/>	emergencies 102:20	ESQUIRE 1:19
disturbances 7:14	e 119:22	emergency 15:11 75:19 76:8 78:5 82:4,12 87:18 88:5 102:19	essentially 127:21
document 36:21	earlier 57:2 77:21 81:20 90:16 91:16	emergent 76:14	establishes 76:16
documents 120:10	early 50:14	employee 64:2 110:5 132:11,13	estate 16:15 29:14 30:24
doing 13:14 14:19 17:24 43:22 65:22 67:4 72:24 77:19 81:6 83:2 85:14 89:19 111:14,15	earmarks 13:21	employees 47:24 64:20 65:6,18 66:11 72:23	estimate 9:5 11:16 97:22 105:12,24 106:6,7 106:23
don 63:25	easier 32:24 54:16	encourage 79:7	estimated 104:20 105:4,11
door 63:5,6 65:2,4 71:7 72:12	Eccles 2:19 45:16 116:21	engineer 43:18	estimates 9:1
dosages 61:18	Ed 58:16	engineered 9:6	estimating 102:22
double 100:14	edits 4:6	engineering 1:15 43:17 44:2 45:14 58:5,14 59:17 104:10	et 7:21 121:11
double-check 24:22 37:20	effective 60:19 67:19 128:4	engineers 9:2	evaluation 19:7
downhill 56:21	effectuate 120:11	enjoyable 130:3	event 26:6
downstairs 72:21	efficiently 61:19	enter 52:12,20 63:23	everybody 2:2 6:22 7:7,8,10 48:15 60:3 71:20 83:14 93:7,22 95:17 97:23,24 99:11,16 99:20 114:17 121:9 125:4 126:2 128:12
Dr 35:21 65:13	either 3:11 7:20 53:4 67:5 69:15 82:15 102:13 108:5	entered 25:9	everybody's 130:14
draft 10:10	electric 81:10,11 83:5 88:9 88:14,18,22 100:9 121:12	entering 120:5	Exactly 49:4 71:25
drafted 9:25	electrical 82:12 87:19,20 88:6	entertain 123:23 126:2 130:23	example
		entrance 20:24	

53:15 96:24	28:10 53:8	federal	finished
exceed	expires	7:20 8:11 14:5 28:16	80:4
76:19 88:18	54:25 55:3	119:24	finishing
excerpted	expiring	fee	121:12 122:6
125:10	51:3	27:3,5,6 74:11,12	firm
excess	explain	95:19,19,21 96:10	122:3
25:17 26:21,25 27:1	86:1	97:2 118:25	first
27:2,7,10 95:19	explaining	feel	4:18 9:10,15 10:19
Excuse	46:24	63:9,19 73:9 130:9	10:22 11:2,12 12:11
16:6,7,8 21:15 38:14	explains	feet	13:2 21:22 22:16,17
38:14 102:16	19:16	63:20 96:18,22,25	40:23 51:15 81:3,11
127:16	exploring	97:2	120:1 127:1
execute	65:8	felt	first-come
120:10	expose	67:7	8:21
executive	113:19	fences	first-served
1:13,13,14 16:4	extended	111:22	8:22
50:11,16 58:5 62:20	7:24	fencing	fiscal
64:24 123:24 124:4	extension	111:20 112:4	53:10,12,15,16,22
exists	127:5	fill	115:15,23
33:2	extremes	47:20 110:25	five
expand	76:5	filled	64:10,17,19 78:21
78:19		110:24 111:3	106:8,24
expanding	F	final	five-year
77:25	FAA	22:9 114:8,25	106:21
expect	87:23	finalization	fix
58:22 101:18 108:20	facilities	89:12	21:4
expecting	61:7 90:20	finalize	flag
98:18 100:1	facility	10:14	3:1
expense	91:1	finally	flat
94:23 111:6	fact	19:9	27:3,5,6 95:19 96:10
expenses	49:8 72:14	finance	floor
74:8 95:10 99:5	fall	12:22	19:2
101:18	56:20	financial	Florida
experience	familiar	51:9 53:20,21 73:14	92:1,5,9,15,22
37:6 76:13 130:4,6	27:17 56:1	74:5	flow
experienced	family	financially	58:19
29:15	56:13	132:14	fluid
expertise	far	financing	12:9 64:7,21 69:6
61:10	36:14 47:14 74:9,22	9:8	fog
experts	130:4	find	83:20
49:7 112:18	fashion	109:1 114:8	follow
Expiration	20:16	finding	75:6 78:6 85:20
132:21	feasibility	13:24	following
expire	12:14	fine	121:18
51:18,24 52:3	February	17:14 35:3 50:2,2	follows
expired	51:25 52:4	67:8,10 79:15	9:9

foreclosure 20:23	19:25 20:2 23:25 24:6	71:23,23 74:20 97:12 102:20 106:3	22:9 24:14 25:18 27:14 29:1,1,5,5
foregoing 132:5	fully 11:25 72:4	110:22 112:15 122:3 123:10	33:19 43:14 44:7,13 44:19,20,22,23
forever 68:17 69:15	full-time 110:5,11	give 8:2 27:15 38:7 40:20	46:18,24 47:10,12 50:10 51:5 54:17
forget 70:5,7 79:19	fun 50:8,9	53:4 68:14,14,25 69:25 77:14 86:23	58:13,18 62:19 64:13 65:14 67:23
forgivable 8:20 9:11	funded 94:17	107:16 127:11 128:15	69:5,11 70:10 71:19 73:13 75:13,17
forgive 96:20	funding 7:20 10:5 12:12	given 63:10 91:3 110:8	77:14 82:9 83:19 86:5 87:1,4 88:21
forgiveness 27:16,21 28:2	13:13,21 14:1 102:11 119:23	gives 76:21	89:18 94:10 95:12 96:13 99:15,15
forgot 109:17	120:5,11	giving 14:15	101:4,12,15 103:4 103:16 104:7,8,20
form 45:10 61:5 64:21 127:7	funds 8:19,21,24 9:11,15 10:21	glad 130:19	105:5,17 106:1,24 107:1,9,12,13
forms 60:23 92:8	furniture 41:7	Glue 49:12	115:10 124:11,22 127:7 129:1 130:12
formula 25:18	further 29:16 61:4 91:2 117:9 118:21	go 7:12 12:17 14:10	Goldsmith 58:17
forth 65:21 127:13 132:8	132:10	16:4,22 17:2,2 21:12 31:9 34:6,8	good 2:1 5:12,15,25 6:8,23
forward 12:23 31:10 36:17,22 64:3 94:10 128:25 129:21,24 130:15	future 77:18 101:1 107:19 108:20 130:13	37:8,19 38:19 43:14 45:15 47:11,12,14	7:2,15,16 8:3,5 10:22 11:10 15:16
		49:3 54:23 55:5 58:10 60:6 67:9	15:20,23 17:25 35:13 37:13,15 41:3
	G	71:4 74:2 75:5 77:1 83:4 89:12 90:17	42:10 43:5,11 47:1 48:15 52:3 54:4
four 78:21	gained 18:24 19:18 20:24	91:8 93:14,15,16 95:12 96:11,18,25	56:20,25,25 60:4 62:8,23 65:11 69:16
frame 61:22	gallons 27:6	99:8,18 102:17 103:25 107:7,19	62:8,23 65:11 69:16 87:3,7 102:8 108:2
frankly 32:17	Gary 1:12 78:7 83:7	108:3 112:20 114:24 116:9	108:6,7 119:10 121:7 124:9 125:5,6
free 23:12	general 49:16 50:22 65:19 73:18	123:24 126:3 128:24	128:24 131:11,14
Friday 66:6 89:12 114:3	gentleman 22:20	goal 73:5	gosh 56:5
fringe 99:17	Geological 120:2,4	goes 32:9 107:4	gotten 3:23
front 49:1 63:6 112:19 114:22 121:13 122:11	Geraci 35:6	going 2:10 3:19 6:25 7:4	governing 29:11 115:16,20
full	getting 15:8 27:10 61:6	8:1,7 10:6,8 14:4 16:2 17:5,17 21:20	government 7:21 28:17 65:21
			grant 8:19,20 9:10 12:25

13:2 14:5,8 102:14	31:20 99:15 110:3	73:7	57:9,12,17,20,21
grants	happened	high	58:3 59:1,8,11,15
7:21 108:5,9	25:22 47:5	24:18 99:12 103:15	59:24 60:3 61:9,20
granular	happening	107:19 121:10,11	61:24 62:2,7,15,19
88:1	64:16	higher	62:24 65:10,11 66:9
great	happens	15:15 95:11 100:1	66:13,16,22,25 67:3
15:10 49:7,11 66:2	26:1 31:15 40:7	101:18,25 107:6	67:24 68:6,10,19,23
101:22	103:13	highlight	69:3,18,20,24 70:4
groundwater	happy	43:24	70:7,12 71:22 73:12
87:22	117:23	highlights	73:16,18,22 75:7,11
guard	hard	93:16	76:20 77:1,11 78:8
65:9	110:22 129:20	hikes	78:11,15,23 79:4,9
guess	health	99:21	79:12,15,18,22 80:3
12:1 25:23 26:4	56:20 76:9 99:18,21	Hill	80:10,14,16,17,24
29:20 37:24 40:18	121:11	1:12 2:1,12,13,24 3:6	81:7,10,13,19,23
50:18,21 59:16,19	hear	3:8,17 4:2,5,17,20	82:1,6,15,22 83:3,9
64:15,19 74:16	3:14 15:16 48:15	4:23,24 5:6,11,15	83:12,15,19,22,25
81:15 100:9 105:10	heard	5:25 6:5,8,12,13,20	84:4,16,19,22 85:1
119:24 127:8,8	18:4	7:3,16 10:25 11:5	85:5,13,17,22,25
guest	hearing	11:10 14:13,22	86:3,12,15,19,22
7:5	4:8 10:2 11:4 33:9	15:10,18,24 16:2,7	87:3,7,12 88:19
guidance	42:12 90:3 96:7,8	16:8,10,13,17,21	89:1,4,14 90:1,6,7
13:12	116:9 120:23	17:7,16,21,25 18:9	90:14 91:7,11,14,17
guidelines	hearings	18:13 21:2,9,17,19	91:18,25 92:14,20
64:8 68:17 69:2,7	93:12 114:24 116:25	22:10,15,19,23 23:2	92:24,25 93:7,24
guys	117:3,7,10 118:12	23:14,19 24:11,16	94:1 102:16 103:1,9
19:13 24:2 31:3	118:15,19,22 119:3	24:21 25:2 27:19,24	103:14,17,20,23
43:13	Heights	28:7,13,20,22,25	104:2,12 112:12
	122:20,21 123:4	29:18,25 30:3,12,17	113:2,10,16,21
H	held	32:8,19 33:7,12,13	114:12,16 115:3,6,9
	4:11 5:18 74:24	33:20,23 34:2,17,20	116:1,4,7,11,12,19
half	90:24 113:9 115:20	34:23 35:3,8,10,13	116:22,24 117:13
13:6,6 25:8,14,15,16	117:7 118:19	35:16 36:15,23 37:2	117:18,22 118:3,4
26:23	help	37:17,19,23 38:14	118:11 119:1,7,10
Hall	60:22 100:4 131:13	38:17 39:14 40:1,9	119:13,14,21
65:25	helped	40:21,25 41:3,5,8	120:14,16,18,22,24
hand	15:14	41:20,23 42:2,10,14	120:25 121:7,20,23
64:4	helping	42:15,23,25 43:4,8	122:1,14,18 123:2,5
handbook	130:19	43:11 44:6,16 45:13	123:8,13,14,21
64:22 65:1	Henry	45:25 46:3,7,10,15	124:6,9,13,14,21
hands	76:18	46:17 47:1 48:4,8	125:3,7 126:1,5,7
113:17	Henry's	48:12,22 49:4,14,23	126:11,12,19
Hanging	121:12	50:3,6,20 51:1,4,17	127:15 128:23
62:15	hereinbefore	51:22 52:1,5,8,22	129:6,9,10,17
Hannah	132:8	53:24 54:3 55:13,16	130:17 131:1,3,4,11
35:11 37:8	hesitated	55:20 56:11,23 57:5	hire
happen			

47:24	14:23 52:3 112:17,19	108:21 128:8	128:1
hired	112:23	increased	initially
7:24 111:14	ideas	65:7 99:9 102:25	9:7 68:3
hirees	130:11	increases	inlaw
46:19	identified	108:23	56:4
hiring	11:20,25	incur	input
65:9	immediate	89:22	65:14 67:12
hold	105:16,17	incurred	inside
7:9,11 21:12 87:4	immediately	25:9	18:25
holding	128:4	indebtedness	insight
96:6 105:9	impact	121:17	12:21
home	97:23	India	install
64:17	implementing	1:13 62:22 68:7	23:9
honest	110:19	69:16 70:24 97:19	installation
73:6 109:21	importance	98:13	88:7,12 89:20,24
hope	15:5	Indiana	instructions
63:14 99:13 109:21	improvements	39:7	92:9
hopefully	8:14 111:15,18	indicated	insurance
49:13 97:16 98:18	improving	35:18	51:8 53:15,17 54:1,7
100:2,8,25 101:12	74:15	indicating	54:23
104:24 106:1 107:7	incidences	15:5	integrators
108:3,7,8,12,16	65:8	individual	61:12
121:9 130:9	include	63:3,24	intend
hours	11:24 21:21 29:18,19	individuals	51:14
124:24 130:22	76:18 78:4 109:24	47:18 48:2 64:16	intends
house	111:9	individual's	8:20
30:25 98:7	included	63:18	intensely
housing	36:10 67:20 68:1	indoors	61:1
123:1	105:18 106:17	63:17	interest
how's	109:19	infected	9:14 23:12 74:20
61:22	includes	63:3 64:9	95:5 101:19 102:5,6
Hughes	74:10 94:13,25 95:4	inflation	102:15,15
87:23	95:24 96:3 98:3	99:12	interested
hundred	99:18 118:24	information	106:18 132:15
96:22	including	9:23 18:20 26:3,11	interesting
Huynh	93:8 115:22	26:16 31:21,24	94:9 95:17 102:8
35:12	inconsistent	32:15,25 50:13 59:7	interest-free
H2M	53:2	60:21 68:16 75:3	9:12 13:6 29:23 30:1
104:7 105:13	incorporating	95:12 97:17	interim
	43:20	informed	55:2
I	incorrect	14:24	Interior
Ibank	35:19	informing	120:4
9:13 13:9,11	increase	46:13	internally
Ibank's	85:9 95:18,19,21,23	infrastructure	59:6
9:16	96:1,12,13,23 99:7	8:12 13:25 105:14	interviewing
idea	100:12 101:3,5,9	initial	47:18

2:9 104:25	lays	113:12	logics
knows	128:18	line	61:14
6:22 99:11,20	lead	8:13,17,24,25 9:4,22	long
	3:3 8:13,17,25 9:22	30:4 133:2	19:5,19 24:6 26:16
L	11:20 12:10 14:2,7	lines	85:11 94:8 105:9
L	104:23 106:9,9,10	9:4 10:9 11:18,20,24	107:13,16 108:14
1:12,23 132:3,20	107:10,17,20 114:7	12:10,11 14:2,8	123:22
labor	130:20,20	list	longer
88:15 123:25 126:21	leak	2:3 21:3 27:16,21	47:19 73:9
lack	25:22 29:15	28:2 32:21,21 34:11	long-term
65:6	leaking	65:19 77:5,23,25	104:5
ladder	19:6,7,17 20:3 24:1	78:21 79:8 85:7,12	look
61:14	24:13	85:15,19 97:19,20	3:23 6:1 7:19 21:9
lady	leave	98:10	26:15 35:25 36:12
19:10	49:6 64:23 70:1,21	listed	53:18 55:7,13 59:18
landscaping	70:23 72:12	16:14 99:6	59:20 61:3 72:25
100:16	left	listen	75:17 78:7,8 80:7
Langford	54:12 60:11 72:21	17:15	106:18 108:25
1:15 2:17,18 4:1,4	123:1 126:20	listening	130:15,23
5:2,3 6:4,7,16,17	legal	62:18	looked
30:10 33:16,17	1:24 51:8	little	72:22 108:6
42:18,19 48:21,23	legally	4:20 26:22 29:3	looking
49:1,2,6,25 50:1,8	54:13 55:7	41:14 42:7 45:16	22:6 24:19 36:5 55:1
56:3,12 57:14,16,24	legislative	48:13 61:3,6 65:23	59:2 94:10 100:19
57:25 80:13,20,21	14:17	66:1,1 72:15 73:9	108:24 112:21
90:10,11 91:10,21	letter	90:16 107:6 108:2	116:1 119:4 128:17
91:22 93:3,4 94:4,7	15:4	124:1	looks
109:6 116:6,15,16	let's	LLC	103:11 108:2,20
117:17 118:7,8	17:7,8 21:9 37:20	38:20 39:2,7,16,20	loop
119:6,17,18 120:21	43:13 70:10 75:7	loan	15:21
121:3,4,22 123:17	87:13 92:22 93:15	8:19,20 9:11,12,13	losing
123:18 124:5,17,18	117:1 120:1 121:14	13:4,5,6 101:25	47:7
126:15,16 129:13	124:12,23 126:9	102:15	lost
129:14 131:7,8	level	lobby	20:22 47:8 48:2
Larry	15:15,15 128:15	72:14,14	lot
58:17 77:4	leverage	located	14:1 20:15 31:10
law	13:22	29:14 38:1,10,21	49:9,10 50:8,9 51:2
2:3,9 107:15	licensed	39:2,7,16,21 117:8	65:12 74:20 93:18
laws	83:1 84:2	118:20	95:9 100:18 103:11
2:8 75:22	licenses	location	114:16 122:4
lawsuit	100:15	26:17 66:7 89:16	123:10 130:5,6
108:13,16,17	lien	104:6,17,25 106:11	low
lawyers	31:16,18,20 74:23	106:13 107:11	9:14 102:15,15
53:19	light	122:9	104:15
LAWYER'S	65:6	locations	lumped
133:1	limited	11:24 104:17 106:10	63:7

M			
M	67:15	meetings	7:9,10
37:25	masks	109:12 117:24	MICHAEL
MAGNA	66:20	Mel	1:13,19
1:24	material	38:20	mics
main	88:15	Mellon	7:8
75:20 76:2,6,7,10	matter	74:18	mid
78:5 82:2,4 92:2,6	49:8	Melrose	74:25
92:10 103:11 105:4	matters	38:23 41:6,8,24,24	middle
105:7 108:22	16:5 50:15	41:25	54:19 55:1
maintain	max	Mel's	Mike
63:20	55:5	41:7,11,22 42:4	46:24 47:11 56:8,13
maintained	mean	member	60:10 70:13
76:15	12:19 22:1,16 25:20	34:5 70:9	mile
maintenance	25:21 28:14 46:10	members	105:4
20:17	52:18 55:8 57:3	1:10 2:25 5:7 8:6	miles
major	65:24 66:23 67:3	17:2 29:3 62:24	76:1 105:7
10:4 103:25 106:15	70:9 71:6,7,16 72:1	71:17 75:4	million
106:19	74:16,19 79:13	memo	8:18 9:3,10,10,11,16
making	99:14 100:23	64:21 65:17	11:14 12:20,25 13:2
33:6 72:14 73:24	102:22 103:5,7,16	memorialized	13:3,3,5,7 14:9 74:8
man	106:4,6 110:1,5,20	63:15	74:8,10 94:16,18,22
56:25	111:1,13,17,18	memos	94:24,25 95:1,2,4
management	113:11	14:23 15:1	95:14,15,15,22 96:1
74:14	meaning	Menendez	99:10 101:22,24
manager	97:13	13:16	102:1,10,12 104:8,9
58:16,17 110:23	means	mention	104:10,16,21 105:5
managers	11:5 26:21	23:9,10 26:7	105:11,12,18,25
110:23,23	medical	mentioned	106:12,13,25 107:3
manual	64:8	11:1 24:24,25 26:11	107:6,6,24 108:1
67:20,23 70:20	medium	31:6,16 45:4 60:10	mine
manuals	128:13	78:4 94:7 95:6	56:4
128:15	meet	102:10 104:4,20	minus
March	8:23 10:5,18	107:10 108:11	99:6
52:7 53:5	meeting	mentioning	minute
mark	1:4 2:2,4,9 4:11,16	35:20 127:12	16:22 88:20
100:16,17,19 112:14	5:19,24,24 8:8 10:3	message	minutes
market	12:16 15:2 18:8	71:24	3:20,20,21 4:9 5:24
9:14,17 13:5,7,8,8	43:21 45:13,14 47:5	met	124:23,25 127:2
74:19	49:7,8 51:16 62:25	113:5	miscellaneous
Maryland	67:4,5,8 71:17 89:9	meter	118:25
39:16	89:11,16,25 90:24	19:14,14,21,22,22	misinterpretation
mask	91:5 92:11 94:3,3,8	23:21 24:14 105:20	45:7
62:21 63:1,16,21,24	97:5 114:14 115:18	105:21	missing
63:25 64:18 66:8,11	115:20 118:13	meters	34:16
	123:22,22 131:12	105:23	mistaken
	131:20	mic	112:1

modified 60:14,16	76:18 122:2,3,6	name 35:1 38:7	never 27:21 28:14 66:20
MOHAMMED 1:12	move 6:25 7:4 12:23 15:14 16:3,5 23:20 29:1	nature 63:10	new 2:6 9:21 10:20,20 25:21 26:1 31:7,12
moment 122:17	30:6 33:9 36:17,22 43:13 44:17 46:18	near 52:15	46:19 47:24 50:13 52:12 58:13 61:21
money 8:12 12:25 74:19 95:8 100:5 102:13 103:18 107:23 108:4,12 111:1,5 122:4	57:14 64:3 66:3 67:13 73:14 75:13 79:16 87:13 92:16 110:2 124:3 128:21 128:25 129:21,24	necessarily 123:6	62:6 74:17,18 75:23 82:17,19,21 87:14 88:6,12,16 92:1 103:6 104:10 106:3 107:8 126:23 127:5 127:6 129:2 132:4
monitoring 54:11	moved 111:1	necessary 51:12 63:9 88:6,15 88:15 103:8 110:10 111:24 120:10	news 8:3 101:22 108:7
month 3:21 23:13,18 24:8 25:12 29:19 45:15 48:3 51:11 58:20 68:21 71:11,18 74:6 88:21 122:4	moves 107:4	need 10:14 14:15 29:19 34:8,9 41:18 44:18 46:11,11 47:20 53:18 55:7 57:8 61:18 65:16,16 68:2 69:20 73:19 79:21 81:2 82:24 83:1,13 83:17 86:3 88:23 100:14 108:25 110:12 112:8,21 114:20 127:8	newspaper 113:18
monthly 1:4 29:19 58:14 121:8,15 131:19	moving 3:19 10:18 50:10 58:4 80:25 90:14 116:24 119:22 129:1	needed 61:15 76:22,22	Nhan 35:11 37:8
months 19:8 23:12 60:12 61:2 100:8 113:1,5	MUA 3:11 4:10 5:8,18 6:23 8:13 9:25 10:6 13:1 13:13 14:15 18:10 48:17 56:8 63:1,23 64:2 71:6,20 75:20 87:22 115:17,23 120:5,7,9 126:23 130:7,8,13	needs 14:15 46:2 60:14,25 123:7	night 68:8
moratorium 52:13,25	MUAs 9:21 10:20	negative 45:10 64:14	NJ 1:23
morning 2:1 6:24 7:2 8:5 17:25 50:15 57:2 62:23 83:14	MUA's 9:2 67:20 117:7 118:19,23	neglected 109:17	NJEIT 101:25
motion 3:23,25 4:1 6:2,3,4 40:2 57:3,8,9 68:14 73:19 76:23 79:21 79:23 80:8,9 85:19 88:24,25 91:9,10 116:2,3 117:15,17 119:4,6 120:19 121:20,22 123:24 124:3,5 126:3,4 130:23,24	municipal 1:1,5 67:17 90:22 92:7 94:13 95:6 115:14 117:5,11 118:17 121:16 131:14	negotiate 45:24	nonoperating 95:3
motor 66:6	municipalities 9:20 10:19	negotiations 47:13 120:6 123:25 126:21	normal 24:20 66:15
Mount	mute 7:9,10,13	neighborhood 65:8	normally 51:24 52:19 77:7 103:13
		neither 132:11,13	North 2:5 16:16 17:17 18:2 18:15 29:15 35:6 38:10 39:2,7,16,21 56:6 117:8 118:20
	N	net 94:18 102:12	Notary 132:3,20,21
		network 76:1	note 112:13
			NOTES 133:1
			notice 2:2,6 44:8 96:7
			November

51:15,16 75:1 96:8 117:6 118:18	94:6 115:18,21 120:12 132:22	71:1 73:12,17,24 74:3,5 75:10,11,13 77:25 78:1 79:18 80:7 81:12,14 82:1 82:25 83:12,22,24 83:25 84:1,20 85:1 85:22 87:3,7,12 90:1,3,14 91:9 92:14 93:22,22,25 97:3,4 98:15,21 99:3,4,5 101:2,21 102:7 103:23 107:21 109:3,25 111:7,11 114:12,16 114:16,20 115:9 116:9,23,24 117:22 119:12 120:16,22 122:18,23 123:9,9 123:11,12,21 125:5 126:1,8 128:23 129:6,8 130:21	4:16 63:6 70:15,15 71:2,7,20,21 72:12 73:6 86:24 115:17 126:3,10
no-interest 13:4	offer 14:9 23:11		opened 19:20 91:5 92:11
number 3:8,19 12:2 18:17 22:1 26:17 37:7 40:11 104:13,21,24 106:20 107:7,19 108:3 113:13 132:20,21	offered 14:6		opening 62:21 70:22
numbers 9:7 29:7 107:22,22 109:21 122:11 127:13 128:11,12	office 6:10 63:24 67:4,8		operating 75:22 94:22 96:2 99:8 100:14
Nynell 1:15 55:24	offices 3:11 5:8 72:17 73:2 117:8 118:20		operation 94:22,25
O	official 30:5		operations 48:10 58:8,10,12,15 58:15 88:1
obtain 32:20	officially 90:17		operator 47:8 81:1 83:1 84:2
obvious 113:14	officials 15:13		operators 47:7 60:11,18,20 77:20,22 85:4
obviously 9:5,19 10:8 14:16 15:14 27:5 31:17 34:10 59:18 95:10 99:11,20,25 101:3,6 102:12 105:2 106:21,22 107:2,21 107:22 108:4 117:14 123:22 127:25	oh 7:15 11:17 12:1 17:7 26:19 27:25 28:8,11 28:19 31:11 37:13 43:3 46:7 48:22 55:15 60:3 62:12 105:21 126:24	old 19:21 25:21 60:10 75:14 81:15,18 113:19	opinion 55:17 66:2 73:8
occasions 18:18	okay 3:1,8,17 4:7,22 5:15 6:25 7:16 8:5 11:5 11:17 12:1,3,3,4,11 15:21 16:2,10,13,17 16:21 17:16 18:13 21:1,24 24:9 25:2 26:19 27:11,25 28:8 28:11,11,19,20,21 28:25 30:3,5,14 31:11 33:9,20 34:2 34:2,18,20,22,24,25 35:5 36:20,23 37:1 37:15,17,21,25 38:6 38:8,18 39:6 40:1 41:3 42:1,1,10,12 43:3,4,13 46:16,17 47:1 50:3,5,10,20 52:14 55:12,18 56:3 57:6 58:4 59:8,24 60:4 62:12,14,19 66:17 67:13 70:12	older 76:4	opportunities 13:21 14:4 15:7
occupant 20:10,19		onboard 6:22 45:17 50:14	opportunity 71:3 128:16 130:6
occupants 20:21		once 10:11 17:11 23:5 26:1 63:2 64:9,11 65:17,18 110:13 128:3	opposed 53:12,19 64:22
occurred 19:2		ones 53:19 121:11	option 63:22 109:22
occurring 69:2		ongoing 32:23 104:1 105:6 122:17	options 76:21
October 1:7 2:4 4:14 5:22 12:17 67:19 90:24		online 2:25 26:12,15,18 31:2,6 32:13	order 8:24 25:1 88:6 120:10
		on-call 75:19 78:5 82:3	ordinance 9:25 10:1,12,16 11:1
		open 1:6 2:9 3:20,22 4:9	organization 15:12
			Oriental 122:9
			oriented 20:18
			original 43:15 48:25 127:22

originally 10:17 25:10	72:4	9:12,13,16 13:4,4,8 21:19,22,23 22:17 22:17 26:21 27:10 32:6 40:19,22 95:18 95:19,23 96:1,23 97:15 99:6,9,12,19 99:24 100:12 101:3 101:5,16	32:12 45:1
outages 88:1	participant 16:9	perception 63:11	pipe 19:1,2,17 106:10 107:10,20
outfit 65:10	participation 3:9	period 89:18	pipes 76:2,5
outside 7:13 28:1 100:11 111:4	particular 43:25 44:1,9,12,13 44:20 45:8 53:25 61:15	permanent 68:18 69:17 70:3,20	pit 19:20,20,24,25 23:25 24:3
outstanding 18:19 28:2 32:21 33:5 101:22	parties 132:12	permanently 74:1	place 35:6 38:10 53:6 100:3 127:6 132:7
overage 27:8	pass 65:18	person 30:23 31:2,5 54:19 55:1 63:25 64:1,9 72:25 111:13 114:7	placing 32:25
overall 73:25 99:7	passed 10:12 56:5	personal 31:4 66:24 67:1	plan 23:12 25:11 30:1 106:21
owe 122:5	passes 43:12	personally 66:17 87:8	planning 88:12 89:17
owned 29:13	passing 56:9 60:20	personnel 46:19 50:15 67:20 68:1 70:20 126:22	plant 8:15 44:4 58:16,17 58:18 61:8,19 90:20 91:1 95:1 104:7,10 106:4 107:8 110:11 110:23 112:9 113:1 113:6
owner 23:11 25:21,21,23 26:1,10,14 30:20 31:7,12,12 32:7	patience 131:13	PFAS 8:15 12:13 14:2 15:12 104:4,5 107:1 108:11,13	play 111:2
owners 10:7,13	pay 31:8 111:4	PFAS-related 12:24	Plaza 35:6 38:10
owns 98:7	paying 23:17 101:20 102:6 120:14	phases 113:4	Pleasantville 104:6
<hr/> P <hr/>	payment 25:11 30:1 94:14 95:2,5 101:19 102:5 123:7	phon 65:13	please 3:3 33:11 34:6,12 35:10,20 42:13 57:18 67:14 75:18 90:18 92:4 109:5,9 115:10 116:10 117:1,16 118:14 126:3 129:8
PA 39:2,20	payments 102:3	phone 14:25	pledged 129:23
package 37:12 40:14 45:4,11 60:2 106:18	penalties 40:6,10	Phu 35:11 37:8	Pledge 3:4
packet 21:7 92:2 108:10 114:22,23 121:8	penalty 21:22,22,23 22:14,17 22:18 36:9 40:20,22 40:23	physical 112:2 114:11 123:7	plumber 19:4,4 21:5
page 21:10 60:5 133:2	Pennsylvania 39:2,15,21	pick 47:16	
paid 32:7	people 20:16 28:1 43:21 61:10 63:23 65:13 71:5 72:7,24 88:22 97:25 112:3 113:13	picked	
part 3:18 11:12 48:19 52:17 89:17 102:9	percent		
partially			

plus 97:10,11	33:1,6	54:15 55:25 72:11	103:4 105:6,8,22
point 9:5 25:13 47:9 54:6 69:16 75:12 78:2,20 94:22 97:18 130:21	potentially 12:20 14:10 53:3 110:3	73:13 88:21 104:14 104:21 108:23 110:1,12	106:7,9 107:1,1,3 108:25 121:12 122:6
pointed 100:7,22	power 87:21,25,25 88:2,12 109:4	problem 4:8 20:4 28:21 33:20 36:11 70:8 71:5 72:10 73:11 79:13 83:12 107:17	projects 7:22 8:1 12:24 13:15 13:15 15:3 43:22 45:15 59:21 95:9 103:8 104:1 106:15 106:16 107:9,20,20 122:16
points 127:12	preliminarily 7:25	proceed 49:25	project's 106:24
policies 54:24 63:8 67:19	prepare 102:21	proceeding 74:23	promised 63:13
policy 54:25 55:3 62:21 63:1,2,10,16 64:6 65:2 67:15,16 68:4 68:11,12,18 69:17 70:1,3,14,21 74:1	prepared 56:15 58:16	proceedings 1:3 132:6	proper 60:23
Polistino 88:10	present 1:10,17 2:13 8:7 55:9 89:21	process 15:9 27:23 47:17 52:19 54:20 59:13 113:25 114:24	properly 89:20
pool 76:12,17 77:21 78:11 78:16,17,19 82:4 85:7,7,9,12,15,19	presentation 49:19 109:4	proclamation 50:14 55:22 56:13 57:4,8,11,13	properties 20:17
populating 60:23	presented 45:5 89:25 115:16 127:20	produce 64:14	property 10:7,8,13 18:17,22 18:23,25,25 19:11 20:22,25 21:3 23:22 24:23 25:9,24 26:16 29:13 31:19 32:22 35:1,6,14 63:2,23
portion 14:10	president 3:2	product 74:16 88:3	property's 20:15
position 10:22 70:2 94:18 102:12 111:1,3	Press 2:3	production 88:4	proposal 45:12 48:25 77:18 81:1 86:7 92:8
positions 47:19,21 110:25 111:10	pretty 10:21 47:4,25 61:5 87:1	productivity 87:22	proposals 44:11 45:1 50:23 51:6
positive 64:11,17	previous 30:20,20 31:8,12 32:7	professional 50:23 51:8 52:21 78:2	proposed 118:22
possibility 27:16 72:16,20 73:3 77:4 110:2	pre-application 12:16	program 9:9 10:1 14:5,9 28:9 115:23	proposes 88:14
possible 54:6,12 77:25	pricing 77:10	programs 8:9	proposing 95:18
possibly 61:21	principal 95:2 101:21	progress 14:24 129:22	provide 8:7 13:21 26:3,9 32:15 40:12 86:9 88:6,15 97:8,17
posted 2:7	prior 18:16,21 20:9,19,21 25:22 33:6 50:13	project 9:1,6,8 10:15,23 11:1 12:11,12,18,20,22 12:23 13:1,3,4,13 13:18,19,22 15:3,5 44:10,12 100:2,10	
potential	priorities 8:13 14:3		
	private 100:23		
	probably 24:7 28:5 49:17 52:2		

98:17 99:2	117:25 127:4	100:12,18 103:11	71:9 73:7 79:1
provided	putting	105:9 108:14 122:3	81:15 100:25 101:6
2:3 10:11 86:10	49:11 61:4,13 64:22		103:22
97:19 98:10,12	111:19	R	reasons
112:25	p.m	R	52:25 53:1 65:4
provides	12:17 131:20	76:18	113:14
29:10 75:21,25 128:2	Q	raise	rebid
providing	qualified	97:15	44:9
31:5	76:12,17 97:24	rate	rebidding
public	qualify	9:14,15,17 13:5,7,8,8	44:13
3:9,11 10:2 11:4	13:2	74:20 96:7,21 97:1	recall
62:21 63:6 65:20	quarter	99:12,21,24 108:21	31:18
70:15,22 71:2,2,18	96:11,11,12 97:3	108:23,24 118:12	receive
76:8 93:12 96:7	quarters	118:15	10:20 44:12 56:19
114:24 115:17	25:19,19	rates	58:13 108:5 113:7
116:25 117:3,7,10	query	29:10,12 74:14 96:15	received
117:24 118:19,22	44:25	96:17 118:23,24	8:11 9:1 10:17 27:6
123:22 124:1 127:4	question	reached	43:18 90:23 91:4
127:15,16 132:3	11:11 14:17 15:19	56:8	121:9
publicly	20:5 23:20 27:13	read	recession's
91:5 92:11	30:16 35:18 37:7	5:16 29:6 34:9 35:1	99:14
public's	40:4,4 41:4 42:3	43:21 67:14 81:3,19	recited
63:11 117:25	44:7 45:18 59:1	89:8 90:18 91:5	3:5
pull	67:11 70:14 75:12	92:3,11 115:10	recommend
17:8 21:6 27:3 86:23	89:6 90:2 111:12	117:1 118:14 120:1	55:4 113:12
pulled	112:14 114:18	121:14	recommendation
112:18	122:2	reading	114:10
purchased	questions	10:2 11:2,3 87:9	recommendations
18:15	10:24 14:12 15:22	ready	64:9 110:14
purchasing	30:13 33:8 42:12	34:14 51:15 114:14	recommended
18:17,21,23 90:23	54:20 58:11,23,25	real	105:15
92:12	80:4 89:5 91:15	16:15 29:14 30:16,24	record
purpose	92:21 102:18 109:5	58:10	99:12 127:4,16,16
46:5 117:10	114:19 116:8,8	realize	recording
purposes	117:22 119:11	22:12 40:18,19	24:14
59:7 75:3	120:22 122:1	realized	recoup
pursuing	123:11 124:10	99:16	108:16
8:9	128:20 129:6	realizes	reduce
put	quick	7:8 12:8	101:1
22:25 29:21 32:17	30:16 48:5 56:14	really	reduction
44:10,22,23 45:3,9	58:10	8:20 15:13 32:23	9:19 60:19
45:9,21 46:6 51:11	quickly	44:17 52:18 54:17	referring
51:14 53:6,6 65:1	10:19 61:1	54:25 68:9 69:17,22	22:4 48:14
65:17 74:18 77:6,16	quite	86:3 130:11,12	refunding
77:21 85:8 93:13	32:16 41:9 94:8	reason	101:23 102:7
110:16 111:5		32:4 34:19 40:24	Regarding

8:17 12:24	renewal	70:25	resolutions
regards	95:7 101:14	request	35:19
45:2,6,11 46:1 59:9	renewed	50:22,23 63:25 77:17	resolved
60:8,15,17,22 61:4	130:10	77:17 80:25	4:13 5:21 29:16
61:15,18 89:13	rents	requested	67:16 90:21 91:2
122:12	98:4	23:8 45:6,12	92:6 115:19 117:4,9
Regis	reorg	requesting	118:16,21 120:8
65:13	52:4,21	29:23	resource
regular	repair	requests	108:22 120:7
1:4 58:22 78:25	76:11 78:5 81:11	51:6 99:1	respect
131:19	88:7 90:15,20,25	require	7:7 47:7,15 63:18
regularly	103:7	63:17 64:2,13 66:10	64:5 69:7,13 70:21
2:4 5:18	repairs	76:11	70:22 110:18
regulation	75:20 76:14,21 82:4	required	112:25 113:7,23
75:23	82:12 87:16,19 91:8	2:3 50:25	114:1,5,11
regulations	102:19 103:2	requirement	responded
29:11 118:24	105:14,17	10:1,4 104:18 105:3	45:3 78:22
rehab	replace	106:6	responding
106:3	9:3 10:9 105:1,3	requirements	48:6 59:16
reinvesting	107:17	8:23 10:18 61:15,17	response
33:24	replacement	61:17	100:9
reiterate	8:14,18 9:1 92:2,6,10	requiring	responses
127:19	95:7 101:14 105:10	63:22	45:2,22 51:7,13
related	105:21,22 106:10	researching	responsibility
28:5 58:23 71:15	107:20	97:7	54:23
115:22	replacing	reserve	responsible
relative	47:18 48:1 105:22	94:19 95:7 101:14	33:5 54:10
132:11,13	report	107:24	rest
release	43:19 44:2 50:11	residential	43:6 102:13
7:12 10:10,10	58:8,12,14,15,15	95:20,22 96:9,15,17	resubmitting
reliable	59:5,17 104:7	105:23	44:21
78:25 79:2	105:14 113:7,23	residents	result
relocated	114:13	76:9 97:7,9 98:3,7	44:21
56:6	reported	resolution	resulting
remaining	1:22 48:3	5:16 21:7 22:13,22	76:6
122:12 123:1	reporter	29:2,6,10,21 30:4,7	return
remember	37:7,9 132:4	33:10 34:10 35:4,5	63:2,4 64:5,12,18
56:24 65:12 84:8	reports	35:7,21 36:10 38:9	67:15 69:4
remembered	16:24 43:14,17 46:18	38:13 39:1,6,11,20	revenue
109:18	58:21,24 59:3 73:14	41:2 57:2,4,6 67:14	74:7 94:21 95:16
Remington	73:18 74:6	68:3,4 73:13 75:17	96:2,4 108:22 109:1
44:24	representative	80:10 81:3 84:2,18	review
REMOTE	20:1 24:2	85:20 87:15,16 92:4	3:23 5:8 6:1 48:8
1:3	representatives	115:10,13 116:25	77:15 112:19
rendered	14:18	117:1 118:14 120:1	121:10 127:2
113:23 121:18	represented	121:8,14,21	reviewed

128:11	98:8 103:9,13,14,14	rush	115:22
re-advertise	103:20 104:2,4	87:6	screen
91:4	106:23 109:25	rushing	49:19 93:19
RFP	113:2,10,16,21	9:22	search
77:17	115:3,6 116:1,22	Rutala	18:21
RFPs	117:13 119:1	1:20 7:18,18 8:5 11:3	second
77:19	120:18 122:14,20	11:8,15,19 12:4	4:3,4,18 6:6,7 8:14
RFQ	123:5,8,8,9,9	14:21,25 15:17,25	10:2 11:3 12:12
77:17	128:14,14,23	16:1 104:3,14,19	21:23 22:18 30:8,10
Richard	Riley	108:6	30:11 34:15,16
87:23	1:19 47:11 127:7,11		57:17 80:12,12,13
right	127:14,18	S	89:2,3 91:8,12,13
2:24 4:8,17,18 5:25	Riley's	safe	92:17,18,19 112:10
10:22,25 11:21 16:5	124:22	108:1	116:5,6 117:19,20
16:19 17:13,16 21:2	road	safety	117:21 119:8,9
21:7,17 22:10,23	107:4 108:18	76:8	120:20,21 121:24
23:6,14,19 24:11,16	role	salaries	121:25 124:7,8
25:2 26:5 27:4,12	56:7	111:9	126:5,6,7 128:6
27:24 28:7,7,12	roll	sale	129:4,5 130:25
29:20 30:6 31:13,22	2:10 4:9,22 6:11	18:16 20:8,15,23	Secondly
32:8,8,10,10,10	33:11 42:13 57:18	33:6	10:6
33:7 34:23,23 35:4	80:15 90:3 91:16	salute	Secretary
35:16 36:21 37:16	92:23 118:2 119:12	3:1	1:18
37:23 38:18 40:14	120:23 123:12	sand	secure
40:21,25 41:12,15	124:12 126:9 129:8	101:4,8	54:23 72:15,23
42:23 43:1 44:7,16	131:2	satisfied	secured
45:25 46:3,4,9,9,15	roofing	36:16 37:21	65:4
46:17 48:1,4,11	44:4	satisfying	securing
49:14,23 50:3 51:4	room	33:5 61:16	54:10
51:22 52:5,8,22	2:5 47:12 125:1	saving	securities
53:7,24 54:2 56:11	routine	94:19 95:8 100:4	111:13
56:23 57:1,13 59:11	50:25	saying	security
59:15,22 60:7 62:2	RPR	22:4 26:13 46:12	65:6,9 69:13 71:10
62:7,16 64:11 66:25	1:23	78:6 86:13	71:15 72:13 73:8,10
67:1,2,2 68:19,23	RPS	says	109:16 110:5,9,13
68:23,24,24,24	39:7	22:13 107:18	110:15 111:14,15
69:18 70:4,11,16	rules	SCADA	111:18 112:2,2,4,11
71:12,12,12,22,22	29:10 118:23	58:8 60:6,8,9,13,15	112:14,25 114:11
71:25,25 72:18 73:4	run	61:6,13	124:2
74:4 76:20 77:11,13	52:19 53:9,10,10,14	scares	see
78:14,23 79:4,18	53:16,17,21,22	106:20	8:3 18:18 22:1 36:5
81:10,14,17 82:7,22	61:19	scenario	56:9 58:18,22 63:14
83:10,16 85:5,13,17	running	45:21	69:15 70:15 72:25
85:25 86:20 87:4,6	19:17 54:6 88:23	scheduled	79:6,9,12 81:16
87:13 88:19 89:14	runs	2:4 5:18 12:16	93:20,23 95:18 96:9
92:14 96:10 98:4,5	41:14,22 42:8 130:13	schedules	102:5 106:17 107:9

107:25 113:14	127:1,4	13:20	100:2,10
seeing	sessions	significant	soliciting
86:16	4:16	9:18,19 12:19 13:15	90:15
seen	set	single	solicitor
24:6	15:1 25:11 54:18	34:9	1:14 16:3
seller	93:21 132:8	sir	solution
26:4 33:3,4,4	setting	20:5 28:17 29:25	104:5
Senator	116:25 118:13 119:3	30:2,17 33:21,25	somebody
13:16,17	settle	80:11	24:10,22 26:12 27:25
send	26:5	situation	28:1 30:19 44:18
14:22 15:4 50:22	shape	12:9 53:25 64:21	126:24
59:2 79:6	5:12	six	somewhat
senior	share	100:8	47:6
97:5,7,9,9,12 98:3,18	49:18 93:14,19 113:8	skip	son
98:24,24 99:2	Shawn	38:15	56:18
sense	17:19	slide	sooner
17:12	sheriff's	102:17 103:25	100:8
sent	18:16 20:8,15,23	small	sorry
2:7 10:12 19:13,25	shift	63:19 67:8 96:2	8:19 17:19 38:18
37:11 47:21 59:5	110:2 112:10	smaller	39:12 40:3 48:22
60:24 109:10,19	short	102:2 106:16	79:20 81:7,11 83:6
separate	19:19 105:15	Smith	83:11 93:9,9
22:24 112:3	Shorthand	1:14,21 11:23 15:20	sort
separately	132:4	15:23 16:11 17:19	112:11 128:10
29:2	short-term	17:20,21,22,23 18:4	Sounds
September	105:17	18:7,11,14 20:6,11	7:16
4:11 5:19 74:12 94:6	showed	20:20 23:17,24 24:7	source
120:12	16:20,21	25:3,5,5,7 26:19	109:1
served	showing	27:11,13,25 28:8,11	space
56:7	64:12	28:19,21,24 30:2	7:9,11
service	shows	33:22,25 43:25 44:1	speak
8:13,17,25 9:3,22	59:20	44:8,23 45:19,20	17:8 25:6 44:4 46:21
11:20 12:11 14:2,7	shut	46:1,5,9,13,16 59:4	48:24 49:15 55:25
51:12 87:24 88:8	19:15 25:12	59:9,12 60:7 61:11	58:9 114:7 130:20
104:23 112:7,9	shutoff	61:23,25 62:3,10,12	special
services	74:22	62:14,17 75:15 82:3	7:4 14:1 93:8
1:24 11:19 50:24,24	sick	82:8,19 89:6,11,15	specifically
51:8,9,9,17 76:3	70:1,21 128:10	90:16 94:5 111:12	128:18
78:3,3,5 100:11,15	side	111:20,23 114:3	specs
100:16,17 111:4	41:14,22 42:8 104:15	122:8,15,21,24	92:9
121:18	108:1	123:3,6	spelled
session	sign	snapshot	37:10
1:6 3:21,22 5:6,23	5:8	58:20	spend
16:4 43:16 48:13	signed	social	103:16 106:12
50:16 86:24 123:24	10:7 127:22	66:11	spiraled
125:9 126:3,20,20	significance	solar	56:21

spot 65:15	37:9 40:18 56:14 82:18 124:25	Sung 37:25	127:6
squatters 20:14	stenographically 1:22 132:7	supplier 99:24 100:1	taken 132:6
staff 9:25 10:11,18 13:11 14:14 65:5	step 46:11 73:1	supply 88:2,4 101:7,11	takes 129:21
staffs 14:20	STEPHANIE 1:16	support 11:6 87:21 130:14	talk 8:16 13:10 15:2 48:12 58:5 97:5 123:24
standing 54:4	steps 21:4	supportive 11:9	talked 63:5 71:10 72:13 77:3 84:11 88:20 90:15 100:17 108:13 126:22
standpoint 58:19,20	stock 74:16,17	supposed 31:4	talking 7:11 28:5,16 32:16 98:3 101:15 110:4 111:12 112:3,6
start 2:10 3:22 40:8 50:15 50:17,18 51:6 52:7 61:21 106:7,24	stop 20:3 24:2	sure 12:6 20:6 21:10 24:22 30:19 35:20 37:9 40:9 41:5,10 41:19 42:9 54:1,4 57:16 59:25 60:4 65:24 85:22 87:2 88:23 89:19 93:17 108:15 109:13 110:12 112:8 127:14	tape 49:12
started 52:10 53:5 89:10	storage 96:5	survey 112:17 120:2,4	target 79:6
starting 34:10 51:25 62:6 127:6	store 41:7	surviving 56:18	targeted 8:12
starts 107:1	story 19:19	Swain 1:20 59:18	tax 31:16
state 8:18,23 10:21 12:15 12:21,25 15:13 28:5 47:23 48:5,9 52:11 52:14 59:3,5 60:21 60:24 75:23 99:21 132:4	strategy 47:14	symptoms 64:13	taxes 26:16
statement 17:15,15 18:2	street 42:7	system 60:6,8,9,13,15,25 61:6,13 75:25 113:24	team 110:14
States 120:3	structure 108:24		Tech 87:23
state's 9:9 12:6	study 12:14	<hr/> T <hr/>	tell 26:14
status 18:18 43:19,23 44:4 108:15	stuff 31:13	T 35:11	term 52:19 105:15 107:13 127:25,25
stay 64:17 97:1 127:1 129:23	submitted 12:15	take 17:1 30:24 34:13 36:6 42:13 46:11 53:6 63:9 67:9 100:2,7 106:2,8 108:16 120:23 123:12 124:23	termination 128:4
stayed 102:21	suffer 76:5		terms 25:7 45:5 49:16 53:11 54:22 77:10 111:13
Stella	suffered 87:24		test 64:11,14
	suggest 65:17		testing
	suggested 65:10		
	suggestion 7:7 35:24		
	summary 74:7 94:20		
	Sunday 56:5		

64:17	114:21 115:1,4,7	127:24 128:19	Transformation
Texas	122:19,23,25 123:4	Thursday	16:15 29:14
122:10	125:5	117:6 118:18	transmission
thank	thing	time	87:21,25 88:8
3:6 4:2,5 6:5,20 7:3	13:14 26:24 37:5	20:3 24:5 32:7,22	treating
11:10 12:3 14:13,14	46:6 72:23 107:5	36:7 41:10 43:22	59:14
15:24 16:1 17:25	118:12 128:11	48:17 49:9 54:4,24	treatment
28:22,24 30:12 32:3	things	55:11 61:17,22	8:15 15:11 58:20
33:21,22,23 34:1	10:16 15:14 20:16	63:13 65:1 66:3	59:13 61:8,18,19
40:1 42:11 43:10,11	47:5 50:12 55:17	74:23 85:10 87:1	90:20,25 104:6
43:19 47:2 48:5,9	58:6 65:7 69:11	89:18 105:9 108:14	106:4
50:4,7 58:3 62:9	70:16 75:15 112:5	108:16 109:7	Triple-A
75:8 80:11,14,24	think	110:22 114:9 128:9	9:14,17 13:5,6,8
87:12 89:1,4 91:11	4:7 10:21 12:8 17:9	128:10 129:21	try
91:14,25 92:20 93:7	18:4 19:5 21:25	131:12 132:7	31:16 78:19 109:1
109:6 112:12	23:23 26:22 28:10	times	trying
114:17 116:4,7,19	28:10,15,15 29:1	20:15 128:17	7:19 48:1 52:17 64:7
117:18 119:7,21	34:2 36:8 41:24,24	title	102:21
121:23 124:6,21	42:7,22 46:24 47:21	26:2,3,7 31:25	tub
125:3,4,7 126:1,19	48:14,14 49:10	today	19:1
129:17,19 130:3,17	55:16 56:23 61:24	2:25 8:7 9:24 10:2	Tuesday
131:1,12,15	63:12 65:15,15 66:2	48:18 49:1 70:25	117:5 118:17
Thanks	66:17,18 71:5 72:2	94:11 114:20	turn
18:11 73:4	72:3,9,20 73:23	115:20 127:6	8:1 62:20 93:13
Thapa	77:9 79:22 81:21	told	turned
1:19 11:13,17,21	82:18 83:13,15	18:8 19:6,10,11,21	19:11,12
12:1 21:13,20,25	86:25 89:8 97:19	20:1 24:1 27:15	two
22:6,11,16,21 23:6	98:13 105:15,16	28:1 52:11	3:20 8:12 16:4 31:17
23:23 24:12,17,24	106:4 110:10	tonight	52:10 54:12,13,25
25:16 27:2 29:8,22	111:25 112:16	11:2	55:5,8,9,12 63:7
30:22 31:9,14,23	113:4 114:8 128:11	total	69:8 76:21 77:6,22
32:2,4 35:22 36:4,8	130:5,8,11,21	9:2 11:23 22:20	78:14,22,22 79:16
36:14,18,21,24	thinking	94:18,22 95:3 99:8	84:25 103:5 114:1
37:22 38:2,5,8,12	71:19 97:8,10 98:2	101:19	122:16,16 123:25
38:22,25 39:5,10,18	101:7 105:25	totaling	124:24 127:1,23
39:23 40:7,10,14,17	third	29:17	128:8
40:22 41:1,9 49:17	63:5 77:23 107:8	totally	two-part
50:5 73:16,17,19	112:10 127:2 128:9	109:17	49:8
74:3,5 75:10 82:17	thought	touch	type
82:24 93:13,17,22	43:9 62:8 67:22	124:1	56:12 102:14 110:15
93:25 94:2 97:21	73:20 81:24 86:9,14	track	typical
98:1,6,9,16,22 99:4	86:17,20 109:12	53:1,3 61:7 80:6	51:8
102:24 103:3,10,15	three	transcript	
103:18,21,24 104:3	24:7 52:10 54:8	1:3 132:6	
104:13 109:20	62:25 100:7 103:5	transcription	
110:4,20 111:8	106:2,8 113:5	4:15 5:23	
			<hr/> U <hr/>
			uh-huh
			18:6 24:21 30:22

1:18	1:20	51:10 52:23 60:8,10	works
water	we'll	60:10 63:7 66:1,16	49:13 50:2 109:23
18:19 19:5,7,11,12	3:1,17,22 4:8,22 6:11	70:9 79:2 89:17	work-related
19:15,16,20,25 20:2	8:3 10:5 12:5,17	102:19 105:8 110:9	63:8
24:1,3,6 28:3 29:12	14:6 16:4,5 17:1,2	112:14 127:19	wouldn't
47:8 59:13 71:7	17:10 24:9 33:9	128:11	25:12 27:20
75:20,21,24,25 76:2	34:3 42:13 43:15	wildest	Wow
76:2,6,7,10 78:5	45:15 47:16 48:12	71:6	104:12
82:2,4 88:4 90:20	50:4,12,15,16,17	wind	writing
90:25 92:1,5,10	51:15 67:13 80:7	113:18	8:7 65:16
97:3 103:11 104:6	81:3 87:1 90:3	wire	written
105:4,7,20,21 106:4	91:16 92:21 93:13	88:7,13,16	63:13
120:6	93:16 96:25 99:25	wires	WRM
way	108:12 116:9 118:2	87:21	85:7
7:13 34:4 54:3	118:11 119:12	wise	wrong
102:23 130:9	120:23 123:12,24	24:12 62:1,3	12:2 38:2 96:20
ways	124:25 126:2	wish	113:17
7:19	128:25 130:22	33:21	wrote
wear	we're	Wisteria	112:13
63:21 64:18	2:10 3:19 5:12 6:25	122:22	www.MagnaLS.com
wearing	7:4,22 8:9 9:7 10:18	woman	1:25
66:7	10:21 13:24 16:2,25	67:5	
weather	17:5,17 21:10 28:25	wondered	X
74:25 76:5	29:1,5 32:13 36:1	20:18	XI02025
website	37:24 43:14,22	wondering	132:21
26:18 65:19 117:25	46:18 47:7,9,9,13	25:14	
Wednesday	47:17 50:10 51:5	word	Y
90:24	52:17 54:4,18,25	127:21,21	
week	59:13 60:4 62:19	work	yard
12:17 13:10 19:24	64:7 65:8,14,15,22	7:25 25:1 44:18 45:8	94:25
51:15 56:5 89:12	65:23,25 67:23 70:2	46:1 61:6,12 63:2,4	yeah
94:6 113:25 114:3,4	70:12 72:2,3,6	64:5,12 67:12,16	4:20 10:25 11:8
weeks	73:12 75:13,17	69:4 97:6 114:17	14:25 17:7 18:11
18:24 24:8 114:1	77:18 82:9 83:20,22	122:13 129:20,22	21:25 22:11,21 23:1
welcome	85:14 86:5,6,25	worked	23:2 28:13,13,18,23
3:7 6:21 7:17 18:9,12	87:4,14 88:23 93:9	89:7	32:1,19 36:4 41:13
34:1 117:23 129:18	97:10 102:21	worker	41:23 42:3,5 43:4
wellfield	103:16 104:7	56:25	44:16,19 46:8 52:23
82:12 87:14,19,23	112:21 115:10	working	52:24,24 54:5 55:22
wells	120:14 124:11	6:23 7:22 8:10,22 9:7	55:23 62:2,7 70:6
88:3	128:17 129:22	9:24 23:21 32:14,16	71:13,14 72:1 73:5
WENDY	130:19	60:9,13 88:10 89:7	75:7 78:10 79:9,12
1:23 132:3,20	we've	97:16 113:4 122:8	79:14,23 81:19,23
went	8:10 13:14,16 23:15	122:10 130:15	82:19 83:18 84:24
20:23 66:6 113:6	27:20 28:14 32:15	workplace	86:17 87:5 93:17
WES	43:20 44:17 48:2	63:18	102:24 103:10
			109:10,24 110:20

95:14	98:20	104:21	31
160	2005	231	51:18,19 115:16
122:25	101:25	2:8	31st
170	2021	234	115:24
39:10	101:23 102:7	94:16	316,448
1738	2022	2372	102:5
22:13	1:7 2:4 5:19,22 62:4	9:3 11:19	348
175.16	67:19 95:13 96:10	24	39:2,2
39:10	96:21 99:7 115:18	132:22	360
18	115:21 117:6,6	24-hour	34:23 39:15,20,21
94:12,21,21 107:24	118:18,18 120:12	112:6,8	38.1
18,000	132:22	25	107:6
11:18	2023	9:13 13:4,7 107:5	39
18,895,547	62:5 94:11,12,16,21	25th	94:16
94:13	95:2 96:21,22 99:5	12:17	39.2
19	101:18,20 105:5,19	2500	102:10 106:25
1:7 107:24	110:3,19 115:12,16	96:17,19,25 97:2	395
19th	115:24 117:11	26	29:10
2:4 4:14 5:22 67:19	118:23 120:12	102:4,4 107:5	<hr/>
115:18,21	2024	2600	4
19,500	106:25	23:7	4
101:20	2026	266,805	3:8 38:15 100:14
19.5	102:6	101:16	4,404
104:10	2027	27	23:7
1961	128:5	102:4,4	4.1
21:21 22:2,4	208.54	27.8	101:24
1961.99	38:12	107:6	40
22:22,23	209,000	28	104:17,20 106:10,13
1975	100:13	39:16 100:12	400
2:9	21st	<hr/>	104:16,24 106:11
1994	4:11 5:19	3	401
29:10	22	3	2:5 117:8 118:20
<hr/>	95:11	12:17 35:21 36:25	4022
2	22nd	37:24 50:18 118:13	35:14
2	96:8 117:6 118:18	3.2	42.5
35:6 36:14 37:7	2200	94:24	107:12
50:18,19 92:1,16	104:22 107:11	3.7	42.6
95:14,15,19 96:23	2203614	105:5	11:14 104:20
105:12 117:2	132:20	3.9	4404
2,000	221	96:22	25:15
38:12 98:14,19	23:13	3.914	471
2.6	224,456	97:1,1	23:17
95:4	94:16	30	<hr/>
20	23	48:3	5
25:18,19 107:13	96:19 115:24	30th	5
200,000	2300	120:12	3:20 4:9 5:16 38:9

96:12	70.75		
5.1	96:11 97:3		
74:8	700		
5.8	38:22		
101:21	73		
50	96:3		
21:19,22 22:17 26:21	73,000		
27:10 40:19 107:2	96:3		
50/50	75		
21:18	9:12 13:4		
523	766.28		
38:20	39:5		
525	776,000		
41:6	74:13		
529			
38:23	<hr/> 8 <hr/>		
56	8		
25:14	39:7 46:20 95:1,18		
5600	97:15 99:12		
26:23	8.1		
	104:16 106:12		
<hr/> 6 <hr/>	8/3/27		
6	132:21		
38:20 63:20 95:23	80,000		
60	100:21		
97:11	810,000		
600,000	94:15 95:6		
99:19	866		
606	1:24		
39:7			
62	<hr/> 9 <hr/>		
97:10	9		
624-6221	16:14 17:4,17 29:6		
1:24	34:11 42:22,24		
65.50	50:18 58:4 67:13		
96:10	9.8		
660	99:9		
16:15 18:2,15 29:14	914		
	96:22		
<hr/> 7 <hr/>	955		
7	95:7		
39:1	98		
7.4	104:9		
95:22	99		
7.5	32:6		
96:1			